

NEWS SUMMARY

GENERAL Nott to urge D5 Trident purchase

BUSINESS Gilts add 0.66; equities easier

Finance Secretary John Nott will recommend that Britain should buy the Trident D5 missile, the next generation nuclear deterrent.

The missile, bigger and more powerful than the earlier C4, is designed to replace the Polaris system in the 1990s. Back Page

The U.S. is to increase by 100 the nuclear warheads it can deploy against the Soviet Union by deploying extra Minuteman 11 missiles. Page 4

Plumb victory

Tory Euro-MPs toppled their leader Sir James Scott-Hopkins and elected Sir Henry Plumb, former president of the National Farmers Union. Page 8

Return to Siberia

Lydia Vaschenko, a Pentecostal who staged a month's hunger strike at the U.S. embassy in Moscow, left hospital and said she plans to return to Siberia.

Walesa meeting

Roman Catholic Church representatives met in Poland to discuss the Polish Solidarity movement. Lech Walesa and Jan Kulaj "in the next few days."

Spain trial date

The trial of 32 officers and a civilian, for alleged involvement in last February's abortive coup in Spain, will start in Madrid a week today.

Warplane crashes

One died and two were hurt when a Vietnamese military transport aircraft with 13 on board crashed in Thailand after being intercepted by Thai fighters.

Nazi for retrial

A former Nazi and his secretary, freed after a West German court dismissed charges of complicity in murdering 9,000 Jews, will be retried on the same charges.

Chad talks plea

The Organisation of African Unity urged Chad to negotiate with rebels, and said it would withdraw its peacekeeping force by June 30. Page 30

Syria fighting

Hama, northern Syria, was sealed off after heavy fighting between anti-government forces and troops loyal to President Assad. Page 5

Timekeeper jailed

Timekeeper Paul Richmond, 25, was jailed for five years by St Albans Crown Court for obtaining property by deception and conspiring to defraud British Rail.

Coke ban altered

An Italian magistrate lifted a nationwide ban on canned Coca-Cola sales and said it applied only to Coke produced in a factory near Verona on three specific days.

Brussels clashes

Sixteen policemen were hurt in Brussels when mounted police clashed with striking steelworkers in a violent demonstration. Page 2

Ulster shootings

Fifty-five civilians were killed in Northern Ireland shootings last year - more than in any year since 1977. Government statistics showed.

Briefly...

Actress Barbara Stanwyck, 76, received an honorary Oscar.

A 1,100lb wartime German bomb was found in the centre of Shoreham Airport, Sussex. Army disposal experts were called.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS		FALLS	
Treas 3pc 1985	£774 + 1	Woolley-Dugher	97 + 10
Exchgr 15pc 1985	£102 + 1	FALLS	
BICC	327 + 7	Douglas (Robt M.)	78 - 7
Bass	223 + 7	Dowry	118 - 8
Bath & Portland	80 + 3	Grippenbros	120 - 10
British Aerospace	195 + 4	ML Higgs	174 - 6
Highams	69 + 7	Saga Holidays	170 - 9
Howard Tenens	65 + 4	Trident T.V.A.	83 - 4
Imperial Group	84 + 4	ERGO	287 - 14
Ladbroke	150 + 9	Gld Mrs Nalgortie	275 - 5
Land Securities	301 + 4	Penskalen	320 - 10
Lorbro	89 + 3	Venterspost	384 - 16
Sainsbury (J.)	555 + 15		



Mr Tiny Rowland

Lonrho backs Laker revival

BY ALAN FRIEDMAN AND MICHAEL DONNE

SIR FREDDIE LAKER and Mr Rowland, chief executive of Lonrho, last night announced plans to start a new airline by April 1, subject to the approval of route licences by the Civil Aviation Authority.

The plans, however, seem unlikely to prevent the Laker receivers from dismissing more than 1,500 Laker staff today at Gatwick and elsewhere.

The proposed new airline, to be initially 50 per cent owned by Sir Freddie and 50 per cent by Lonrho, would fly the North Atlantic as a scheduled operator.

Mr Rowland said last night: "It will be a slimmed down Laker airline operating initially with five McDonnell Douglas DC-10s and a cash injection from us." The new airline would be compact: "I think it is best to have an efficient airline, an aircraft with the numbers down." He dismissed reports that Atlantic Richfield, the U.S. oil group, would be involved in the package.

Sir Freddie said from Mr Rowland's London office, the new airline would seek a Stock Exchange quotation "as quickly as we can." The Lonrho-Laker company would hope to offer two types of equity—ordinary shares for larger investors and non-voting shares for smaller investors.

Lonrho is said to be planning to put £15m to £20m into new aircraft. Mr Rowland and Sir Freddie are approaching the Export-Import Bank loan syndicate which provided £233m (£133m) for the purchase in 1980 by Laker of five DC-10/30s to express their interest in taking over the five aircraft.

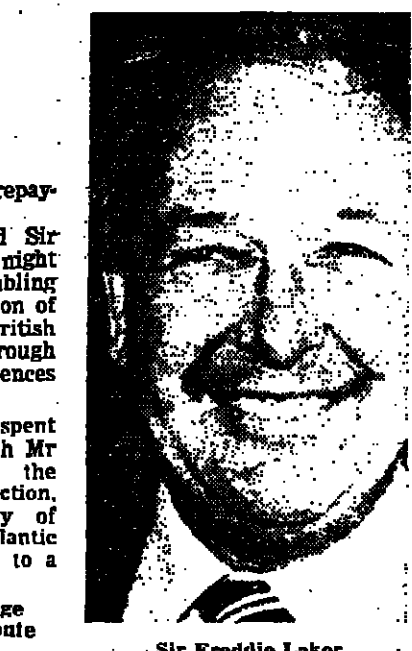
The main idea under consideration would be to lease the five aircraft through the Export-Import Bank's receiver, Mr Guy Parsons of Peat Marwick Mitchell, with an option to purchase the aircraft or take over the outstanding £200m debt.

The Lonrho-Laker team might also propose to Mr Parsons that it take over the outstanding debt with a two-year moratorium on the repayment of principal.

Both Mr Rowland and Sir Freddie made it clear last night that the "major stumbling block" facing the formation of the new airline was British Government approval through the authority of route licences for the North Atlantic.

Sir Freddie yesterday spent more than two hours with Mr Ray Buckton, head of the authority's economic section, discussing the possibility of getting the Laker transatlantic route licences transferred to a new airline.

Continued on Back Page BA cautious on Laker route bids, Page 6



Sir Freddie Laker

EEC in new attack on U.S. budget plans

BY OUR FOREIGN AND ECONOMICS STAFF

BRITAIN AND West Germany yesterday led a fresh EEC onslaught on President Reagan's budget plans. Alarm is mounting on both sides of the Atlantic that planned high U.S. budget deficits are keeping world interest rates high and impeding economic recovery.

The EEC attacks came as Mr Paul Volcker, the chairman of the U.S. Federal Reserve Board, renewed his appeal to Congress to reduce the size of projected deficits.

In his strongest warning yet on the Administration's fiscal policies, he said the deficits represented a major hazard for financial markets and could suffocate U.S. economic recovery.

Herr Karl Otto Poehl, president of the West German Bundesbank, in his most outspoken attack on U.S. economic policy, said that Mr Reagan's budget had reduced the scope for urgently needed cuts in German interest rates.

In the House of Commons, Sir Geoffrey Howe, the Chancellor of the Exchequer, called for another concerted EEC effort to impress upon the Americans Europe's mounting concern over the U.S. deficits.

A separate appeal to Washington was made in Brussels by Mr Willy de Clerq, the Belgian Finance Minister, who holds the six-month rotating presidency of the EEC's finance council.

He said high U.S. interest rates were increasing the temptation for Europe to adopt protectionist policies.

Yesterday's deepening of the trans-Atlantic rift over interest rates coincided with a gloomy projection from Salomon Brothers, the Wall Street securities firm, that President Reagan's forecast of a \$91.5bn (£49.5bn) budget deficit in fiscal 1983 will be "significantly exceeded."

The company's economists, led by Dr Henry Kaufman, said this was because the assumed rapid acceleration in economic activity was "unlikely to materialise."

Mr Volcker, speaking to the Senate Banking Committee, urged Congress to act quickly and boldly to bring the deficits down.

He called for a \$20bn cut in the projected \$83bn deficit in the 1984 budget as a solid sign to the financial markets that Congress was serious about reducing spending. Even keeping the deficit to \$83bn would be encouraging, Mr Volcker said, because deficits invariably exceed projections.

Decisive action on the budget could even bring down U.S. interest rates by 2 or 3 percentage points in the next 90 days, he said.

In a speech in Bremen, Herr Poehl said of U.S. policy-makers: "I cannot believe that they do not understand that they have responsibility not only for their own economy, but also for the world economy."

Continued on Back Page Howe urges joint EEC effort, Page 6

S. Africa moves to restrict imports

By J. D. F. Jones in Johannesburg

SOUTH AFRICA yesterday imposed a surcharge on a range of imports and announced a rise in indirect taxes to combat the rapid deterioration of its balance of payments.

A 10 per cent surcharge takes immediate effect on many imports, and general sales tax will go up from 4 per cent to 5 per cent on March 1.

Mr Owen Horwood, Finance Minister, explained that the surcharge would exclude certain items under the General Agreement on Tariffs and Trade (GATT), such as oil products, public sector imports and goods used for manufacturing exports.

Mr Andre Hamersma, the chief economist of the Standard Bank group, estimated last night that the surcharge would directly affect 40 per cent of the country's imports.

Mr Horwood said government finances were under pressure because of the fall in the gold price from an average 1980 price of \$613 an ounce to an average of \$383 so far this year.

He said each \$100 an ounce fall in the average annual gold price meant a 10.6 per cent loss in export earnings and an 8.3 per cent loss of government revenue.

When the gold price is high, gold can account for more than 10 per cent of government revenue.

Continued on Back Page Dutch appeal for ban on South African trade, Page 4

Youth work aid proves popular

FINANCIAL TIMES REPORTER

ABOUT 30,000 applications have been received for the "young workers" subsidy scheme which started on January 4. New applications are arriving at the rate of 4,000 a week.

The plan, sometimes known as the "Walters scheme" after the Prime Minister's personal economic adviser, Professor Alan Walters, provides for payments of up to £15 a week for young people in their first year of employment provided that gross earnings are below £40 a week.

For employees earning between £40 and £45, some £7.50 is payable. The subsidy is payable for a year. It is available for those already in employment as well as new recruits.

The take-up rate has exceeded the most optimistic expectations. As a next step, urgent consideration is being given to the role of wages council's in maintaining artificially high pay for new recruits.

There is a contradiction between the work of the Wages Councils, which fix minimum wages for nearly 3m workers, in low-pay industries and the Walters scheme. Wages Council awards for 16 to 18 year olds range from £30 to £50 per week.

One of the main purposes of the Walters subsidy, with its £40 to £45 threshold, is to encourage employers to pay new recruits lower wages, nearer to the market value of their services. In this way, it is hoped young people will be priced into jobs.

The provision for payment of the subsidy every three months is believed to have been made at the request of employers and is expected to lessen rather than increase bureaucracy and form-filling.

Some less political objections are, however, based on misunderstandings. The official booklet, for instance, mentions that "the Secretary of State is under no obligation to make payments in any particular case." This is not intended to reduce the scope of the scheme, but is a standard form of words considered advisable for legal reasons.

Another obstacle to employment-promoting wage adjustment is the "fair wage" resolutions. These confine the award of public sector orders to contractors paying the accepted rate. They are also being re-examined, especially in relation to their effect on young people.

Directors' Institute in Bank row

BY CHRISTINE MOIR

A CONSORTIUM of City and industry institutions, led by the Bank of England, launched a powerful drive yesterday to promote non-executive directors on company boards, and immediately ran into a verbal barrage from the Institute of Directors, which has been excluded from the consortium.

The consortium has put up about £100,000 of finance to establish a permanent bureau to be called Promotion of Non-Executive Directors: Pro Ned, as its sponsors have awkwardly dubbed it.

The bureau will lobby chairmen to appoint non-executive directors and to make their own senior executives available for non-executive roles in other companies.

It will provide a "head-hunting" service for companies looking for non-executives, promote the concept of outsiders on company boards, and help train them in their roles.

The bureau has given itself the wider brief of "contributing to current thinking on the structure of company boards, the role of non-executives and legislative and other developments affecting prospective developments in the EEC."

This immediately brought an outcry from Mr Walter Goldsmith, director-general of the Institute of Directors, that Pro Ned "is a deliberate attempt to undermine the role of the Institute of Directors as the main body representing company directors."

The dispute is not just over demarcation lines. It has its roots in the increasingly fragile relationship between the Directors and the Confederation of British Industry, which has been one of the leaders of the new consortium.

The institute is incensed that the consortium chose to bring in the British Institute of Management at a late stage.

Mr Goldsmith said yesterday that the institute's "offer of help to the consortium has never been seriously considered, and we can only conclude that an attempt is being made to silence the institute."

Sir Maurice Laing, chairman of the consortium, denied any threat to the institute's future.

Cast group acts on ships cash

BY WILLIAM HALL AND ANDREW FISHER

MR FRANK NARBY'S Cast shipping group, which has run into financial difficulties in the midst of its \$430m expansion programme, is seeking to reschedule more than \$50m of payments on the nine new ships it will acquire in the next 18 months.

After several days of talks in London with Cast's shareholders, bankers and South Korean shipbuilders, Mr Narby and his team flew back to Switzerland last night and will hold a board meeting next week to decide what action should be taken.

Cast's immediate problem is the progress payments on three new 150,000-dwt bulk-carriers being built in South Korea. These are costing the group \$60m apiece, but since they were ordered bulk shipping freight rates have dropped dramatically, and the ships are believed to be worth less than \$50m apiece.

Cast has negotiated traditional shipyard financing on some ships, but has yet to complete financing of all three in South Korea.

Mr Narby said last night that Eurocanadian, his master company, "had concluded that deferments of our forward capital payments programme are required in order to fund the major acquisitions to which we are committed in 1983-85."

Aside from the three bulk-carriers Cast will take delivery of six 70,000 dwt container bulk ships for its North-Atlantic container operation.

Cast said that all its activities contributed a positive operational cash flow.

Last night's statement, which gave no financial details, said world economic conditions had sharply reduced the value of bulk-carrying ships designed for trading in the spot freight market. Half Euro-Canadian's activities are concentrated in this sector.

Cast's efforts to resolve its financial problems have been complicated by court actions by Bank of Montreal in London and Royal Bank of Canada and Canadian National Railways in Bermuda which resulted in orders restraining the group from transferring assets to related companies. Canadian National has an 18 per cent stake in Cast.

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CONTENTS

The Aslef strikes: why British Rail needs to win	18	Management: Northern Foods' successful strategy for growth	16
Politics today: the U-turn no-one noticed	19	Editorial comment: Indochina; Law Commission	18
Property: Hong Kong's top rents	10	Lombard: John Cherrington on how to revive Europe's unity	19
Commercial law: failure to alert basis for estoppel by silence	13	UK car sales: cut-throat battle hits profits	23
Technology: solving the Chinese puzzle	14		
American News	4	FT Achievements	32
Appointments	15	Foreign Exchange	26
Arts	17	Int'l. Companies	27-28
Bank Return	22	Leaders Page	19
Bank Rates	21	Letters	19
Commodities	21	Law	36
Companies UK 22-25		Lombard	22
Contracts	15	London Options	22
Crossword	17	Management	16
Entertain. Guide	17	Men & Metals	18
Europewide	22	Mining	24
European News	2,3	Money Markets	26
European Options	22	Overseas News	24
		Parliament	8
		Property	10
		Property Adv.	10-13
		Racing	12
		Share Information	34, 35
		Stock Markets	19
		Switzerland	32
		Wall Street	30
		Bourses	30
		Technology	14
		UK News	21
		General	6,7
		Labour	9
		TV and Radio	13
		Unit Trusts	28, 29
		Weather	36
		World Trade	5
		World Values	32
		INTERIM STATEMENTS	
		Robt. M. Douglas	25
		ANNUAL STATEMENTS	
		Parsons (198)	22
		Lonrho	21
		Robt. H. Lowe	22
		Lloyd & Scott	22

EUROPEAN NEWS

PROTEST OVER THREAT TO JOBS

Angry Belgian steelmen invade EEC headquarters

BY GILES MERRITT IN BRUSSELS

CARBINE-CARRYING riot troopers made a thin blue line across the entrance hall of the European Commission's Berlaymont building in Brussels yesterday as they tried to staunch the flood of angry and unruly Belgian steelworkers who had invaded the EEC's headquarters in protest at job losses.

Although they managed to bar the way to most of the 5,000 or so demonstrators who had descended on Brussels in columns of charabancs from the steel towns of Liege and Charleroi, a few hundred managed to get inside. The effect, in the dignified sanctum of the Eurocrats, was of a fox in a chicken run.

No violence was offered by

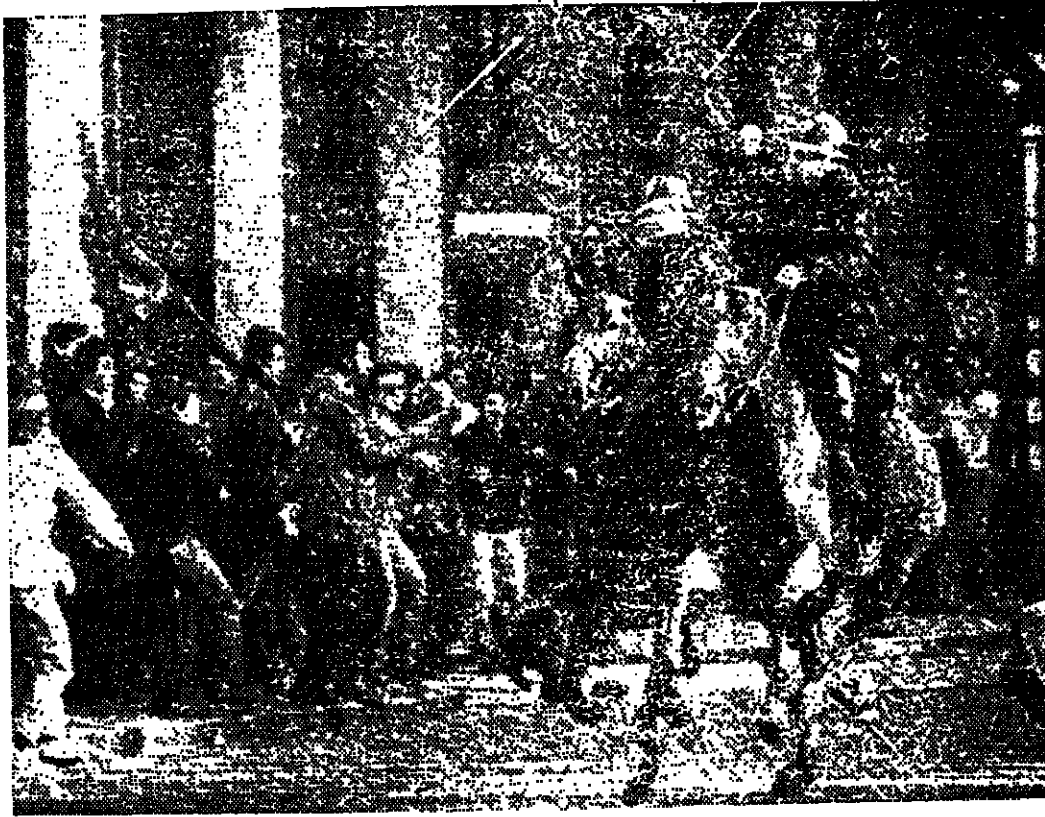
the burly "metallos," but their physical presence in a jostling, slogan-shouting, Internationale singing, banner-waving phalanx was threat enough. All lifts were put out of service to prevent the invaders from penetrating to the upper floors and running riot along the Berlaymont's interminable corridors.

Thwarted—except for a small delegation allowed to meet Mr. Gaston Thorn, the Commission president—the steelmen milled around in front of the closed banks of lifts, listened to a litany of their grievances being recited over a bull-horn by one of their leaders and, on finding a store room filled high with rolls of lavatory paper, diverted themselves by throwing

streamers. The only casualty was an elderly doorman whose glasses were removed from his nose.

The most menacing quality of the invasion was its incoherence. The steelworkers of Wallonia were massing to defend their jobs against the restructuring cuts still to hit many thousands of them, but their anger was undirected, like that of a goaded bull in a ring.

Perhaps the only good that came out of it before the demonstrators left to clash in more bloody but traditional manner with mounted gendarmes in a real riot near the Belgian Parliament, was that it for once confronted the Eurocrats with the people.



Baton-wielding mounted police charge through Belgian steelworkers demonstrating yesterday outside the Parliament building in Brussels.

French told shorter work week should not reduce earnings

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government has backed down over a key feature of its scheme for work-sharing in industry by recommending that workers' earnings should not suffer as a result of the switch to a 39-hour working week.

Civil servants and public sector workers will continue to be paid as for a 40-hour week, M. Pierre Mauroy, the Prime Minister, revealed yesterday. He urged the private sector to follow suit.

M. Mauroy's change of tack followed the direct intervention of President Francois Mitterrand at Wednesday's cabinet meeting when apparently he overruled both his Prime Minister and M. Jean Aron, the Minister for Employment.

M. Mitterrand was reported officially to have told the Cabinet that no worker need fear a loss of purchasing power as a result of the 39-hour week. "There can be no question," he said, "of exchanging shorter working hours for a drop in earnings."

Only two days before, M. Mauroy, echoing views similar to M. Aron's, had said that to discuss income-sharing was to discuss income-sharing. Yesterday, M. Mauroy said that cuts in the working week to 37 hours or below should be accompanied by a reduction in earnings. He also said that the Government was ready to

enforce by decree, a fifth week's paid holiday this year. This is the other arm of its work-sharing strategy which unions have complained employers are often reluctant to concede.

The main unions yesterday expressed satisfaction with M. Mauroy's statement. M. Georges Seguy, leader of the Communist-led CGT union confederation, which has been in the forefront of agitation over the implementation of the shorter working week, declared that the decisions were "very positive."

Employers, in contrast, have reacted with varying degrees of alarm to a decision seen as both adding to industry's costs and setting an ominous precedent for Government intervention in the economy.

M. Yvon Chotard, vice-president of the employers' organisation, said that a reduction in working hours designed to boost employment should not result in an increase in industry's costs. He said the decision threw into question agreements already negotiated over the introduction of the 39-hour week.

M. Mitterrand appears to have favoured the union side because of the strength of the industrial agitation and his anxiety not to disappoint popular expectations over such an important electoral commitment as the shorter working week.

Poland still hungry but no longer starving

BY XIAN SMILEY

DESPITE political upheaval and the continuing cash crisis, Poles are unlikely to starve, thanks largely to a massive inflow of emergency aid from the West. The International Committee of the Red Cross, in Geneva, still reckons that \$21m is needed over the next two months to protect the most vulnerable of Poland's 36m people.

Poland is a long way, however, from the grinding poverty of much of the Third World, where in many countries half the children die before they reach the age of five. For aid workers recently in El Salvador or Kampuchea, the Polish problem is slight.

"We are talking about relative need, not absolute need," says Dr Kenneth Slack of Christian Aid, who has just returned to the UK from Poland.

Nevertheless, doctors in Poland have noticed a marked deterioration in child health and an increase in general malnutrition. They reckon that about a tenth of the population is in urgent need of outside aid.

Much of the risk is caused simply by the queues in which the old, the sick and mothers with babies have to stand for hours, often in biting cold, just to buy a meagre ration of essential food. Babyfood is in particularly short supply.

There is little sign that either martial law, imposed in December, or the massive price rises in force since February 1 have reduced the queues. The shortages may be even more acute outside Warsaw and the big cities.

Overall, with prices jumping up to fivefold, the Polish people are facing a sharp drop in their standard of living. This

is in spite of the fact that wages rose by some 27 per cent last year and existence of a complicated system of compensation for various categories of people which is intended to soften the impact of the price rises.

A surprising irony of the food scarcity, however, is that even in the past year Poles have probably been eating more meat than any other country in East Europe and are still probably consuming more, for instance, than the Romanians.

One result of the disgraced former Premier Edward Giersek's ill-contrived Western-funded expansion and its associated consumer boom was a sharp increase in meat consumption from an annual average of 53 kg per person in 1970 to 73 kg in 1980. This compares with the Soviet average of around 60 kg and an annual consumption per head in some parts of the Soviet Union as low as 12 kg.

Even now, with rations at 3.5 kg a month, bringing the annual average per person down to 42 kg, many Poles are probably eating more than 50 kg of meat a year. That compares with the British annual average of 36 kg.

The need for help—with medicine as well as with food—nonetheless remains pressing. Key Western aid organisations have been the International Committee of the Red Cross and individual national Red Cross societies. The ICRC has gathered SwFr 26m (£7.4m) since martial law was imposed on December 13, having already raised SwFr 19m following an appeal launched in October.

National Red Cross organisations have also been effective, the West German Red Cross sending 5,000 tonnes of food and assistance to Poland in 1981. Collections for the West German Red Cross at central, state and local community levels have produced DM 23m (£5.2m) since April 1981, of which over half has been gathered since martial law began.

The other most effective non-government organisation (NGO) has been the worldwide Catholic network, Caritas, whose headquarters is in the Vatican. It has sent out over 8,000 tonnes of aid since the imposition of martial law, worth around £8m.

West Germany and the U.S. have been the most generous donor countries. West German Caritas sent more than 600 tonnes in the month after the start of martial law and is now delivering at the rate of 240 tonnes a week. The West German Protestant agency, Das Diakoniewerk, will have sent 320 tonnes by the end of this month.

West German supermarkets are offering special packages containing food, powdered milk, washing powder and soap, at DM 50 each, ready for despatch. The total privately raised German contribution to Poland is probably well over £6m.

Debt crisis deadline looms

By Peter Montagnon, Euromarkets Correspondent

ANOTHER KEY deadline in Poland's debt crisis comes on Monday when the country is due to complete payment to Western banks of interest overdue from 1981.

Completion of the payments is a vital condition for the signature of an agreement with about 500 banks allowing repayment of \$2.4bn in debt maturing last year to be deferred until 1988.

Since Poland announced the February 15 target for payment of the interest, Western banks say there has been some catching up payments, but widely quoted estimates put the amount still outstanding at about \$100m.

The figure is little more than a guess as bankers say there has been little opportunity to collect information.

Catholic Relief Services, the Catholic emergency agency working mainly in the U.S., sent 2,650 tonnes in the last week of January and has raised around \$2.2m.

At least 16 NGOs in Britain have sent help, totalling around 600 tonnes, since martial law, plus another \$250,000 in cash contributions to international charities. The total British contribution is around £1m.

By far the most important recent aid development, however, was the decision by the EEC's Council of Ministers on January 26 to make available up to 35m European units of account (\$31.5m) for emergency grants to NGOs for use in Poland over the next year.

Last year, the Polish Government bought EEC food (mainly beef, pork, grain and sugar) at a 15 per cent discount on market prices, worth ECU 85m. Now the EEC has decided to end what added up to a direct grant in the hope of ensuring that aid reaches the most deserving people.

"We don't want any food to go to the Polish army or police, or even the Soviet Army," said an EEC official.

This was the fear that prompted the U.S. Administration not to send food aid to Poland. It is clear, however, that the vast bulk of Western aid—most of it funnelled through Poland's Church network—is indeed reaching its intended recipients.

Most of the NGO aid is channelled through the Charity Commission of the Polish Episcopate. Since December 13, over £20m has been privately collected through NGOs for Poland. It is now a matter of ensuring an efficient distribution system.

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More Dutch spending cuts urged

By Charles Batchelor in Amsterdam

THE DUTCH Government must make spending cuts of F1 4.5bn (\$894m) if it is to achieve its target of reducing its budget deficit to only 6.5 per cent of gross domestic product (GDP), according to the Central Economic Commission, which comprises officials from the Finance and Economics Ministries and the Central Planning Office.

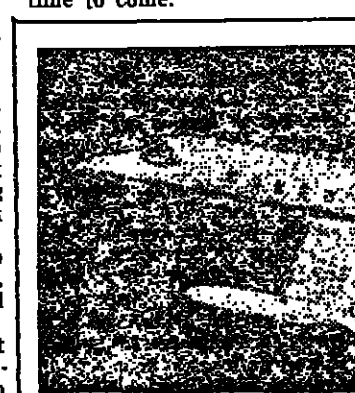
The commission's proposals will be taken into account when the government presents its budget amendments to parliament in March. The cuts are necessary because of lower-than-expected gas and tax revenues, higher social security payments and interest charges on the government debt.

It is uncertain, however, whether the government will hold to the target it set when drawing up its policy programme last year. The 1981 budget deficit is expected to be higher than previous estimates. A reduction to 6.5 per cent of GDP could have too savage a deflationary impact, Mr. Andries van Agt, Prime Minister, warned Parliament.

The 1981 deficit is expected to amount to 8.3 per cent of GDP—F1 24bn—instead of the previous estimate of between 7.5 and 8 per cent.

Norway prices leap

Norway's retail price index rose 3 per cent over the month to mid-January, the largest increase in a single month for 30 years, wrote Fay Gjester in Oslo. The year-on-year rise was only 12 per cent, however, compared with 15.2 per cent a month earlier.



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Spain sets date for court martial over coup attempt

BY ROBERT GRAHAM IN MADRID

THE COURT MARTIAL of 32 officers and one civilian charged with involvement in the Spanish coup attempt last February 23 will be held almost on the anniversary of the event. The Ministry of Defence announced yesterday that the trial would begin in Madrid on February 19.

The date has been the main focus of political attention for some time. The trial is expected to last about 40 working days, but could be much longer if lawyers for the accused choose to employ delaying tactics.

Press leaks have revealed that the military prosecution is seeking prison terms of up to 30 years for the leading figures.

These are Gen Alfonso Armada, former military tutor to the King, who sought to place himself at the head of a government of national reconciliation; Gen Jaime Milans del Bosch, former head of the Valencia military region which he put under martial law on the night of February 23; and Col Antonio Tejero, who led the takeover of the Parliament building on that night.

The court martial will be held in the headquarters of the Maps Division of the armed forces, on the outskirts of the capital. Attendance of both defence lawyers, relatives and Press has by invitation only.

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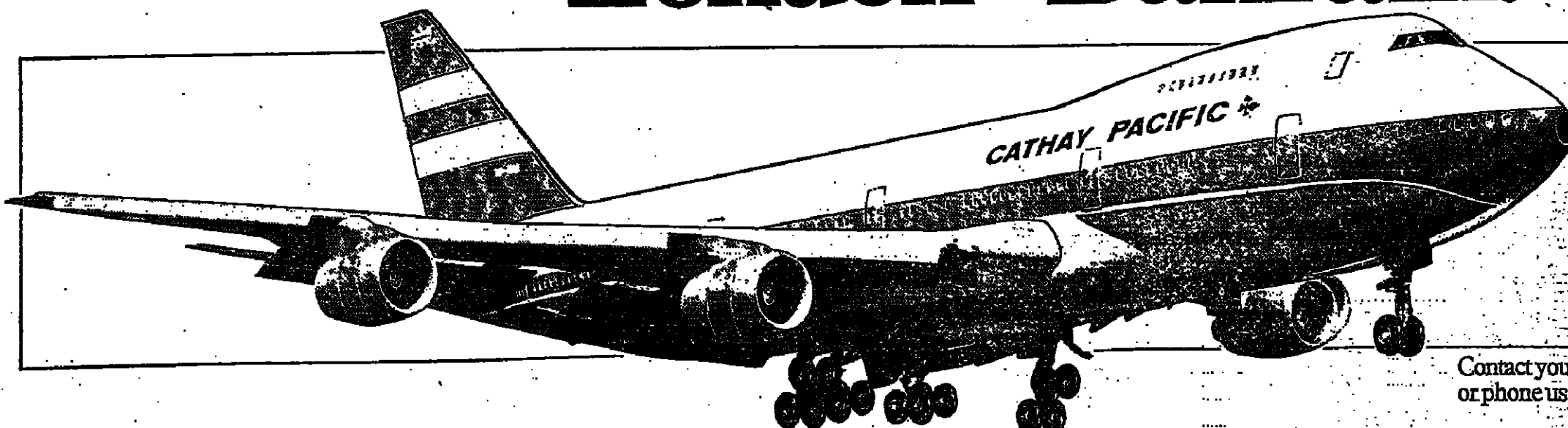
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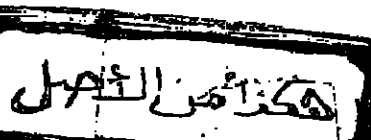
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E. Berlin bid to quell peace movement

By Leslie Collier in East Berlin

EAST GERMANY has announced humanitarian concessions to its population which were promised at the summit meeting last December between Chancellor Helmut Schmidt of West Germany and President Erich Honecker. At the same time, the East German leadership has cracked down on the growing peace movement to demonstrate it will tolerate no outspoken opposition in the country.

State security officials interrogated for two days an East Berlin pastor who is one of the initiators of the East German peace movement. He was released yesterday after the intervention of the East German Protestant Church. Young East Berliners were taken into custody for wearing the emblem of the movement—a peace symbol—distributed by the Church.

The pastor, Herr Rainer Eppelmann, is one of the authors of an appeal which has been gathering signatures in East Germany.

The "Berlin Appeal" calls for "non-intervention" in the internal affairs of both German states by the Western allies and the Soviet Union, as well as for an end to the militarisation of East German life.

Protestant Church members in Berlin said the pastor was arrested after a meeting of the ruling Politburo of the East German Communist Party which discussed the appeal and its publication in the West. The homes of several organisers were searched and lists of signatures confiscated.

The East Berlin teenagers who were taken into custody were told to remove the peace emblem from their clothing or they would suffer consequences at school and work.

The East German authorities have announced, meanwhile, they were extending the number of family occasions at which East Germans can apply for permission to visit relatives in West Germany. Until now, visits were allowed for births, deaths, weddings and silver and gold wedding anniversaries. The list has been extended to include baptisms, confirmations, first communions, 60th, 70th, 75th and subsequent birthdays.

Last year, 37,000 East Germans under retirement age visited their West German relatives after applying for urgent family visits.

EIB sees the rapid rise in its lending come to halt

BY GILES MERRITT IN BRUSSELS

THE RAPID year-on-year rises in the European Investment Bank's volume of loans, which have been such a marked feature since 1977, were abruptly arrested last year.

Revealing that its financing operations last year totalled 3,85bn European currency units (€3.8bn), the EEC's long-term development bank noted that the figure marked no real improvement on the 2,95bn Ecu lent during 1980 if account is taken of inflation. The 1980 level of EIB lending, however,

had been more than double that in 1977.

The bank yesterday pointed to tensions on the capital markets, high interest rates, deepening recession and budgetary difficulties in various member states as factors responsible for reduced investment and fewer requests for finance.

Of the 3,36bn Ecu lent to help finance industrial and infrastructural projects inside the Community, almost three-quarters was concentrated on

the four member states which the bank believes have the most difficult structural problems—Italy, Ireland, Greece and Britain.

But UK applications for EIB loans declined dramatically thanks to the impact of recession on industrial investment and reduced public sector demand. The bank's lending to Britain totalled £142.8m, against £417.5m the year before, while the £14m of loans to British industry were less than a fifth of 1980's operations.

The overall slow-down in the rhythm of the EIB's financial operations coincided with the doubling at the end of last year of the bank's subscribed capital to 14.4bn Ecu. With the bank's statutory lending limit of two-and-a-half times its capital and outstanding loans of 16.95bn Ecu, the increase lifted the limit from 18bn Ecu to 36bn Ecu.

EIB loans contribute on average about a quarter of the finance required for particular projects, so that the bank yesterday calculated that its opera-

tions last year contributed to new fixed investment in the Community worth some 11.7bn Ecu.

The two main targets of EIB financing were projects contributing towards employment and those aimed at energy conservation and diversification. In terms of jobs, the bank reckons that its 1981 operations will involve the creation or saving of 31,000 industrial jobs, while construction work on projects is put at an equivalent of 465,000 man-years of work.

On energy, the EIB says that

the projects supported should, when completed, replace 10.6m tonnes of imported oil yearly, bringing to 61m tonnes a year the total of oil saved by such projects since 1977.

Almost 500m Ecu was last year spent by the bank on projects outside the EEC; notably on development work in Spain and Portugal, the two candidate member states, and in 33 other countries in the Mediterranean region, Africa, the Caribbean and the Pacific that are signatories to the Lome Convention.

Lisbon acts to head off strike violence

By Diana Smith in Lisbon

THE PORTUGUESE Government is putting 7,000 police on the streets today to prevent violence during the first national general strike in the country's history.

The strike has been called by the Communist-dominated CGTP-Inter trade union confederation, which claims that unions representing 2.5m workers (two thirds of the labour force) have answered the call.

The non-Communist UGT has condemned the strike as a political manoeuvre and refused to take part.

Essential services, apart from town gas in Lisbon, will be maintained as long as no breakdowns require repairs. As in the past, the Government has laid on private buses to compensate for stoppages by Lisbon public transport unions.

Last night the centre-right ruling coalition of Social Democrats, Christian Democrats and Monarchists held a mass rally in Lisbon as a show of strength on the eve of the strike.

Sig. Francisco Pinto, Balsemão's administration, however unpopular because of heavy price rises, has earned approval this week for very tough stands on what the Socialist opposition regard as a play by the Moscow-tied Communists to topple the Government, and prevent liberalising reforms of the left-wing 1976 constitution.

The ageing Communist leader, Sr. Alvaro Cunhal, clearly admitted these designs on nationwide TV earlier this week, when he accused the coalition and the Socialists of plotting a right-wing coup via constitutional reforms and demanded a stop to it.

Some see today's strike as a desperate move by a Communist party whose allegiance to Moscow has cost it the vote or active support of many left-wingers.

The national statistics institute announced yesterday that with imports totalling \$7.52bn and exports \$3.22bn, the visible trade gap widened to \$4.3bn between January and October last year.

In the same period in 1980, the trade deficit was \$2.8bn with imports of \$6.04bn and exports of \$3.23bn.

Rupert Cornwell, in Rome, assesses the performance of one of the EEC's weaker currencies

EMS gives temperamental Italian lira soothing ride

UK urged to join system

NOW THAT the EEC is poised to develop the European monetary system further, Britain must move off the sidelines and join it. Mr Christopher Tugendhat, vice-president of the European Commission, said last night, writes John Wyles, Delivering Esme Fairbairn lecture at Lancaster University the Conservative MP warned that the British Government's constant plea that the time is not ripe for full EMS membership was losing credibility.

Acknowledging that caution was natural, given the current state of both international monetary affairs and the British economy, the Commissioner claimed that sterling's absence from the EMS weak-

ened the system and was unhelpful to efforts to establish a common approach to third currencies.

Community finance ministers are due to discuss this and other possibilities for developing the EMS in Brussels on Monday. They are under orders to produce some proposals for the Community summit at the end of next month.

Mr Tugendhat, who is responsible for the EEC budget, urged replacing existing bilateral swap arrangements between European central banks and the U.S. Federal Reserve with a single swap-credit arrangement between the Fed and the European Monetary Co-operation Fund.

that the lira remains highly vulnerable, the sustained strength of the U.S. dollar has largely masked the problem, holding down the D-Mark, the dominant component of the EMS.

But if the results have been comparatively modest, has the exercise been worthwhile? The answer, in the general view, is yes. From the outset, one of the most powerful arguments in favour of Italian membership has been political. That it constituted a rudder keeping one of the community's weaker members in the EEC mainstream.

Central bank officials admit that the 6 per cent margin has allowed the Rome authorities to operate domestic monetary

policy with relatively little constraint.

As one official put it: "In many ways we've behaved as if free to float. We would never use the full margin, usually only 3 to 4 per cent, and then would act if necessary." These tactics have also largely denied speculators the safe each way bet which used to prove so lethal in the old days of rigidly fixed parities.

But almost certainly, the advantages have been positive as well as negative. Some disciplinary effect has flowed from the EMS, according to Professor Romano Prodi, Industry Minister in the Andreotti cabinet, which took the decision to go in. Without the EMS, the lira's devaluation

would have been greater, and the inflation rate, higher, he argues. In the event, depreciation against the D-Mark has run at about 6 per cent annually since 1979, compared with an average inflation differential between the two countries of about 10 per cent.

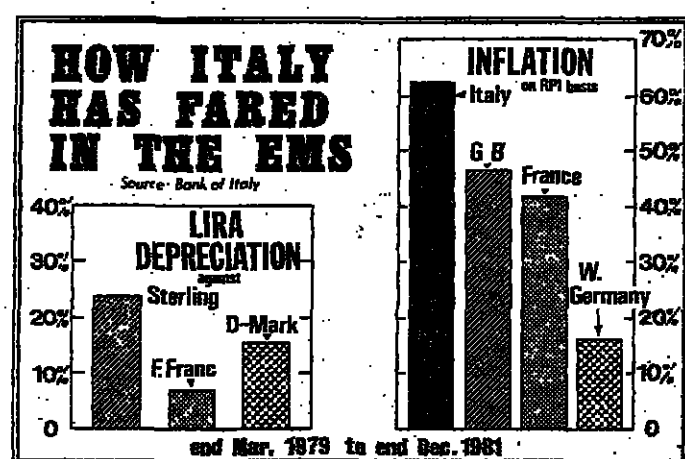
Faced with this erosion of competitiveness, Italian industry for at least that part of it exposed to stiff international competition has been forced to act on its own. In the summer of 1980, Fiat approached the Bank of Italy to plead for a lira devaluation.

Politely but firmly, the central bank demurred, and that autumn the car company moved to put its own house in order. Since the end of an unprecedented 35-day strike in October 1980, Fiat's productivity has risen by 20 per cent.

Similar improvements in productivity unfortunately have not come in the public sector.

The worst example of all has come from the Government. Its insatiable borrowing requirement might easily overwhelm the limit placed upon it for 1982 of L50,000bn (£21bn)—equivalent to more than 11 per cent of gross domestic product. Uncontrollable public finances are the biggest single contributor to Italian inflation, and thus to the instability of its currency.

A more subtle change has come about in Italy's foreign trade. While a depressed D-Mark has thrust the country heavily into deficit with West Germany, exporters have perceptibly improved their showing in the Organisation of Petroleum Exporting Countries and Third World markets, where prices are dollar-denominated. Libya,



for example, has recently been Italy's fourth biggest trading partner.

How long can this go on? Sooner or later, the Bank of Italy insists, competitiveness with West Germany must be restored. It is here that the major risk lies for the future of the EMS.

Whatever the extra pain for Italian industry, the buoyancy of the dollar has lately held the EMS currencies closely together. On some occasions, the lira has actually appreciated against the D-Mark. It is when the dollar weakens and the D-Mark cuts free, that the real test of the system will be at hand.

Before the EMS, a weak dollar and a strong D-Mark provided the recipe for Italy's financial and economic recovery between 1977 and 1979. During that period, the Bank of Italy could allow the lira to float down against the D-Mark, but appreciate against the dollar, and thus hold down the cost of

imported raw materials. It remains to be seen whether this will be possible within the fixed confines of the EMS, at least as it now operates.

Italy is indeed allied with France in seeking to push through an initiative developing the existing EMS, extending the technique of multi-currency intervention, and strengthening the support mechanism of the system.

Up until now, however, the device of the 6 per cent margin has suited Italy's requirements well. Some here feel it might also suit Britain, in the management of petrocurrencies, if Westminster's fear of too high a starting parity for sterling against an undervalued D-Mark could be removed.

Many equally suspect that old British misgivings, for prestige reasons, about being seen as a second division member of the EMS, could prevent a highly desirable extension of the system.

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AMERICAN NEWS

Congress to reconsider El Salvador

BY ANATOLE KALETSKY IN WASHINGTON

A SPECIAL Congressional delegation will visit El Salvador this weekend to provide a "positive report" on whether conditions there could "slip into a Vietnam situation". Mr. Tip O'Neill, the Speaker of the House of Representatives, said yesterday.

As concern grows about U.S. involvement in El Salvador and the guerrilla war intensifies ahead of the March 28 elections there, Mr. O'Neill said he was worried about the U.S.'s apparent revival of a "domino theory" on Central America.

State Department officials have repeatedly said that El Salvador represents the "decisive battle for Central America" and that the U.S. must do "what

ever is necessary" to prevent a guerrilla victory there.

Mr. O'Neill said he was not convinced that it is in the vital interest of the U.S. to support the Duarte Government, but stressed that this issue is "too serious" for Democrats to oppose President Reagan's policy automatically on partisan grounds.

Mr. O'Neill's statement is significant because in the past he has not come out in support of liberal Democrats who have been demanding a change in U.S. policy on El Salvador.

Four Democratic liberals have produced a Bill calling on the Administration to enter into negotiations to seek an internationally supervised ceasefire

in El Salvador and negotiations between the Duarte government and the guerrillas.

Current policy is to back President Duarte in his refusal to negotiate with the guerrilla leaders, who have expressed their willingness to talk, with preconditions about some form of contemporary coalition government in El Salvador.

The Administration's view is that negotiations with the guerrillas now would preempt the democratic process. The State Department has also repeatedly said that the experience of Nicaragua proves that any form of coalition government between "Marxist-Leninist" guerrillas and liberal forces

eventually leads to a left-wing dictatorship.

The congressional delegation will seek to assess the strategic importance of the El Salvador war for U.S. interests and the human rights situation there. The arrangement of six former members of the security forces this week for the rape and murder of four U.S. missionaries in El Salvador in 1980 has not succeeded in allaying U.S. fears about the influence of right-wing extremists in the Duarte government.

Relatives of the murdered missionaries have said that there is evidence the killings were ordered by a wealthy Salvadorian rightist who regarded the women as "subversives".

U.S.-Mexico friendship heads for hard times

By William Christoff, recently in Washington

AFTER A year in which Washington and Mexico have brushed their differences under the carpet for fear of spoiling the new-found friendship, several major problems are now emerging.

In particular the two countries disagree over Mexican migration to the U.S. trade, and the civil war in El Salvador. This is at a time when President Ronald Reagan has gone out of his way to court Mexico, which supplies the U.S. with 5 per cent of its oil needs—about 550,000 barrels a day—and has the potential to provide a lot more if required.

Mexico is also its northern neighbour's third-largest trading partner. U.S. investment in Mexico is about \$7bn (\$3.8bn).

Mr. Lopez Portillo, the Mexican President, and Mr. Reagan have become personal friends over the past year. Reagan speaks more to Lopez Portillo than he does to any other leader, claims a senior U.S. official.

This relationship is underlined by Mr. Reagan's decision to attend last year's North-South summit in Cancun against most of his White House advisers' wishes.

Despite their personal friendship, these problems have not disappeared. The most sensitive of these concerns the 3m Mexicans who live illegally in the U.S. and the hundreds of thousands who cross the border each year in search of work.

A proposed guest worker programme is expected to go before the U.S. Congress soon, to allow a limited number of Mexicans to work legally in the U.S. and protect them from being exploited by employers.

But the trial programme, if approved, would only allow 100,000 Mexicans to work in the U.S. over a two-year period. This is far less than Mexico's estimate of the 300,000-400,000 of its citizens who emigrate to the U.S. each year.

Mexico fears that if such a programme comes into force, the U.S. will, in effect, the more vigorously to reduce the flow of illegal aliens.

The programme could also include sanctions for the first time against U.S. employers who give work to undocumented Mexican workers. This could result in a partial closure of what Mexico calls its "safety valve" for major social unrest.

Mexico cannot produce enough jobs for its fast-expanding population. If it were not for the proximity of the U.S. and the cheap labour, unemployment would have reached "unmanageable proportions" in Mexico.

The human tide of Mexicans flowing into the U.S. can never be halted unless a "Berlin Wall" type solution is imposed, which apart from being impractical would hardly make for good relations. At the same time, the U.S. must do something to limit the problem, particularly at a time when its economy is in recession.

Ironically, the most sensitive point at the moment is not a bilateral issue, but the conflict of views over the civil war in El Salvador, where the U.S. backs the right-wing Junta, while Mexico supports the left-wing rebels fighting to topple it.

Mexico wants a negotiated political settlement, while Washington wants elections in March in the middle of anarchy. However, the fact that the U.S. and Mexico have "agreed to disagree" speaks for the maturity of their new relationship.

Nevertheless, Mexico's denunciation of U.S. Central American policy wrangles in Washington. Some senior State Department officials argue that eventually the fundamental differences over El Salvador could cause the bilateral relationship to deteriorate.

Dutch Government appeals for ban on South African trade

BY CHARLES BACHELOR IN AMSTERDAM

THE DUTCH Government has appealed to the country's businessmen to apply a voluntary ban on trading links with South Africa.

A voluntary embargo is all that can be achieved given the legal procedures necessary to impose a compulsory boycott, Mr. Max van der Stoep, the Foreign Minister, told Parliament.

The government wants Dutch companies to cease supplying South Africa with oil, to stop importing South African coal and to make no more investments in that country. The main employers' organisation, the Netherlands Industry Federation (VNO), said it could not comment until it received the details of the ministers' proposals, announced late on Wednesday.

The Government is prepared to take account of justified objections from the business community but believes it can count on its support, Mr. van der Stoep said. Prominent anti-apartheid groups reacted with scepticism, however.

The previous two Dutch Governments have been under pressure from Parliament to impose curbs on trading links with South Africa since a majority of MPs voted in June, 1980, for

an oil embargo. Attempts to gain support from other EEC countries and from Belgium and Luxembourg have failed, however.

Mr. van der Stoep said he hoped voluntary curbs would be replaced with legal sanctions soon. In the absence of a binding ruling from the UN or support from the EEC or the Netherlands Benelux partners, the Government can go no further than an appeal for voluntary action.

The Benelux union treaty preventing the Netherlands from acting alone because General Agreement on Tariffs and Trade (GATT) rules make unilateral action in trade matters difficult. Bilateral trading treaties with South Africa—including one dating from the 1930s concerning most-favoured-nation status—would have to be cancelled.

According to the Amsterdam-based Shipping Research Bureau, which is supported by two major anti-apartheid groups, the Netherlands is involved in the supply of 30 per cent of South Africa's oil. Royal Dutch/Shell and the Transoceanic oil while Rotterdam is a major transshipment port.

The Netherlands imported 200,000 tonnes of South African coal in 1980—5.4 per cent of its total requirement—though there was a sharp fall in 1981. However, Dutch coal trading companies account for more than one-third of all EEC imports of South African coal. Dutch anti-apartheid groups claim.



Max van der Stoep... voluntary embargo

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U.S. to raise anti-USSR N-warhead capacity

By Reginald Dale, U.S. Editor, in Washington

THE U.S. is to increase the number of nuclear warheads it can launch against the Soviet Union by deploying an additional 50 Minuteman III ground-launched intercontinental missiles in silos now occupied by older Minuteman IIs.

As the Minuteman III has three independent targetable warheads, against only one on the Minuteman II, the total number of warheads in the Minuteman force will rise by 100.

The Minuteman III is also more accurate and better able to penetrate Soviet air defences than the Minuteman II.

But the net increase in all U.S. warheads targetable against the Soviet Union will only be 48, because of Administration plans to dismantle 52 ageing Titan missiles, starting this year.

The 50 Minuteman III missiles are to be taken from the stock of 20 spare missiles the Air Force keeps for testing. The Air Force, which test-fires 12 missiles a year, did not want the stock depleted and reportedly opposed the plan.

Conservative members of Congress have long wanted to deploy more Minuteman IIIs and last year succeeded in getting Congress to allocate \$5m to fund the plan.

The Pentagon also said that when the first 40 MX missiles started to be deployed in Minuteman III silos in 1986, the displaced Minuteman IIs will also be transferred to Minuteman II silos. The warhead plans would "arrest the downwards trend in relative capability" of the U.S. missile force compared to that of the Soviet Union, the Pentagon said.

French rockets for Nicaragua

BY DAVID HOUSEGO IN PARIS

FRANCE is to deliver 7,000 rockets to Nicaragua as part of the recently announced controversial arms deal.

M. Charles Hernu, French Minister for Defence, said yesterday that the contract also provided for 100 rocket launchers, two helicopters, two patrol boats and 45 lorries.

He insisted that none of the weapons were of an offensive nature or for use by guerrilla fighters. He also said that the contract stipulated that the rocket launchers could not be fitted to Soviet aircraft.

The U.S. has been concerned about French support for the left-wing Sandinista government in Nicaragua and the possibility that the weapons could find their way to guerrilla movements in El Salvador.

Mr. Hernu said the deal fell within the new French arms sales policy of providing assistance for countries friendly with France which wanted to avoid dependence on one or other of the major power blocs.

He said that Mr. Alexander Haig, U.S. Secretary of State, had described the contract to

M. Claude Cheysson, French Foreign Minister, as "peanuts".

Mr. Hernu, who also had talks in Paris this week with M. Hans Apel, the West German Defence Minister, said the contentious issue of Franco-German co-operation over the building of a new tank that would come into service in the 1990s had been referred to a political matter to Chancellor Schmidt.

The French expect it to be raised by the two heads of Government during the Franco-German summit at the end of this month.

Surinam democracy date set

BY CHARLES BACHELOR IN AMSTERDAM

THE LEADER of the military council in Surinam, the former Dutch colony in South America, has said that the country should have a new civilian Government by mid-March.

The five-man military council, which has held supreme power since February 1980, resumed direct control of the Government last week, forcing the civilian administration of President Henk Chin-A-Sen out of office.

Lt-Col Desi Bouterse, leader of the military council, has announced the formation of

three special commissions. These will draw up a Government programme, advise on administrative reforms and prepare the way for a new democratic constitution—the issue that brought down the conservative Government of Mr. Chin-A-Sen.

On the basis of their reports, a new government will be chosen and sworn in on March 15, he said in a television address.

It is unclear whether the new administration will include military representatives, but it

is likely to have members of the so-called revolutionary front, according to reports reaching the Netherlands. The front is composed of 11 progressive groups, including trade unions, student organisations and a number of small political parties.

The draft constitution under discussion when the military took over power on February 4 provided for a directly-elected president with the power to appoint and dismiss governments. The army would have had a purely advisory role.

Shell's prospects in Belridge lifted

BY RAY DAFTER IN LOS ANGELES

SHELL OIL's \$4.75bn (\$2.54bn) investment in California's Belridge oilfield could well yield 1bn barrels of recoverable oil and gas—54 per cent more than official estimates—according to a senior company official.

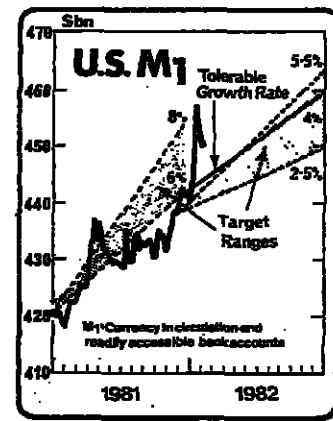
Mr. Bob Sprague, president of Kernridge Oil, the Shell subsidiary which operates Belridge, said there was a "good chance" that the output of oil and gas would eventually reach the equivalent of a billion barrels. "We haven't figured out how yet, so we are not counting our chickens. But the field is responding magnificently—those wells are rocking along great."

Many in the industry ridiculed Shell when, in 1979, it paid \$3.55bn for Belridge. Oil's interest. The purchase price was almost \$1bn more than the official highest offer. Since the purchase, Shell has committed itself to spending a further \$1.7bn on perforating the field with thousands of wells.

Since the takeover, the company has boosted production from about 40,000 barrels a day to over 70,000. By the end of this year, output should be approaching 80,000 barrels a day and by the mid 1980s over 100,000.

coming from a reservoir of thick, sticky oil which is being teased out of the ground by injected steam. One barrel of oil is used to create the steam necessary to yield three barrels of crude. But Shell is confident that the technique will ultimately recover over 60 per cent of the original oil in the reservoir, a recovery efficiency which would be about twice the current industry average.

Shell Oil, like a number of major U.S. oil companies is now increasingly employing novel production techniques to extract hard to get oil.



Source: GATT, 1973-1980

Fed plans to stick to fight against inflation

BY DAVID LASCELLES IN NEW YORK

MR. PAUL VOLCKER, the chairman of the U.S. Federal Reserve Board yesterday reiterated the Fed's determination to fight against inflation.

On the second day of hearings on monetary policy, Mr. Volcker repeated to the Senate the message he gave the House of Representatives on Wednesday. The basic aim of monetary policy will continue to restrict the supply of money and credit, though the Fed will be slightly more flexible in the months ahead because of the erratic behavior of the money supply.

He also repeated warnings that the Reagan administration's budget deficit poses a threat to

the country's economic health, though he refused to be drawn into outright criticism of the White House.

Mr. Volcker's message this week does, however, point to a slight softening which could move some of the uncertainty on Wall Street about Fed policy, and ease the upward pressure on interest rates. Because of this, the financial markets have responded quite favourably to Mr. Volcker's remarks.

While sticking to its basic growth targets for M1 this year of 2.5-5.5 per cent, the Fed will allow M1 to run higher than that in the first half of the year. The guideline will be a 4 per cent

rate of growth from the minimum level M1 was supposed to reach last year, though it fell well short. This should bring M1 back within the target range by the end of the year.

Mr. Volcker justified this on the grounds that M1 grew too slowly last year, but is now showing a tendency to grow too fast. In effect, the 4 per cent line marks an attempt to "rein in" the money supply gradually without administering shocks to the financial markets.

However, the Fed's tactics are also widely viewed as a concession to the Administration, which wants faster monetary

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Export frustrations lead bellicose Washington on to the trade warpath

By PAUL CHEESBRIGHT, WORLD TRADE EDITOR

"THANK YOU for smoking," said the sign on the receptionist's desk outside the office of Representative Stephen Neal—a gentle reminder that the congressman is doing his best for his constituents in the tobacco-producing state of North Carolina.

But as far as trade with Japan is concerned, Mr. Neal's best is not enough. He shares his constituents' deep frustration with Japan and its trading policies, which is threatening to lead both to fundamental shifts in U.S. trading policy, and to a dangerous period for the world trading system.

Mr. Neal's proposal last year that Japan should pay the U.S. a national security tax of about \$20bn (£10.7bn) annually, which made him a Japanese television personality, embraced the feeling that Japan has climbed to prosperity on the back of U.S. efforts. His view of the way Japan handles tobacco imports, the subject he knows best, embraces the perception that while the U.S. market is open to Japanese products, the Japanese put barriers in the way of U.S. sales. This shows how trade has become a political issue.

"Whenever our tobacco manufacturers can compete in open

markets they end up with 10 to 15 per cent of the market. In Japan, they limit the sales, they administer the price of the U.S. tobacco product—they set it way higher than domestic products. Then they say U.S. cigarettes cannot be advertised in Japan. That's like saying they can only advertise Datsun here in Japan. Then they say you can only sell through a limited number of outlets," complained Mr. Neal.

Similar tales are repeated in other sectors, such as beef, citrus products, computers and telecommunications. At the same time, Japanese sales are believed to be hurting sections of U.S. industry, like cars, steel and electronics.

The result is that the general frustration—reflecting Japan's rising trade surplus with the U.S.—is bolstered by specific complaints. The tide of dissatisfaction thus moves along into an outright condemnation of Japan's "importing" and exporting policy.

"We have a right to some industry too," said a union official, mindful of the recession and the competitiveness of Japanese sales.

"When Japan's infant industries are struggling, they shut the door, and then they're

unhappy when others shut the door on them. We have a one-way free trade policy," argued an influential congressional aide.

Trade with Japan, then, is a wide problem which needs a wide response. In that sense it is different from U.S. trade relations with the EEC where, said a trade official, "there are series of specific issues which are of strong interest to the private sector and Congress."

These issues are steel—now the subject of investigation to see whether anti-dumping duties will be imposed—EEC agricultural exports—again the subject of specific investigations to see whether there should be retaliation for unfair trading—the currently steeping export credits and sanctions policy against the Soviet Union.

"You have pressures building up in a narrow context. There is the general malaise—that's Japan and to a lesser extent Canada (a reference to a running dispute about Canadian energy and investment policy). Now all of this is converging on the public policy agenda. We're in a recession and there's a Congress with little to do—a component of it is up for re-election," said the trade official.

This convergence means that two trends which have been emerging for some time have become more sharply focused in their impact. The first trend is the growing importance of trade to the U.S. economy—one job out of four depends on

no longer defer to the trade sub-committees. So we don't know where the trade legislation is going to come from," said an Administration official who deals with Congress.

The result is that Congress's constitutional power "to lay and collect taxes, duties, imposts and exercises...to regulate commerce with foreign nations" has become more difficult to predict in its exercise.

"There are only about two dozen people in Congress who care about trade policy and theory. Virtually everybody else approaches it on local, political grounds. There hasn't been an effort to build a coalition on trade issues for a long time. The cars issue last year (when some in Congress wanted restrictions on Japanese car imports) that never came to a vote. Congress is expert at generating heat," said one member of staff.

The heat now is fuelled by the basic political reaction that the President is empowered the President to negotiate trade agreements to assure reciprocal trade benefits and in particular fair treatment and equitable market access for U.S. exports. Then, the Senate Finance Committee said: "The U.S. should not grant concessions to countries which are not willing to

offer substantial equivalent competitive opportunities for the products of the U.S. in their market as we offer their products in our market."

If there is a middle definition, it is that from the Senate. But the tone of the present debate in the U.S. gives the idea of reciprocity a harder edge. Specifically, if the U.S. does not feel Japan makes quick enough progress in dismantling its barriers so that the trade deficit may be reduced then retaliation will be forthcoming.

The extension of such a process would mean that the U.S. would conduct its policy not on a multilateral basis in accordance with GATT principles, but on a bilateral basis. "It would not be long," said Mr. Allan Gottlieb, the Canadian Ambassador in the U.S., "before we returned to the 'beggar thy neighbour' approach of the Great Depression. And, one thing is certain: if international trade shrinks, we shall all be the losers."

Already the principle of reciprocity—taking a look at the degree of U.S. access to a foreign market as a condition for allowing outside suppliers of investors into the U.S.—has been adopted in bills dealing with dealing with telecommuni-

ties, buses and services. This, in the view of critics, opens the possibility of U.S. regulatory agencies waging their own private trade wars.

So far, Mr. Lionel Olmer, Under Secretary for International Trade at the Commerce Department, emphasised, there is no Administration position on reciprocity. But, he said, "New approaches to old problems are necessary." As another trade official put it: "If others are not willing to take responsibility, maybe we'll have to think the system is our way." In other words, if the Administration was not to lead it, it was up to the rest of the world.

What the action will be is unclear. But it is evident that an administration which has based its policy on winning greater access to world markets and to extending the GATT to become universal, has become uneasy at what it feels is a lack of movement among the trading partners. It has been increasingly belated, looking back on the idea that as one proponent of reciprocity legislation put it, "reciprocity is enhanced by aggression."

THE EUROPEAN Community has turned down a U.S. demand for an early start to negotiations for an international agreement regulating trade in services, including banking, insurance and civil aviation services, and access to computer data banks.

At meetings in Geneva of CG-18 a group of 18 members of the General Agreement on Tariffs and Trade (GATT), the Community said it is not yet convinced of the immediate need for an accord.

However, it is willing to study seriously trade problems in internally outside GATT areas, but their decisions usually become GATT policy. This week's CG-18 talks

towards U.S. views was seen as a further widening of U.S.-EEC differences following abortive talks in Washington last week between Mr. Wilhelm Haferkamp, EEC vice-president for external relations, and Mr. William Brock of the U.S.

A senior EEC official who came to Geneva directly from the Washington meetings described EEC-U.S. differences as "a difficult patch, but no trade war."

The CG-18 is GATT's most influential policy-making forum. It includes both developed and developing countries who meet internally outside GATT areas, but their decisions usually become GATT policy.

This week's CG-18 talks centred on preparations for a ministerial-level conference to be called by GATT in November to discuss problems in international trade and to map patterns of world trade regulation for the rest of this decade.

The last such conference took place in 1979 and led to the Tokyo Round trade package of tariff and non-tariff barrier cuts completed in 1979.

All participants agree that this year's conference will not lead to any major round of negotiations. The Community will seek a strong ministerial declaration against protectionism in trade and services, usually "to improve the functioning of existing agreements."

هكذا من الشهر

Syrian uprising presents potent threat to Assad

BY PATRICK COCKBURN

THE UPRISING in the northern Syrian city of Hama, combined with reports that military units have joined the rebels, is the greatest threat to the regime of President Hafez al-Assad since he took power 12 years ago.

His Government and the ruling Baath party have always been most wary of the two threats to it posed by the army and fundamentalist Islam. So far, these dangers have remained separate. But the wholesale arrest of conspirators in the armed forces in January, and the rebellion in Hama may indicate that they are coming together.

For the past three years, rebellion has simmered in Syria's northern cities, notably in Aleppo, Hama and Homs. In one incident, in June 1979, 32 military cadets were gunned down in Aleppo by extremist Muslim Brotherhood guerrillas. Thereafter, the Government cracked down on them ruthlessly, in spite of an assassination campaign against officials and Baath party members.

The conflict is heavily influenced by the sectarian divisions within Syria. Mr Assad and leading members of the regime come from the Alawi sect, which dominates the senior ranks of the army, Baath party and the security services. But the Alawi only make up about 13 per cent of the population, compared to the 69 per cent who belong to the orthodox Sunni sect. The Muslim Brotherhood have continually emphasised sectarian animosities.

By the beginning of last year, the Government seemed to have got the Muslim Brotherhood under control, but over the last six months there have been a series of major bomb explosions in Damascus, the last of which left more than 100 dead.

To try to safeguard officials and public buildings, the streets of the Syrian capital are now filled with troops of the regime's praetorian guard, the Special Defence Brigades, dressed in their distinctive brick red and green camouflage uniforms.

But the loyalty of the army



is the crucial test for the regime. It was this which was put in doubt by the arrest and execution of officers in January. With a total strength of 247,500 men, the Syrian armed forces include 140,000 conscripts. In spite of Alawi dominance, most soldiers are drawn from the Sunni community. The Government has always been nervous in the past in putting their loyalty to the test by making them fight in the streets against people of the same religion.

So far, the fighting in Syria is confined to Hama, according to officials in Washington, and the Government in Damascus will seek to stop it spreading. Dissidents in exile claim that the ninth division of the Syrian army, used as a rapid deployment force, was moved to Aleppo at the end of January, and that there has also been fighting in Daraa in the south.

Last year, Mr Assad was able to shore up his position within Syria by emphasising his nationalist credentials during the missile crisis in Lebanon. At the same time, he attacked Jordan and Iraq for supporting the Muslim Brotherhood and strengthened his relations with both the Soviet Union and Iran.

The fighting in Hama indicates that the Brotherhood have not been weakened. It is possible that the heavy handedness of the regime's repression will lead to a more general popular revolt. But the crucial test, for both rebels and the Government, is the attitude of the army.

Deng 'still holds all his posts'

China yesterday moved to dampen speculation about Vice-Chairman Deng Xiaoping, 77, who has not been seen in public for a month, by saying he retains all his posts, Reuter reports from Peking.

A Foreign Ministry official said Deng was still chairman of the Communist Party Military Commission, as well as party Vice-Chairman and Chairman of the Chinese People's Political Consultative Conference.

Call to free 1,000

An Egyptian court has suspended the late President Anwar Sadat's emergency regulations of September 5 last year, and called for the immediate release of over 1,000 people still in detention. Our Cairo Correspondent reports.

Tunis talks today

Arab Foreign Ministers meet in Tunis today at Syria's request, to discuss possible sanctions against Western states regarded as having implicitly supported Israel's annexation of the Syrian Golan Heights, Reuter reports.

Rick Wells in Khartoum describes the dilemma facing Nimeiri over separatist tensions Tribal antagonism threatens Sudan's stability

THE FINEST achievement of President Jaafar Nimeiri of Sudan is always said to be the settlement in 1972 of the 17-year civil war between the mainly Moslem north and the non-Moslem south. But now, the stability of the southern region is threatened by fierce antagonism over whether to divide it.

The south is a vast area of forest, savannah and swamp around the Upper Nile, which in itself is larger than many African states. It has agricultural potential, but its development is crippled by its remoteness from the outside world and bad communications. Nevertheless it cannot be ignored. Just inside its border with the North lies much of the oil recently discovered in Sudan, on which the country's long-term economic future is based. Renewed conflict in the south could be exploited by Sudan's neighbours, such as Libya and Ethiopia.

The south is now split into two potentially hostile camps. Tribalism, as ever, is the root cause of the problem. The leader of the cause of division is Mr Joseph Lagu, former president of the semi-autonomous High Executive Council of the Southern Region, who feels strongly that a conspiracy of Dinkas, the largest and most powerful tribal grouping in the present region, was responsible for his fall from power in 1980. To break Dinka domination,

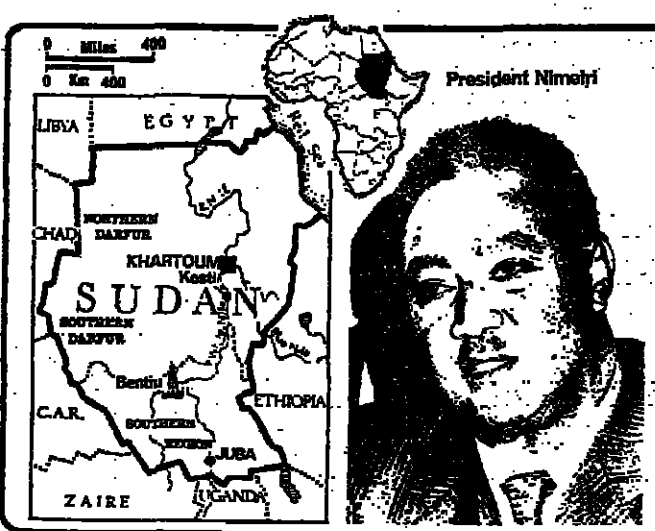
particularly of the police and administration, Mr Lagu wants the creation of a separate region out of the two southernmost provinces of Eastern and Western Equatoria. Mr Nimeiri, who is committed to decentralisation in the north, feels the same thing should happen in the south.

The debate over the issue became so heated last year that Mr Nimeiri banned it from public discussion. The regional government, headed by Mr Abel Alier, a Dinka and an old adversary of Mr Lagu, struggled to maintain credibility against a background of political quarrels and disasters, many of which had an underlying tribal cause.

Violence—provoked by food shortages and drought—broke out between some of the 40,000 Ugandan immigrants now in the south and indigenous tribes, including the Dinka. Non-payment of salaries to government employees throughout the region for up to six months caused strikes and an outcry against nepotism and corruption in the administration.

The choice of the town of Kosti in the north, instead of Bentu near the oilfields in the south as the site for Sudan's new oil refinery caused violent incidents. The southerners felt that they had been cheated.

To northern politicians, these were further reasons why the troublesome southern region—which also appeared to them to be resisting the Islamisation



political party and attempting to procure funds from Libya. Twelve of them were released in early January with no charges, but five, including Mr Clement Mboro and Mr Joseph Oduho, await trial in Khartoum's Kober Prison.

But in spite of accusations that the 15-man administration of Mr Rassas is biased in favour of decentralisation, a degree of stability has been maintained throughout the elections for the national assembly.

When the National Assembly meets shortly, it should vote on the proposed amendment of the Addis Ababa Agreement of 1972, which guarantees the unity of the present southern region. A three-quarter majority in favour of amendment, ratified by a two-thirds majority in a plebiscite in the south is required before such a change may take place.

However, it is also a principle of the constitution that decentralisation should be given to any region which asks for it. Ultimately, if Mr Nimeiri feels that Equatorians have a strong enough case for separation, he can grant it.

Judging by the lack of achievement by previous governments of the south, the problems of governing the whole region from Juba are enormous. Undoubtedly, the self-interest of personalities, parties and tribes is largely responsible for lack of development.

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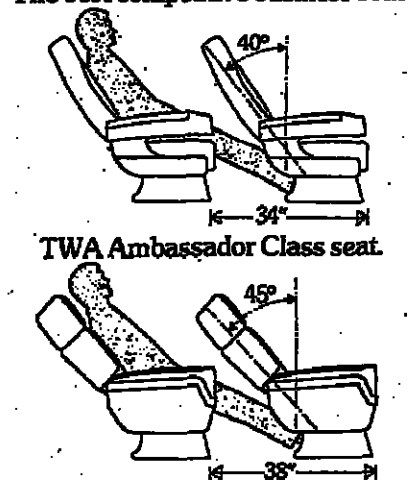
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OAU offers settlement for Chad civil war

BY OUR FOREIGN STAFF

THE ORGANISATION of African Unity (OAU) has proposed a three-phase settlement to the civil war in Chad, culminating in the withdrawal of the organisation's peace-keeping force on June 30.

The proposal came at the end of a two-day meeting in the Kenyan capital Nairobi, of the 13-member OAU standing committee on Chad.

But there was no immediate response from the country's leader, President Goukouni Oueddei, who had challenged the right of certain OAU members to discuss Chad's political affairs.

The resolution calls for a ceasefire on February 25, presidential elections in May or June, and the withdrawal of the 3,000-strong OAU peacekeeping force on June 30.

Negotiations between rival forces, including those led by the ex-defence Minister, Hissene Habre, are supposed to begin on March 15.

Two issues appear to have been behind the settlement plan:

The Somali government of President Mohammed Siad Barre, an ally of the U.S. in the volatile Horn of Africa, has crushed an army mutiny in the north of the country after several days' fighting, according to diplomats and Somali dissidents. Reuter reports from Nairobi.

● The cost of the peacekeeping force sent to Chad last December to replace Libyan troops. This is put at \$163m (£90m) a year, beyond the resources of the OAU.

● Fears that if no political solution is found, the undermanned OAU force would be caught up in the 20-year conflict.

Unless President Goukouni and Mr Habre agree to the plan, it clearly has little chance of success. This would leave the OAU in the invidious position of choosing between maintaining an expensive and potentially dangerous role, or withdrawing.

Australia's overall payments deficit up

BY PATRICIA NEWBY IN CANBERRA

AUSTRALIA's balance of payments continued to weaken last month, with the overall deficit for the seven months to January rising to A\$1.7bn (£1bn). This compares with A\$1.5bn in December.

Mr Malcolm Fraser the Prime Minister and Mr John Howard, the Treasurer, have ruled out devaluation, but they are under pressure from exporters, notably farmers and miners, who believe the Australian dollar's exchange rate is too high and is adversely affecting the competitive position of exporters.

The Australian dollar, after rising rapidly by 10 per cent against a basket of seven currencies to the middle of 1981, has slipped back in the past seven months, and most observers believe it will continue to decline gradually until the middle of this year.

The A\$1.7bn deficit revealed yesterday by the Bureau of Statistics compares with a surplus of A\$294m for the seven months to January 1981. Australia's fiscal year runs from July 1 to June 30.

In the seven months to January this year, the value of exports fell 3 per cent compared with the same period the year before, mainly because of low commodity prices. The value of

wheat and sugar exports were both down 30 per cent.

Imports rose 15 per cent with significant increases in machinery and transport equipment (up 25 per cent) which is mainly attributable to the rapid expansion now under way in the resources sector.

When invisibles such as shipping and insurance are taken into account, the current account deficit is just over A\$5bn compared with A\$2.6bn for the same period in 1981.

Foreign investment is running at about last year's record levels. Net apparent capital inflow, excluding government borrowings, was A\$3bn. This is A\$429m higher than in the corresponding period the year before.

The Government will probably resist a sudden devaluation because it is committed to control the inflation rate, which rose in the December quarter to an annual rate of 11.3 per cent.

Figures released yesterday show unemployment has risen to 6.4 per cent of the workforce, causing Mr Neil Brown, the Employment Minister, to warn that Australians were pricing themselves out of jobs with recent high wage settlements.

UK NEWS

Ratepayers in Lambeth may receive cash refund

By Robin Pauley

RATEPAYERS IN the Lambeth borough of Lambeth will receive a cash refund if the Conservatives are elected in office in May and the Government alters its new legislation to make rate reductions legal.

Mr Robin Phil, leader of the Conservative opposition, said the average repayment to domestic ratepayers would be about £50. He was planning to cut the council budget by about £2m, but increased government grants resulting from lower spending would mean the amount of cash to be shared out would be £10m-£11m.

The largest cheque, in fact, would be paid to the Labour-controlled Greater London Council, which has its headquarters within Lambeth. It would receive £12m, followed by the Shell Centre which would get nearly £700,000.

The repayments are, in effect, a 20p in the pound supplementary rate in reverse. Lambeth, under the leadership of Mr Ted Knight, levied a 20p supplementary rate last year.

He is now proposing a 12p reduction in Lambeth's rate and has increased strict cash limits on each department within the council because the Labour group has become increasingly aware of inroads made in its traditional support by the new Social Democratic Party.

Before the refunds could be made, the Government would have to amend its Local Government Finance (No. 2) Bill, now passing through Parliament. The Bill bans supplementary rates and therefore makes it impossible to levy any second rate during the course of a financial year.

Mr Phil's plan would require permission for a second rate to be levied so long as it was a reduction rather than an increase in the overall rate bill for the year. This is because the 1982-83 rate will already have been fixed by the time the local elections are held in May.

The Government is understood to be sympathetic to the plan and is likely to accept an amendment by Mr Tony Durant, Tory MP for Reading North and chairman of the party's backbench committee on environment.

If the Conservatives win, they do not plan to cut in essential services but severe staff pruning involving some compulsory redundancies.

Other measures would include:

- £1m to be cut from the £3m overtime bill;
- £100,000 off the consumer advice budget;
- £2m to be saved by selling 2,000 empty homes;
- £300,000 by phasing out the meals subsidy to council staff;
- £200,000 by increasing the price of meals-on-wheels by 10p to 30p;
- raising council house rents by £5.50 in July instead of £2.50 in October.

Massey-Ferguson to cut 725 jobs at Coventry

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

MASSEY-FERGUSON plans to cut the workforce at its Coventry plant by 725 as part of a major effort to put the group's operations on a more efficient footing.

Trade union representatives were told earlier this week that the company hopes the redundancies will be achieved on a voluntary basis. It plans to cut 475 production jobs and 250 staff jobs. This will bring the workforce at Coventry down to 5,425, and the total of jobs lost at Massey-Ferguson plants in the UK since 1978 to 4,500.

Massey-Ferguson says the reason for the latest redundancies at Coventry, the largest plant in the group's worldwide structure, is the continuing flatness in the market for tractors and the urgent need to improve

cost effectiveness to remain internationally competitive.

Since Massey-Ferguson concluded its financial restructuring last year, the tractor market has shown little sign of the recovery the group had predicted. Many industry experts forecast that the North American market—an important outlet for Coventry production—will decline this year. Massey-Ferguson confirmed recently that it has approached its bankers for a temporary relaxation of some of the provisions in the refinancing package.

Late last year Mr Michael Hoffman, a former chief executive of Massey-Ferguson's Perkins subsidiary, was brought back to the UK from the

group's Toronto head office to conduct a review of all Massey-Ferguson group operations outside North America. The redundancies at Coventry are the first tangible results of the review, which is still going on.

Employment in the tractor industry in the UK has contracted considerably over the past three years in response to the market's weaknesses and the financial problems of two of the multinational manufacturers in the UK, Massey-Ferguson and International Harvester. Another 225 job losses at International Harvester's Doncaster plant were announced this week as a result of the group's decision to concentrate its European product engineering services in West Germany.

British Aluminium sheds 40 jobs

BY MAURICE SAMUELSON

BRITISH ALUMINIUM, which recently closed its Invergoron smelter with the loss of 890 jobs, yesterday confirmed that it was shedding 40 staff jobs at its Falkirk rolling mill, where about 900 people are employed.

The company said the latest redundancies, 11 of which will be voluntary, were "rather minor" compared with the total workforce at Falkirk, and that they were part of a recovery plan to get it on to a sound basis.

Meanwhile, talks are continuing between the Scottish Office and the electricity

authorities over a power price formula which could enable Invergoron to be reopened. The Highlands and Islands Development Board, which is at the centre of the talks, has imposed a news blackout on them for fear of raising undue hopes.

British Aluminium has asked us to point out that although high electricity rates led to the closure of its Invergoron aluminium smelter, power supplies were not cut off because of unpaid bills (as stated in yesterday's Financial Times).

On the contrary, before the

closure took place it reached a settlement with the Scottish electricity authorities, terminating its long-term power contract by mutual agreement.

Herberter Brooks, the makers of piano keyboards and actions, of Long Eaton, Derbyshire, yesterday declared 65 workers redundant.

The company said that after building up to 500 workers in 17 years, it had been forced to reduce to 300 because of a drop in demand from its main markets in Europe and the U.S.

The latest redundancies are the second wave within 12 months.

Status of Chief of Defence Staff boosted

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

MR JOHN NOTT, the Defence Secretary, has increased the authority of the Chief of the Defence Staff, Britain's top military post, within the hierarchy of the Ministry of Defence.

The move is apparently designed to lessen the political influence of the individual armed services and their chiefs in the Defence Ministry.

However, in what is obviously a politically sensitive area the ministry yesterday would only say that the first priority of the

Chief of Defence Staff—currently Admiral of the Fleet Sir Terence Lewin—will now be to give ministers independent advice, instead of primarily acting, as before, as the spokesman of the chiefs of the three armed services.

The army, navy and air force chiefs, it was emphasised, would retain their right of direct access to the Defence Secretary and the Prime Minister.

The ministry described the move as a change of emphasis, which had nothing to do with

the row earlier this week over the military leaders' right to appear before the Tory backbench defence committee.

It was made known in a letter to Mr Cranley Onslow, the chairman of the House of Commons Select Committee on Defence.

The changes, which are to take effect immediately, are in line with the recent abolition of the posts of individual ministers, to represent each of the three armed services.

N. Sea exploration increase continues

BY MARTIN DICKSON, ENERGY CORRESPONDENT

EXPLORATION drilling for oil and gas in the UK sector of the North Sea maintained an upward trend in the last quarter of 1981, according to Gaffney, Cline and Associates, the international energy consultants.

Their North Sea indices show that exploration activity has been rising in the UK and other European countries for nine months.

Although no discoveries were reported in the UK during the last quarter of 1981, Gaffney,

Cline say there is no evidence that the relatively high average success ratio in the North Sea will not be maintained.

But their indices for the development of new fields in the UK sector and expenditure on construction are fairly constant, pending government approval of new development plans.

Sun Oil of the U.S. yesterday denied speculation that it might give up the operatorship

of the UK's Balmoral field or sell off part of its interest in the block.

But it would not comment on reports that it had been considering a merger of its North Sea interests with an independent UK oil company.

Sun Oil said it would continue to explore "certain strategic directions and decisions for the purpose of enhancing its future."

Jersey delegation appeals over charter flights

FINANCIAL TIMES REPORTER

A DELEGATION from Jersey will meet officials from the Home Office and the Department of Trade today to try to overturn a decision to licence a series of charter flights to the island from Gatwick this summer.

The Civil Aviation Authority has granted a licence to Britannia Airways/OSL.

Last year the company persuaded the authority to give permission for charters to Jersey, using 130-seat Boeing 737 aircraft, from five UK airports. Because of the recession and late marketing, only two routes were finally used.

The Jersey authorities and British Caledonian, which flies from Gatwick to the island all year, have appealed against the decision to the Secretary of State for Trade, Mr John Biffen. The appeals are expected to be heard later this month.

Jersey fears that by creaming off some of the summer tourist traffic the charter flights could make the route uneconomic for British Caledonian and for the island's industry.

The Jersey authorities are also worried that in the longer term the Gatwick charters could be the thin end of the wedge, depriving the scheduled airlines of an increasing amount of holiday traffic on what the Channel Islands see as their "lifeline" routes—from Heathrow, Gatwick and Southampton.

The Channel Islands are in an anomalous position over the licensing of their air routes. The aviation authority is obliged to consult the islands' Air Advisory Council about applications which affect the islands, but does not have to take any notice of its recommendations.

Royal Bank seeks new sense of direction

By William Hall and Mark Meredith

THE Royal Bank of Scotland has established a full-time chief executive's office and reshuffled its senior management as part of a plan to give the group a new sense of direction following the failure of its attempt to merge with standard Chartered Bank.

Mr Sidney Procter, the chief executive of Williams and Glyn's Bank, the English subsidiary, is to take over the new job of full-time group chief executive. He will be based in Edinburgh and will be independent of the day-to-day operations of the two banks.

He will co-ordinate the activities of Williams and Glyn's Bank and the Royal Bank of Scotland and the development of group strategy for future growth. Until now, the two banks have operated as separate entities with their own management styles, computer systems, marketing departments, etc.

Mr John Burke, aged 58, who had held the part-time job of group chief executive for the last 51 years, as well as being chief executive of the Royal Bank of Scotland, has been appointed full-time deputy chairman of the Scottish subsidiary.

Mr Bill Dacombe, aged 48, moves from being assistant chief executive of Williams and Glyn's Bank to devote himself full-time to group planning and development. In particular, he will look after new acquisitions.

Mr Charles Winter, aged 48, takes over as managing director of the Royal Bank of Scotland, and Mr Maurice Davenport, aged 57, takes over as head of Williams and Glyn's.

Sir Michael Herries, the group's chairman, stressed yesterday that the group had not developed any new strategy for over a year while the outcome of the £500m rival bids by Standard Chartered and Hongkong and Shanghai for the group were decided.

In the event, the Government endorsed the Monopolies and Mergers Commission's decision to turn down both bids, and this has forced the group to rethink its long-term strategy completely.

Mr Procter said that, over the long term, the group would want to merge more and more of the two banks' functions but stressed that this was fraught with difficulties and would not be entered into hastily.

Areas such as harmonising computer systems, marketing objectives and career development were areas where progress could be made initially. However, he said, the Royal Bank of Scotland would be encouraged to open branches in England.

Sir Michael Herries made a special point of saying that the group's headquarters would remain at St Andrew's Square, Edinburgh. Mr Procter, is to move to Edinburgh.

On taking over the Royal Bank's strategy, Sir Michael said Scotland was fully banked and the group would be looking overseas for expansion.

British Telecom makes £140m profit from tariff increases

BY JASON CRISP

BRITISH TELECOM made a profit of £140m in the six months to September 30 1981 compared with a loss of £19m in the same period the previous year. The return to profitability is almost entirely due to tariff increases.

For the first time in three years British Telecom expects to meet its government set target of a return on capital of 5 per cent for the full year. The second half of the financial year normally shows significantly higher profits.

In the full year to March 1981, British Telecom had a profit of £181m on an income of £4.6bn. Income in the first half of the current financial year was £2.6bn compared with £2.1bn the previous year.

British Telecom warns that it is considering new accounting policies with the Government which would have substantially reduced profits if they had been adopted in the first half of this financial year. Because of competition British Telecom may write off more costs in the year in which they are incurred.

Depreciation in the first six months of the current financial year was charged at £702m, including supplementary depreciation on a replacement cost basis.

The Users Association called on British Telecom to hold prices

for the rest of this calendar year. A spokesman said the TUA was particularly disappointed that the improvement in profits was almost entirely attributable to price increases.

In the six-month period a further 280,000 lines were connected to the network to give a total of 18.7m exchange connections. The volume of calls was 4 per cent greater than a year ago.

In a recent letter to employees, Sir George Jefferson, chairman, said BT's running costs rose at double last year's rate of inflation and staff levels and wages grew by 31 per cent in 1980-81, after rising 18 per cent in the previous year.

The results for the first half this year, are after charging £90m interest under a Deed of Covenant with the Post Office pension fund to eliminate the deficiency from when the Post Office was a Government department.

In the full financial year British Telecom expects to invest £1.9m on new plant and equipment of which 85 per cent is financed from its own cash flow.

British Telecom is still discussing the issue of profit-related "Telecom Bonds" with the Government which would raise finance in future years.

Sotheby's completes sale of Norscot contents

BY ANTHONY THORNCROFT

SOTHEBY'S has just completed a major house sale in South Africa, disposing of the contents of Norscot at Sandton near Johannesburg for £253,476. Top price was £21,973 paid for a late 18th century armchair of stinkwood and beechwood, made in the Cape.

Bonhams has cornered the market in picture frames, and yesterday it sold frames to the value of £27,320. A feature was a collection of 18th and 19th century frame makers' moulds which sold for £2,470, fetching individual sums up to £160 for a mould with acanthus leaves.

An 18th century French giltwood frame made £750.

MR PAUL CHANNON, Minister for the Arts, has decided to suspend licences to export a painting by George Stubbs, RA, entitled Glimmer with jockey up on Newmarket Heath, a pair of French flintlock presentation pistols by Nicholas Noel Boutet, and a George II giltwood console table by John Vardy.

The licences for the painting and the table will be withheld for four and three months respectively, to give public collections in the UK an opportunity to offer to buy them.

The owner of the pistols does not wish to sell them, and an export licence for them will be therefore suspended indefinitely.

Cancer research appeal

BY LISA WOOD

AN APPEAL was made yesterday by the Cancer Research Campaign for more companies to support its "400 group" which hopes to raise more than £1m to fund cancer research at the Department of Cancer Studies at the University of Birmingham.

The group, which already has

SALEROOM

BY ANTHONY THORNCROFT

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Wellcome Foundation tops profit league table

By Tim Jackson

WELLCOME FOUNDATION, the medical, veterinary and pharmaceutical group, is still the most profitable of Britain's top 2,000 private companies, according to Jordan and Sons, the publisher and company information specialist.

In its 1982 edition of Britain's Top Private Companies published yesterday, Wellcome's pre-tax profits for the year to the end of August 1980 are shown at £48.1m. Next comes John Swire and Sons, the transport group, with tax-adjusted profits to the end of 1980 of £31.4m, followed by Heron International (motor and motorcycle distribution and petrol retailing) at £13.2m for the 12 months to March last year.

"Littlewoods", which was 2nd in last year's table, has dropped to 5th place with profits of £11.5m in 1980 (down 72.32 per cent). Weatbair just made the top 20 with a 388.9 per cent increase in profits in the year to July 1980.

Britain's Top Private Companies 1982, published by the UK Press, is available from House, Brunel Place, London N1 6EE.

WELLCOME's profits have risen significantly in the past year in spite of the recession, according to the Welsh Development Agency.

The agency has allocated 165 advance factories, amounting to nearly 12m sq ft of industrial space, to new tenants in the first six months of the current financial year, compared with 94 in the whole of 1980-81.

Welsh expansion

DEMAND FOR factory space in Wales has increased significantly in the past year in spite of the recession, according to the Welsh Development Agency.

The agency has allocated 165 advance factories, amounting to nearly 12m sq ft of industrial space, to new tenants in the first six months of the current financial year, compared with 94 in the whole of 1980-81.

Sick notes proposal

THE GOVERNMENT yesterday referred its scheme for workers to supply their own sick notes for periods up to seven days to the Social Security Advisory Committee, the scrutinising body for most social security matters.

The British Medical Association has been advocating self-certification for several years. The Health Department estimates that the new scheme will cut the number of doctors' certificates for illness from 20m a year to 17m.

Stockbrokers merge

FRANK H. STATHAM and Duff Stoop, two medium-sized stockbroking firms, are to merge. The new firm will be called Statham Duff Stoop and operate from Duff Stoop's offices from March 1.

Glass making revival

Jobs a year ago when the Royal Doulton Webb Corbett cut glass company closed at Tisbury near Derby, yesterday lit a furnace to mark the start of a new company on the old premises. Many of the 32 used their redundancy money to pay for the venture.

Accountancy inquiry

THE ACCOUNTANCY profession has appointed a committee of inquiry to look into "matters of public concern" which it believes have been raised by a Department of Trade inquiry into two once-noted companies, Gilgate Holdings and Raybourne Group.

The department published a long report on its inquiry in September, which reviewed a morass of company law infringements by several firms between 1967 and 1980. It censured a number of executive and non-executive directors involved in the firms' affairs and criticised "two firms of accountants, Thornton Baker and Gerald Selman."

Turbine modification

MODIFICATIONS costing about £500,000 are being made to turbine units at the Central Electricity Generating Board's pump storage scheme at Dinorwic, North Wales.

Commissioning trials on the first of the six units resulted in overhauling of the generator motor and overhauling of the turbine, from which the turbine's rotating parts are suspended.

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The International Metalworkers Federation, the Geneva-based co-ordinating body for unions in the iron, steel, auto, aerospace, shipbuilding, electrical and electronics industries, is making available for public sale its special reports produced in 1981. These reports, limited in availability, are published in English, German, French, Spanish and Swedish. The IMF unites 170 unions in 70 countries throughout the non-communist world.

No. of Copies	Swiss Francs
IMF Bulletin on Occupational Health and Safety (4 issues per year)	25
The Secretariat's Report to 25th IMF World Congress	35
The Affiliates' Report to 25th IMF World Congress	100
Resolutions and Statements for 25th IMF World Congress	20
World Economic Review for 25th IMF World Congress	30
Jobs in Hard Times by Professor Robert Lakachman	40
Picture History of the IMF	40
Report of First IMF Mission to Poland	12
Report of Second IMF Mission to Poland	12
The Struggle for Human and Trade Union Rights	50
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Social and Economic Conditions in the Asian Electrical Engineering Industry	115
The Steel Industry in Asia and Its Position in the World	79
The Asian Shipbuilding Industry in the Context of the Worldwide Situation	70
Social and Economic Conditions of the World Audio-Video Electronics Industry	103
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Trident concedes court battle and wins breathing space

Duncan Campbell-Smith examines the London casino scene

THE DEMISE of the British Bunny will be the most obvious consequence of Trident Television's decision to close two of its three London casinos next week, pending hearings in May for fresh licences.

Trident has opted to jettison court appeals against the licensing authorities, which accepted police and Gaming Board objections to the two clubs last October.

If successful, the appeals would have made fresh licences unnecessary. But if unsuccessful, they risked stoking up endless legal fires which Trident might have had difficulty subduing by May.

By closing the clubs on Monday, Trident is hoping to build a secure firebreak—setting three or more dormant months between the putative resumption of the clubs gaming activities and their Playboy past.

It is debatable how much the conduct of the appeals might have done to clarify the mass of legal rulings which provide the gaming industry with a guide to the effective powers of the 1968 Gaming Act.

The other main guide to those powers is the supervision of the Gaming Board. So the second consequence of the Trident decision, is what it suggests about the Gaming Board's attitude to Trident itself and to the present state of the industry in general.

The Gaming Board has withdrawn objections to Trident's Victoria and provincial casinos. No charges of malpractice were laid against them last year—they were merely tarred with the Playboy brush by dint of common ownership.

In granting certificates of

consent to Trident to apply for new licences for the Playboy and the Clermont—the direct cue for Trident's closure announcement on Wednesday—the Gaming Board has satisfied itself on four counts.

It has deemed Trident capable of diligence under the 1968 Act and able to conduct gaming fairly and properly. It considers that public disturbances are unlikely to arise from Trident casinos. Above all, it has looked at Trident's character, reputation and financial standing and has concluded that it is a fit and proper entity to join the industry.

The danger for Trident was always that the fact of buying its casinos from Playboy might alone have been enough to spoil the "fit and proper" label. Lack of gaming management

experience was also a potential problem.

Gaming Board fears that Playboy might have escaped any damage by selling out—the basis of one objection to Trident's "fit and proper" status—appear to have been dispelled by the sale price. Playboy received £1.6m less than the £16m which the casinos earned pre-tax in their last financial year.

Trident's recruitment of some key management figures, including a former police deputy assistant commissioner, Mr Peter Neivens, must also have weighed in the board's apparent acceptance of Trident's case that, by May, the Playboy and Clermont will have been restructured.

The licensing magistrates will now accept or reject Trident's

applications for licences in May after hearing objections raised by any third party and after considering various factors broadly similar to those already examined by the board.

They may also consider the imposition of special conditions such as curtailed opening hours on any licences issued.

The May hearings introduce one new factor—demand. Indeed, the Gaming Board itself could even step forward and object to licences on grounds of inadequate demand.

Punters in 125 casinos around the country spent £636.7m in the year to last August against £561.5m the year before, but demand in the capital is notoriously hard to forecast or even measure.

Trident is expected to point to the contraction of the

London gaming scene over recent years as a fillip for the remaining clubs.

Four Ladbrokes clubs and the Curzon House casino have closed. The Knightsbridge Sporting Club and the Olympic, face closure, with legal hearings due on March 15. Maxim's could yet close next week unless the council is satisfied with a recent review of its operations.

The board has ordered a grand investigation

Two Law Lords dissent as contempt verdict is upheld

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

FIVE Law Lords yesterday disagreed radically about whether a contempt of court verdict should be upheld against a journalist who had written a feature article critical of the Home Office.

Three, while accepting that Mr. Harman had acted in good faith, held that he had been in contempt. They dismissed with costs his appeal against the contempt verdict. The majority decision of three Appeal Court judges upholding the contempt finding, made against her in the High Court.

But in a joint dissenting judgment, Lord Scarman and Lord Simon of Glaisdale came out in Mr. Harman's favour.

Once documents had been produced in open court they became public knowledge and their subsequent disclosure could not be contempt, they said. The requirement of public disclosure and the right to freedom of communication overrode all other factors in the case.

Ms. Harman said afterwards that she would take the case to the European Commission of Human Rights in Strasbourg.

The documents related to Home Office policy on the controversial, and since abandoned, special control units in prisons. They were disclosed to Ms. Harman when she acted for a former prisoner who sued the Home Office over his detention in a control unit.

The disclosure was part of the process of "discovery", by

which parties to litigation are obliged to produce all relevant documents.

There is an implied undertaking by a solicitor receiving such documents to use them only for the conduct of the case and not for any "collateral or ulterior purpose."

The complaint against Ms. Harman was that she allowed Mr. David Leigh, then a journalist on the Guardian, to see the documents, knowing that he wanted to use them to write a feature article critical of the Home Office.

Lord Diplock stated firmly that the case "is not about freedom of speech, freedom of the Press, openness of justice or documents coming into the public domain."

It concerned the requirement to disclose documents in the interests of justice. That was an inroad into an individual's right to keep his documents private and called for safeguards against abuse.

The public interest in litigation making full disclosure and not being inhibited by fears about what use might be made of the documents, made it necessary that the solicitor's undertaking should not end when the documents were read out in court.

It was irrelevant that the contents of documents could be ascertained by anyone willing to buy a transcript of the tape recording of the court hearing.

Lord Diplock said the rule would not prevent lawyers

showing journalists documents to help them write accurate reports of the proceedings. But Ms. Harman had known that Mr. Leigh wanted the documents for a feature article incidental to the case.

Lord Roskill said the implied undertaking gave a litigant substantial protection against wider publicity than was necessary for the proper conduct of an open court trial. It was crucial that that should not be eroded.

Lord Scarman said a system of law that recognised the right of freedom of communication in respect of matters of public knowledge could not decently or rationally exclude a litigant and his solicitor.

None of the Home Office's arguments justified such a discriminatory and unnecessary exclusion from a right which was a fundamental freedom, required by the European Convention on Human Rights to be secured for everyone in the UK.

Justice was done in public so that it might be discussed and criticised in public.

"Moreover, trials will sometimes expose matters of public interest other than the judicial task of doing justice between the parties in the particular case."

"We believe the true path forward is to ensure that our law develops in a way consistent with the obligations accepted by the UK in the UK in the European Convention," said Lord Scarman.

Reforms urged for civil courts

A CALL for radical experiments aimed at the removal of waste in time and money in civil courts is made by the Law Commission in its annual report.

The commission, which reports to the Lord Chancellor on law reform, says that not only lawyers but also other users of law should be consulted, and adds "for this purpose valuable help must be obtained from those skilled in the analysis of working methods and administration in commerce."

The commission's work on commercial and international law received an impetus during the chairmanship of Sir Michael Kerr from 1978 until last October when he was appointed Lord Justice of Appeal. He was succeeded by Sir Ralph Gibson who, as a Queen's Bench judge, is also familiar with the legal problems of business. The commission, which has five members, is assisted by a staff of 23 lawyers.

The Sixteenth Annual Report of the Law Commission, published today, reviews the work completed in the period 1980-81, and also provides a picture of the large amount of work on law reform and consolidation of statutes which is in progress.

The number of proposals to reach the statute book is much less impressive. The implementation of reform and improve-

ment proposals seems to be hampered by the lack of parliamentary time and the absence of a special provision for legislation which is uncontroversial and, therefore, "unpolitical."

On the positive side, the report reveals an improvement in co-operation between the commission and government departments.

Of the law reform reports published last year, those which dealt with breach of confidence and the financial consequences of divorce received the greatest public attention. But the commission has also done a great amount of less publicised work in the field of commercial law, sometimes protecting UK business against ill-conceived reforms. Thus, acting jointly with the Scottish Law Commission, it recommended that the UK should not become a party to the Council of Europe Convention on Foreign Money Liabilities.

It also advised the Government to consider other legal projects originated by the EEC Commission, including the highly controversial Convention on conflicts of laws governing contractual obligations and the

directive on insurance services. Such screening of Brussels proposals is important for the detection of incongruities between the draft and the common law system and practice.

The commission reports progress on the restatement and modernisation of criminal law. In the field of contract law it has produced working papers on minors' contracts, pecuniary restitution on breach of contract, and the law relating to the supply of goods. Because of a lack of resources, it had to suspend work on methods of modernising and simplifying the existing body of statute law.

Not all the work done is always used, even when it covers key problems. Thus, the report made jointly with the Scottish Law Commission on the interpretation of statutes years ago, and recommended for an act of Parliament by the Renton Committee in 1975, resulted in a Bill which failed to proceed in the Commons.

In contrast with law reform, which requires wide consultation, the work on the consolidation of statutes is largely technical, although the commission

has a need for consultations when selecting topics for consolidation. Its major task in this area is the consolidation of the Companies Acts. The last consolidation of company law took place in 1948. Since then four major Acts have been added to the statutory law, which now covers 929 pages of print. The commission hopes that its work on the consolidation of legislation on civil aviation will result in a Civil Aviation Act.

A new form of proceedings for the judicial review of administrative decisions, proposed by the commission earlier, has been included in the Supreme Court Act 1981. The other proposal of the commission — that there should also be an inquiry into substantive administrative law by a Royal Commission or other similar body has not yet been realised fully.

A Discussion Paper published last year by the Review Committee on Administrative Law set up by Justice — the British section of the International Commission of Jurists — in association with All Souls College, Oxford, is welcomed by the commission as a "positive contribution."

Sixteenth Annual Report of the Law Commission. SO. 44.40. Editorial Comment, Page 18

Fund finds few biotechnology investment opportunities

By David Fishlock, Science Editor

difficulty finding sound biotechnology investments for the £25m venture capital fund the bank opened last year.

Of a total of \$47.8m (£25.5m) subscribed to Biotechnology Investments, a Guinness-registered fund, only \$11.6m has been invested so far.

An interim report from the fund says it is likely that the assets will not be fully invested "for some time."

The fund, of which Lord Rothschild, the biologist and former head of the Whitehall "think tank," is chairman, has exacting scientific and financial standards for its investments.

It has made four investments in unquoted biotechnology companies, all in the U.S. In the case of the biggest AgriGenetics — a plant science company whose chairman is also a director of Biotechnology Investments — it has made two investments of \$625,000 and \$547,000.

Other unquoted investments are Applied Biosystems of San Francisco, Applied Molecular Genetics of Los Angeles, and Replicon of Cambridge, Massachusetts.

Economic recession brings lower bill for fire damage

BY ERIC SHORT

FIRE losses dropped dramatically last year, mainly because of the decline in economic activity, said Mr. George Williams, chairman of the British Insurance Association's fire insurance panel.

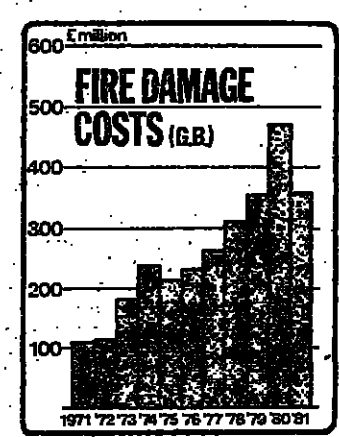
Total fire damage fell by nearly a quarter to an estimated £356.6m, compared with 1980's peak of £489.2m.

British Insurance Association figures showed that fire losses in 1981 exceeded those for 1979 by only £1.5m. In real terms, fire damage costs last year dropped dramatically.

In 1980, however, two major fires caused combined damage of more than £100m. Last year there was a noticeable decline in the number of fires which caused damage of £1m or more.

There were 33 such fires in 1981, 11 fewer than in the previous year.

Mr. Williams expressed concern at the large losses from fires in schools, especially as fires caused by malicious or doubtful ignition continued to account for a significant proportion of all fires.



Last year, 16 of the school fires caused damage of at least £50,000 each.

One such fire at the end of December at a school in Chadmoor, Staffordshire, caused £1.5m damage. This helped boost fire damage costs for the month to £30.5m — £2m higher than in December 1980, but still £12m lower than in November.

N Wales training scheme

BY ROBIN REEVES, WELSH CORRESPONDENT

THE COUNTY of Clwyd, North Wales, has launched an industrial training scheme in association with four large local companies, intended to revive the declining number of available apprenticeships.

The British Steel Corporation's Shotton works, Courtaulds at Holywell, GKN's Brymbo works and Air Products at Acrefair have agreed to deploy their basic training facilities. But their utilisation is being made dependent on finance and sponsorship from additional sources.

The council and the companies have established the Clwyd Apprentice Training Association which plans to offer

six apprentice places, primarily in electrical and mechanical engineering, at each of the four training facilities, starting in September.

The European Social Fund is expected to meet two-thirds of the annual cost, budgeted at about £100,000. Local employers will be expected to find the other third.

Two types of sponsorship are being invited. One involves a contribution of £100 or more, without responsibility for training. The other is a participating sponsorship with minimum contributions of £500 and involvement in supervision and training.

Tramp trip shipping index drops

By Andrew Fisher, Shipping Correspondent

FURTHER evidence of the slump in the world shipping industry was given yesterday by the General Council of British Shipping which said its tramp trip charter index was at its lowest for over three years.

The council, which will renew its plan to the Chancellor for improved incentives to UK fleet investment in next month's budget, also said more world tonnage was laid up for lack of business than at any time since April 1979.

Tramp vessels are chartered out by owners as business arises rather than put on scheduled cargo routes, and the council's index for January was 114, compared with 135 in December.

Over the past year this freight index (1976=100) has fallen by as much as 120 points. In January 1981 it was 234. In August 1978 it was 105, having been lower earlier in the year and in 1977 before recovering slightly.

There was a considerable improvement in both 1979 and 1980, before freight rates went into decline again last year. The council's index is based on a range of data covering dry cargo ships from below 20,000 deadweight tons to over 85,000 dwt.

Charter rates have fallen steeply for both oil tankers and dry cargo ships as a result of the long world recession and surplus tonnage in most shipping sectors.

In December, laid-up tonnage round the world totalled 27.4m dwt — a per cent of world tonnage — of which nearly 25m dwt was tankers.

The council said this represented 7 per cent of world tanker tonnage against 6 per cent in November. On the dry cargo side, the laid-up figure of 2.2m dwt made up 1 per cent of world dry cargo tonnage.

Friday February 12th 1982

"Good morning FT reader. Here is the property news."

"A major British company applies for permission to build a 180,000 sq ft office block in Berkshire after a rent review in central London. Leeds sees a sudden burst of letting activity which could justify the high level of office development in the city."

6M sq ft of the Rockefeller Centre is up for sale in New York. This could be the biggest property deal in the city and could top the sale of the Pan Am building and the General Motors office block this year.

A leading firm of planning consultants has been served with an enforcement notice because they have been occupying a building without office planning permission.

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S. G. WARBURG & CO. LTD., announce that the annual redemption instalment of U.S. \$3,500,000 due 15th March, 1982, has been met by purchases in the market to the nominal value of U.S. \$1,005,000 and by a drawing of Bonds to the nominal value of U.S. \$2,495,000.

The distinctive numbers of the Bonds, drawn in the presence of a Notary Public, are as follows—

107	112	117	123	129	135	140	145	150	155	160	165	170	175	180	185	190	195	200	205	210	215	220	225	230	235	240	245	250	255	260	265	270	275	280	285	290	295	300	305	310	315	320	325	330	335	340	345	350	355	360	365	370	375	380	385	390	395	400	405	410	415	420	425	430	435	440	445	450	455	460	465	470	475	480	485	490	495	500	505	510	515	520	525	530	535	540	545	550	555	560	565	570	575	580	585	590	595	600	605	610	615	620	625	630	635	640	645	650	655	660	665	670	675	680	685	690	695	700	705	710	715	720	725	730	735	740	745	750	755	760	765	770	775	780	785	790	795	800	805	810	815	820	825	830	835	840	845	850	855	860	865	870	875	880	885	890	895	900	905	910	915	920	925	930	935	940	945	950	955	960	965	970	975	980	985	990	995	1000	1005	1010	1015	1020	1025	1030	1035	1040	1045	1050	1055	1060	1065	1070	1075	1080	1085	1090	1095	1100	1105	1110	1115	1120	1125	1130	1135	1140	1145	1150	1155	1160	1165	1170	1175	1180	1185	1190	1195	1200	1205	1210	1215	1220	1225	1230	1235	1240	1245	1250	1255	1260	1265	1270	1275	1280	1285	1290	1295	1300	1305	1310	1315	1320	1325	1330	1335	1340	1345	1350	1355	1360	1365	1370	1375	1380	1385	1390	1395	1400	1405	1410	1415	1420	1425	1430	1435	1440	1445	1450	1455	1460	1465	1470	1475	1480	1485	1490	1495	1500	1505	1510	1515	1520	1525	1530	1535	1540	1545	1550	1555	1560	1565	1570	1575	1580	1585	1590	1595	1600	1605	1610	1615	1620	1625	1630	1635	1640	1645	1650	1655	1660	1665	1670	1675	1680	1685	1690	1695	1700	1705	1710	1715	1720	1725	1730	1735	1740	1745	1750	1755	1760	1765	1770	1775	1780	1785	1790	1795	1800	1805	1810	1815	1820	1825	1830	1835	1840	1845	1850	1855	1860	1865	1870	1875	1880	1885	1890	1895	1900	1905	1910	1915	1920	1925	1930	1935	1940	1945	1950	1955	1960	1965	1970	1975	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025	2030	2035	2040	2045	2050	2055	2060	2065	2070	2075	2080	2085	2090	2095	2100	2105	2110	2115	2120	2125	2130	2135	2140	2145	2150	2155	2160	2165	2170	2175	2180	2185	2190	2195	2200	2205	2210	2215	2220	2225	2230	2235	2240	2245	2250	2255	2260	2265	2270	2275	2280	2285	2290	2295	2300	2305	2310	2315	2320	2325	2330	2335	2340	2345	2350	2355	2360	2365	2370	2375	2380	2385	2390	2395	2400	2405	2410	2415	2420	2425	2430	2435	2440	2445	2450	2455	2460	2465	2470	2475	2480	2485	2490	2495	2500	2505	2510	2515	2520	2525	2530	2535	2540	2545	2550	2555	2560	2565	2570	2575	2580	2585	2590	2595	2600	2605	2610	2615	2620	2625	2630	2635	2640	2645	2650	2655	2660	2665	2670	2675	2680	2685	2690	2695	2700	2705	2710	2715	2720	2725	2730	2735	2740	2745	2750	2755	2760	2765	2770	2775	2780	2785	2790	2795	2800	2805	2810	2815	2820	2825	2830	2835	2840	2845	2850	2855	2860	2865	2870	2875	2880	2885	2890	2895	2900	2905	2910	2915	2920	2925	2930	2935	2940	2945	2950	2955	2960	2965	2970	2975	2980	2985	2990	2995	3000	3005	3010	3015	3020	3025	3030	3035	3040	3045	3050	3055	3060	3065	3070	3075	3080	3085	3090	3095	3100	3105	3110	3115	3120	3125	3130	3135	3140	3145	3150	3155	3160	3165	3170	3175	3180	3185	3190	3195	3200	3205	3210	3215	3220	3225	3230	3235	3240	3245	3250	3255	3260	3265	3270	3275	3280	3285	3290	3295	3300	3305	3310	3315	3320	3325	3330	3335	3340	3345	3350	3355	3360	3365	3370	3375	3380	3385	3390	3395	3400	3405	3410	3415	3420	3425	3430	3435	3440	3445	3450	3455	3460	3465	3470	3475	3480	3485	3490	3495	3500	3505	3510	3515	3520	3525	3530	3535	3540	3545	3550	3555	3560	3565	3570	3575	3580	3585	3590	3595	3600	3605	3610	3615	3620	3625	3630	3635	3640	3645	3650	3655	3660	3665	3670	3675	3680	3685	3690	3695	3700	3705	3710	3715	3720	3725	3730	3735	3740	3745	3750	3755	3760	3765	3770	3775	3780	3785	3790	3795	3800	3805	3810	3815	3820	3825	3830	3835	3840	3845	3850	3855	3860	3865	3870	3875	3880	3885	3890	3895	3900	3905	3910	3915	3920	3925	3930	3935	3940	3945	3950	3955	3960	3965	3970	3975	3980	3985	3990	3995	4000	4005	4010	4015	4020	4025	4030	4035	4040	4045	4050	4055	4060	4065	4070	4075	4080	4085	4090	4095	4100	4105	4110	4115	4120	4125	4130	4135	4140	4145	4150	4155	4160	4165	4170	4175	4180	4185	4190	4195	4200	4205	4210	4215	4220	4225	4230	4235	4240	4245	4250	4255	4260	4265	4270	4275	4280	4285	4290	4295	4300	4305	4310	4315	4320	4325	4330	4335	4340	4345	4350	4355	4360	4365	4370	4375	4380	4385	4390	4395	4400	4405	4410	4415	4420	4425	4430	4435	4440	4445	4450	4455	4460	4465	4470	4475	4480	4485	4490	4495	4500	4505	4510	4515	4520	4525	4530	4535	4540	4545	4550	4555	4560	4565	4570	4575	4580	4585	4590	4595	4600	4605	4610	4615	4620	4625	4630	4635	4640	4645	4650	4655	4660	4665	4670	4675	4680	4685	4690	4695	4700	4705	4710	4715	4720	4725	4730	4735	4740	4745	4750	4755	4760	4765	4770	4775	4780	4785	4790	4795	4800	4805	4810	4815	4820	4825	4830	4835	4840	4845	4850	4855	4860	4865	4870	4875	4880	4885	4890	4895	4900	4905	4910	4915	4920	4925	4930	4935	4940	4945	4950	4955	4960	4965	4970	4975	4980	4985	4990	4995	5000	5005	5010	5015	5020	5025	5030	5035	5040	5045	5050	5055	5060	5065	5070	5075	5080	5085	5090	5095	5100	5105	5110	5115	5120	5125	5130	5135	5140	5145	5150	5155	5160	5165	5170	5175	5180	5185	5190	5195	5200	5205	5210	5215	5220	5225	5230	5235	5240	5245	5250	5255	5260	5265	5270	5275	5280	528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UK NEWS — PARLIAMENT and POLITICS

Overseas budget for volunteers up by £700,000

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE GOVERNMENT is to give an extra £700,000 to increase the number of voluntary workers who will go from Britain to help developing countries in the coming financial year.

The total for the programme will rise to £4m compared with an estimated £3.3m this year. The number of new volunteers will increase from 520 to 600. The Government will also strengthen the administrative support available for the volunteer programme in the UK and overseas.

The announcement was made in the Commons last night by Mr Neil Martin, Minister for Overseas Development, as MPs debated a Labour motion condemning the Government's intention to cut the overall overseas aid programme for 1982-83 by at least 11 per cent in real terms.

The motion accused the Government of "callous indifference" and said the programme should be increased to meet the UK's commitment to give 0.7 per cent of its gross national product in overseas aid.

The Government had put down its own amendment claiming that it was maintaining a "substantial and effective" aid programme of over £1bn.

Mr Frank McElhone, Labour's spokesman on overseas development, accused Mrs Thatcher of being guilty of "cruel and callous treatment of the world's starving poor."

He said her first act on returning from the Cancun Summit, which was aimed at narrowing the gap between rich and poor countries, was to cut £2m from the aid programme.

"That was blood sucking of the poor with a vengeance," he declared.

He challenged the Government to call a general election as soon as possible. How much

longer, he wondered, could Britain afford a Prime Minister who endangered the country's standing and integrity by "riding shotgun" for President Reagan — that dangerous old Californian in the White House?

The failure of the Cancun Summit with its open-ended and undefined commitment to negotiations on aid had had a damaging effect on relations between north and south.

He criticised the "cowardly and miserable" government for concentrating large amounts of aid on projects which would

The UK had given £30m to build a steel mill in Mexico — the fifth richest country in the world in terms of oil and gas. He criticised this as drawing away assistance from the poorest countries.

"By any standard of justice, fairness or compassion this government stands condemned," he said. "It has destroyed the good name of the British government around the world."

Mr Martin told him it was nonsense to say that the Prime Minister had no credibility in the Third World. To claim that she was destroying the good name of Britain was "absolute rubbish."

Mr Martin placed heavy emphasis on the importance of private capital flows to the Third World, which he said were of more significance for development than official aid. Nevertheless, the Government recognised that official aid was essential.

He emphasised that the economic health of the developed countries was vital to the growth of the developing ones. The most useful contributions would be to restore growth in our own economy and maintain an open trading system.

Heseltine appoints minister for race

By Peter Riddell, Political Editor

SIR GEORGE YOUNG, a junior minister at the Department of Environment, has been asked by Mr Michael Heseltine, Environment Secretary, to take special responsibility for race relations in the department's field, notably the urban programme.

This will be in addition to his existing responsibilities as a Parliamentary Under Secretary of State for housing and construction, new towns and the property services agency.

Sir George, the MP for Acton, has a long record of interest in community relations matters, both in his constituency and formerly as a local councillor.

Commenting yesterday, he said: "Many aspects of the department's work are vital to the development of good race relations and for helping to cure racial disadvantage."

"Our urban programme is the clearest case of this. But aspects of housing policy are also extremely important, and the same is true of other local authority programmes with which the department is concerned."

He attached particular importance to ensuring that the views of ethnic minorities are taken on board when policies are being formed and decisions taken.

The appointment follows a report on racial disadvantage by an all-party Commons committee. The Government decided against establishing a separate unit.

The urban programme currently has a budget of £210m for the regeneration of inner city areas. While it is not specifically geared to meet the needs of ethnic minorities, more than half of them live in areas benefiting directly from the programme.

SDP steals the Tory trade unionists' clothes

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

THE GOVERNMENT may be forced by a combination of Social Democrats and Conservative trade unionists to reconsider its opposition to compulsory secret ballots.

The same combination could also embarrass the Government over its decision not to include in the Employment Bill provisions dealing with the trade unions' political levy to the Labour Party.

The SDP, faced with internal differences on the Bill, has ended up stealing the CTU's clothes. The three changes it proposes to the Bill — industrial democracy, changes to the political levy system, under which trade unionists must contract out to prevent their money going to Labour, and secret ballots for internal trade union elections — are long-held CTU policies.

The CTU is to meet this weekend to consider its position, and is likely to decide to lobby Tory MPs to pressure the Government to deal at least with secret ballots.

One possibility is that Mr Tim Renton, the president of the

The Social Democratic Party will put up 2,183 candidates in the local government elections in May in the 147 authorities where a share-out of seats has so far been agreed with the Liberals. Mr John Cartwright, chairman of the SDP local government sub-committee, said yesterday.

CTU and MP for Mid-Sussex might join other Tory backbenchers and the SDP members on the Employment Bill committee to force through the changes. But the composition of the committee, announced yesterday, makes it unlikely that this tactic would succeed.

The committee includes 13 Tories, eight Labour MPs, one Liberal and one Social Democrat. Although this is the first time the Liberals and SDP have managed to get two members on an important standing committee, the chances of the Government being defeated as a result of a Tory rebellion are remote because eight of the Conservatives on the committee are either ministers or parliamentary private secretaries.

MPs in favour of compulsory ballots may wait until the Bill reaches the floor of the House at the Report Stage, where

for these reforms, and may try to persuade the Government at least to commit itself to dealing with them in a future Employment Bill.

The SDP is split over the whole question of trade union reform, and intends to use the Committee Stage to demonstrate the distinctiveness of its approach to trade union legislation, and to distance itself from the Tories.

Mrs Shirley Williams, who on Monday voted for the Bill with considerable reservations, attempted to clarify the party's position. She said the Bill was like the curate's egg, "good and bad in parts."

It weighed the scales against trade unions and trade union members with legitimate grievances, and enabled employers to sack strikers without redress. The limit on damages which could be awarded against trade unions in lost proceedings also seemed "punitively high," she said.

But she claimed the Bill was right to protect individuals against the misuse of union power. That was why the SDP had supported it.

Foot says Labour may fight 1984 Europe poll

By John Wyles in Brussels

MR MICHAEL FOOT moved yesterday to head off possible links between EEC socialists and the Social Democratic Party with the surprise assurance that there was a "good likelihood" that Labour will contest the 1984 elections for the European Parliament.

This could mean the election of a Labour government in the spring of 1984 committed to withdrawing from the EEC and then renewing its participation in Community institutions in the summer.

Mr Foot's assurance, which is not based on a decision by Labour's national executive committee, was given here by members of the executive of the Union of EEC Socialist Parties.

Italian and French representatives are believed to have pointed out that the SDP could take Labour's place in the European Parliament. Mr Foot's vehement response was that he was "nothing" socialist about the SDP.

Euro-Tories elect Plumb

By Margaret Van Halbeek, Political Editor

CONSERVATIVE MEMBERS of the European Parliament elected a small revolution yesterday when they topped their leader, Sir James Smith-Hopkins, and elected Sir Henry Plumb, former president of the National Farmers' Union.

In elections for the leadership of the 44-member European Conservative group, 60 Conservative members, Sir James was defeated by Sir Henry with 36 votes. Sir James came a poor second with 24 votes, and Sir Fred Catterwood, the only other candidate, won 11 votes.

Mrs Thatcher immediately criticised the election by appointing Sir Henry, leader of the Conservative group.

Sir James, a former Junior Minister of Agriculture, had never before been challenged for the leadership. However, other Tory MEPs had been unhappy with his performance for some time.

Sir Henry, whose leadership of the British agricultural lobby in Europe has never been challenged, began his term as president with a call to the Government not to block this year's farm price rises.

Government to push on with Canada Bill

THE GOVERNMENT will press ahead next week with the second reading of its Bill to send to Canada a message over its own constitution. Mr Francis Pym, Leader of the Commons, announced yesterday.

The move is in response to a request from the Canadian government, despite opposition from the state of Quebec and groups representing North American Indians.

The Government and the Labour Opposition, which is supporting the Government on the Bill, fear that individual MPs who have been subject to intensive lobbying over the past year, may prolong the Bill's passage, with long discussion.

The Government clearly hopes MPs will be prepared to overlook minor idiosyncrasies in the drafting of the Bill, such as a clause extending to all Canadian citizens, including new-born babies, the right to vote.

Democratic Unionists to fight South Belfast

THE Democratic Unionist Party, led by the Rev. Ian Paisley, decided yesterday to fight the parliamentary election in South Belfast on March 4.

The party will choose a candidate tomorrow to challenge the Official Unionist Party, which is fielding the Rev. Martin Smyth, leader of the Orange Order.

No limit on Britoil shareholdings

BY PETER RIDDELL, POLITICAL EDITOR

THE GOVERNMENT hopes that share ownership in the new Britoil exploration and production company will be as widely held as possible but it is unwilling to write any legal limits into the Oil and Gas (Enterprise) Bill.

This was indicated yesterday by Mr Kenneth Gray, the Minister of State at the Department of Energy, during the Bill's committee stage. This was before the defeat of an Opposition amendment seeking to limit the size of shareholdings and to prohibit foreign purchases.

Mr Peter Rost, (Con. Derbyshire South-East), had expressed concern on this point and sought more detailed guarantees about how wider share ownership could be achieved. He hoped the issue would be on a

"more widespread and fairer" basis than recent ones such as Cable and Wireless.

Opposition MPs from various parties were critical of the appointment of Rothschilds as merchant bankers to the sale and argued for the use of Scottish advisers.

Mr Tam Dalyell, (Lab. West Lothian), and Mr Dick Douglas, (Lab. Dumfriesshire), both asked questions about which advisers in the Government or the British National Oil Corporation had suggested the splitting of BNO.

This point was pressed during a still unfinished debate on an amendment from Mr Trevor Skeet, (Con. Bedford), who opposes the splitting up of

BNO and is suggesting that it should be sold as an integrated group.

Mr Skeet argues that the present intention to have a separate publicly owned trading operation might lead to a drop in world oil prices. Mr Skeet's amendment is being supported by Labour members who, despite their opposition to "privatisation" favour the retention of an integrated BNO as a second best solution.

In reply Mr Gray said that discussions between the Government and the board of a public corporation such as BNO were confidential. However, he said that Lord Kesteven, the first chairman of BNO, favoured the split.

Howe urges EEC effort on U.S. interest rates

BY IVOR OWEN

SIR GEOFFREY HOWE, the Chancellor of the Exchequer, yesterday called for another concerted effort by the EEC to impress on the authorities in Washington the mounting concern in Europe over the projected size of U.S. budget deficits.

In Question Time exchanges in the Commons, Mr Terence Higgins, (Con. Worthing), a leading member of the Treasury select committee, suggested that in the light of recent statements by Mr Paul Volcker, chairman of the U.S. Federal Reserve, representations should be made to Congressional leaders as well as to members of the Reagan Administration.

He stressed: "The scope for reducing UK interest rates, even if the monetary aggregates are moving in the right direction, is extremely limited while U.S. interest rates remain high."

Endorsing this view, the Chancellor said: "While we do not claim that U.S. interest rates are the sole influence on our own they do have a very powerful effect."

It was important that Britain and other European countries should make plain their concern about the prospective level of U.S. budget deficits.

The European nations had made an approach to the U.S. authorities and he promised to consider the possibility of contacting Congressional leaders.

Mr Peter Shore, Labour's shadow Chancellor, recalled that the cut in Minimum Lending Rate to 12 per cent in last year's Budget had been the main justification of the fiscal deflation which had accompanied the Chancellor's proposals.

He claimed that one of the major reasons for interest rates having gone up during the year was the abolition of exchange controls.

Sir Geoffrey replied that the balance of view which emerged from a recent discussion on this issue in the National Economic Development Council was that the impact of the abolition of exchange controls on interest rates had been very small.

On the other hand, the abolition of exchange controls had brought the sterling exchange rate to a lower level than it would otherwise have been.

Next week in parliament

COMMONS
Monday: Hops Marketing Bill, remaining stages; debate on procedure.
Tuesday: Rate Support Grant (Increase) Order; supplementary report (England); Welsh Rate Support Grant Report; supplementary report.
Wednesday: Canada Bill, Second Reading.
Thursday: National Health Service (Determination of Regions) Order (Constitution of District Health Authorities) Order; and (Determination of Districts) Order.
Friday: Private Members' Bills.

LORDS
Monday: Copyright Act (Amendment) Bill, Second Reading; debates on science and government, and on tidal power from the Severn Estuary.
Tuesday: "Social Security (Contributions) (Mariners) Amendment Regulations: Local Government (Miscellaneous Provisions) Bill, Second Reading; Junior Hospital Doctors Bill, Second Reading; short debate on personal savings and housing markets.
Wednesday: debate on need for a better educated working population; Salmon Fisheries (Protection) (Scotland) Bill, Second Reading.
Thursday: Western Isles Island Council Order Confirmation Bill, Report; Transport (Leasehold Reform Bill, Second Reading; Opticians Act (Amendment) Bill, Second Reading.

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Consolidated Statement of Condition

	December 31	
	1981	1980
(In Thousands)		
Assets		
Cash and Due from Banks.....	\$ 601,571	\$ 799,058
Investment Securities		
U.S. Government.....	204,530	220,864
Federal Agency and Other.....	104,556	106,572
Obligations of States and Political Subdivisions.....	214,261	244,032
Total.....	523,347	571,468
Trading Account Securities	126,988	69,457
Money Market Assets		
Federal Funds Sold and Securities Purchased		
under Agreements to Resell.....	132,136	228,050
Time Deposits with Banks—International.....	955,322	795,583
Other.....	83,399	25,838
Total.....	1,170,857	1,049,471
Loans—Domestic.....	2,614,132	2,260,319
—International.....	727,172	604,613
Total.....	3,341,305	2,864,932
Reserve for Loan Losses.....	(34,306)	(27,477)
Lease Financing.....	15,569	18,747
Buildings and Equipment.....	92,161	89,064
Customers' Acceptance Liability.....	244,073	292,399
Other Assets.....	156,051	121,413
Total.....	\$6,237,616	\$5,848,532
Liabilities		
Deposits		
Demand.....	\$1,215,473	\$1,275,913
Savings and NOW Accounts.....	963,150	786,283
Other Time.....	1,021,151	864,096
Foreign Offices.....	1,114,609	1,236,781
Total Deposits.....	4,314,383	4,163,073
Federal Funds Purchased and Other Borrowings.....	1,186,117	949,276
Notes Payable.....	30,000	30,000
Accrued Taxes and Other Expenses.....	12,515	99,005
Dividend Declared.....	3,291	2,928
Liability on Acceptances.....	244,073	292,399
Other Liabilities.....	28,988	18,086
Total Liabilities.....	5,919,367	5,554,767
Stockholders' Equity		
Preferred Stock—No Par Value		
1,000,000 shares authorized but unissued in 1981 and 200,000 in 1980		
Common Stock—\$10 Par Value.....	51,250	51,250
Shares authorized.....	7,000,000	7,000,000
Shares issued.....	5,125,000	5,125,000
Shares outstanding.....	4,840,073	4,800,000
Capital Surplus.....	151,680	151,673
Retained Earnings.....	125,604	102,574
Treasury Stock—at cost, 284,927 shares in 1981, and 325,000 shares in 1980	(10,285)	(11,732)
Total Stockholders' Equity.....	318,249	293,765
Total.....	\$6,237,616	\$5,848,532

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Philip Bassett examines papers which shed new light on the rail dispute

BR explains how it wants to use drivers' time

FLEXIBLE rostering seems an obscure issue for British Rail and the Associated Society of Locomotive Engineers and Firemen to be arguing over. It is increasingly bitter and financially damaging series of strikes.

BR has laid great stress on the importance of securing acceptance of flexible rostering from Aslef in terms of the future of the railways. For its part, Aslef has insisted on maintaining the sanctity of the eight-hour day, guaranteed since 1918.

It has so far been unclear how flexible rostering would work and how they compare with present arrangements. For the first time, BR Board papers being examined by the independent inquiry into the dispute, chaired by Lord McCarthy, give an insight into their proposed operation.

The two tables show present and proposed rosters for drivers at BR Eastern Region's York depot. The present rosters are all based on eight-hour shifts. While they do contain mixed starting times—for example Week 5 in the table—they tend to vary around a roughly similar starting time.

The flexible rostering arrangements are much more varied, both in their starting times and in the duration of their shifts. Week 8 in the table, for instance, shows starting times in the same week ranging from 7.40 am to 12.11 pm, with shift times varying from seven to eight hours.

The average working week over the eight-week cycle is 39 hours, but the working time varies considerably, from just

over 30 hours to 45 hours. According to another BR paper, though, the effect on payment of drivers should be evened out. Employees will be guaranteed and paid the rate for a 39-hour week.

BR accepts that the flexible arrangements could make it more difficult for drivers to swap shifts among themselves, and BR officials acknowledge privately that one of the effects of the new system will be to cut down on staff moonlighting.

However, BR is confident that, once drivers are working the system, they will see its advantages—mainly in more time off which can be grouped to give a number of days off at a stretch.

Another BR paper, based again on the York depot rostering example, shows, for example, that the instances of the grouping of rest days on Saturday, Monday and Tuesday, or Friday, Saturday and Monday will rise from none at present to 16.

The number of rest days per eight weeks rises from eight to 9.1, and the number of shifts starting at unsocial hours—between midnight and 5 am—should fall from 102 to 70.

The paper shows that all 254 present weeks of work range between 35 and 40 hours. Under the new system, this would change to 27-30 hours (1); 30-35 (37); 35-40 (254); 40-41 (25); 41-43 (33); and 43-45 (25).

Aslef members feel that such wide variations, apart from breaking the agreement on an eight-hour day, will considerably increase the time spent at and travelling to and from work, and will cut heavily into workers' spare time.

Current BR practice contrasts

	Mon	Tues	Wed	Thurs	Fri	Sat	Working time for week
Starting time	7.00	7.00	7.00	7.00	7.00	7.00	
Week 1	RD*	13.11	7.00	11.08	7.00	10.17	7.00
Week 2	13.09	7.00	RD	12.35	8.00	13.50	7.55
Week 3	10.00	8.00	10.00	8.00	RD	07.30	8.26
Week 4	15.00	8.00	14.48	8.47	14.00	8.00	RD
Week 5	07.14	8.31	08.20	8.00	08.20	8.00	RD
Week 6	17.25	9.00	17.25	9.00	17.25	9.00	RD
Week 7	RD	ARD†	13.30	8.00	13.09	7.00	13.09
Week 8	07.40	7.58	RD	09.30	8.00	13.11	7.00
Average 39 hours a week over eight weeks							
RD*=Rest Day. ARD†=Additional Rest Day							

sharply with that of other major European countries, according to the findings in a further BR paper. In all four countries examined—France, West Germany, Holland and Sweden—variable day rostering is normal practice. BR is seeking shift lengths of between seven and nine hours.

BR has also included in its evidence to the McCarthy inquiry a draft agreement on flexible rostering for drivers, which of course has not yet been agreed with Aslef.

In line with agreements already reached for guards, station workers and white-collar staff, the draft agreement says: "To eliminate the maximum amount of unproductive work from footplate programmes, it is necessary to be able to vary their length between the widest limits possible."

The likelihood of Aslef members accepting such an agreement is slim, according to the union. Confidential minutes of a meeting between BR and its three unions last month show that Aslef feel that "the Board proposals were unworkable—this was the view of the men at the depots to whom the proposals had been put."

(Aslef) had never known such strong feeling among its membership and it was quite certain that the footplate staff themselves would not accept flexible rostering. It was not felt that the Board recognised

this strength of feeling."

BR believes that Mr Ray Buckton, Aslef general secretary, and Mr Bill Ronskley, then Aslef president, signed in good faith last August's understandings in pay and productivity worked out under the auspices of the Advisory, Conciliation and Arbitration Service.

However, BR officials privately feel that, having done so, the union's two officials were unable to sell the proposals to their tough-minded executive, let alone to the union's members, and that it was Mr Ronskley's signing of the deal which led directly to his being removed from the union's presidency and replaced by Mr Derrick Fullick.

BR thinks that Aslef has not yet produced any sustainable opposition to flexible rostering, beyond the 1919 argument and the level of membership opposition, but hidden behind the fact that the issue has not been fully processed through the industry's machinery of negotiation.

Flexible rostering, rather than the payment of the disputed 3 per cent, is likely to be the key issue facing the McCarthy inquiry. Indications are that if the inquiry favours either side, that side will accept it—but the other may not.

So if BR's future hangs on the question, the outcome of the inquiry may leave it in suspense for some little time yet.

Plessey sacks sit-in workers at Bathgate

By Mark Meredith, Scottish Correspondent

PLESSEY yesterday dismissed the workers occupying its capacitor plant at Bathgate, near Edinburgh, for the past three weeks in protest against the company's plans to shut the factory.

The company said the dismissal notice meant that workers had forfeited their redundancy pay, which could be over £1,000 for long service employees.

The workers would also lose a week's wages which the company were unable to pay because their administration building had been taken over when payments were to be made.

Plessey wants to close the factory by the end of March because of the dwindling market for capacitors.

But community and trade union support for the sit-in by about 200 workers—mostly women—has been growing.

On Wednesday, about 200 trade union delegates drew up plans for "flying demonstrations" to be hurled to the factory gates should Plessey insist that bailiffs be sent to evict the workers.

The company has already won an injunction to reclaim the plant.

General Accident staff ease action during pay ballot

BY BRIAN GROOM, LABOUR STAFF

SANCTIONS imposed by unions two weeks ago in a pay dispute at General Accident, the leading motor insurer, have been partially lifted while staff vote on a new offer.

The Association of Scientific, Technical and Managerial Staffs, the biggest union with 5,500 members out of the 10,500 staff, is recommending acceptance of the offer which comprises an 8 per cent salary increase and an immediate 1.75 per cent lump sum.

The previous offer, which General Accident had described as final, was a 7.8 per cent pay rise plus a 0.7 per cent lump sum in July as a down payment on future bonus scheme money of up to 2 per cent. The bonus scheme is now scrapped.

The rival Association of Professional, Executive, Clerical and Computer Staff, which represents 1,200, is making no recommendation in its ballot, but is making clear that it considers the offer to be poor. It is preparing selective strikes if the offer is rejected.

Members of both unions have stopped refusing to work by telephone, but are continuing other aspects of their work-to-rule.

At Guardian Royal Exchange, the Banking, Insurance and Finance Union, which represents about three-quarters of the 8,000 UK insurance staff, is recommending acceptance in a ballot of a new offer of 7 per cent plus a 2.5 per cent cash bonus.

Engineering deals 'low'

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

PAY SETTLEMENTS of 6 per cent or below have already been achieved by about 75 per cent of member companies, according to the West Midlands Engineering Employers' Association. Many companies have offered nothing or put off the

annual pay review. But Mr William Frost, the retiring president of the association, will warn the annual meeting today that the industry at least faces "a long hard struggle to regain even a modest degree of prosperity."

ROSTERING—PRESENT PRACTICE (Table 1)

	Mon.	Tues.	Starting times	Wed.	Thurs.	Fri.	Sat.
Week 1	RD*	11.00	11.56	10.59	09.19	11.08	
Week 2	03.31	RD	03.00	03.00	02.00	03.00	
Week 3	12.35	12.35	RD	14.00	12.35	14.48	
Week 4	05.51	07.40	07.00	RD	07.00	07.00	
Week 5	07.40	09.40	09.19	11.08	RD	10.59	
Week 6	19.13	19.13	19.13	19.13	19.13	RD	

* RD—Rest Day. Rostering to cover 24 weeks in total

Murray speaks up for union ties with industry and Government

BY JOHN LLOYD, LABOUR EDITOR

MR LEN MURRAY, the TUC general secretary, gave a sustained, even passionate defence last night of the tripartite principle.

His first support of Government-industry-union dialogue, the main theme of his contribution to the London Business School's present series of Stockton lectures, is significant.

It comes at a time when the TUC's continued participation in the major tripartite forum, the National Economic Development Council, is under attack from the Left of the TUC, led by the biggest union, the Transport and General Workers.

Mr Murray said that the NEDC and its sector working parties made up "a valuable

mechanism." Though their potential had not been realised, "If the NEDC did not exist, then we would have to invent it. That is the minimal argument for the NEDC."

More important is the constant and regular exposure of Government to the views of both sides of industry, and the possibilities it opens up for encouraging action lower down the line.

He used his speech also to warn the Government that it would "face strong TUC resistance" if it attempted to scale down or dismantle the Manpower Services Commission after the replacement of Sir Richard O'Brien, the present chairman, by Mr David Young.

Mr Murray said that there was substantial agreement between the CBI and the TUC on some matters, including the key area of profitability, and on the principle of Government intervention.

"Here I would have thought the argument between the TUC and CBI is about the balance to be struck; the option of not intervening at all does not exist. Nor is there a basic disagreement about profitability, either in terms of improving the existing level, or in terms of long-term needs if our assets are to be renewed and improved."

At the heart of his case, he said, was the argument for industrial democracy, which was not merely one about the form it should take.

Times union rejects talks on cuts 'under duress'

BY IVO DAWNAY, LABOUR STAFF

LEADERS of Times Newspapers' largest union yesterday told management that they were not prepared to negotiate on the company's call for 600 redundancies under the duress of a deadline.

The decision to reject Mr Rupert Murdoch's ultimatum was taken at a meeting of National Society of Operative Printers and Graphical Personnel (Natsopa) officials representing over 1,250 full-time staff and 450 casual workers.

After the meeting the union told the management that the chapels (office branches) had unofficially decided to withdraw from negotiations unless the ultimatum threatening closure of the papers was removed, and a deadline of Thursday for voluntary redundancies lifted.

A senior union official said: "We have come to the firm conclusion that we are not prepared to negotiate on the basis put forward by Mr Murdoch."

However, Times Newspapers remained adamant last night that it was not prepared to withdraw its call for the job cuts and the agreement of voluntary redundancies by 10 am Thursday next week.

"The proposals are vital to the future of company and the deadline has been imposed on us by the rate at which the money is running out," Mr Arthur Britten, director of corporate relations, said. Natsopa officials returned to Times Newspapers for further talks last night in an attempt to find a way round the impasse.

BA ramp staff vote to continue action

By Brian Groom, Labour Staff

A MEETING of 2,000 British Airways ramp workers at Heathrow Airport voted yesterday to continue the action over new work schedules which has disrupted flights for the past three days.

But BA again improved its service with the help of pilots and other staff who volunteered, many on their days off, to undertake baggage-loading and other jobs.

BA operated 75 per cent of European and domestic flights, and expects to achieve 75 per cent of departures and 78 per cent of arrivals today. More talks on the dispute in the National Joint Council for Civil Air Transport took place last night.

Dockers hold up Thames gates

BY NICK GARNETT, NORTHERN CORRESPONDENT

STRIKING DOCKERS on the Tees are due to hold a mass meeting this morning after talks with the manufacturers of the Thames Barrier floodgates. The men are under pressure to release three of the gates, stranded by the strike.

The 13-week stoppage at Tees Dock has held up vital equipment for a project that has drawn more attention than almost any other construction scheme. The men on strike seek a pay rise in line with inflation and no productivity strings.

The manufacturers and transporters of the 10 gates for the Thames barrier have tried for nearly three months to load up and ship out the final three gates.

Without them the barrier cannot be completed in time for November, leaving the capital vulnerable to the high tides predicted for next winter.

The contractor, a Davy-Cleveland consortium, is fighting to maintain its contractual obligation to Greater London Council and the Ministry of Agriculture to supply the gates.

The issue has been clouded by a claim from Cleveland offshore that Port Clarence on the Tees, where the gates are, is outside the area covered by the dock labour scheme.

The company says that in consequence the relevant loading operation is "not dock work." The Transport and General Workers' Union, representing the 535 dockers on strike, says it is.

Although the port authority made a surplus last year of £2m before tax, Tees Dock lost £2m. Total tonnage it handled, including Datsun cars, steel exports and general cargo, accounted for about 1m tonnes of the 39m handled by the authority as a whole.

Tees Dock received 200 more dockers when Middlesbrough Dock closed in 1980, though about 100 jobs have been shed voluntarily.

The authority originally sought two productivity improvements. One was elimination of "non-jobs."

It refuses to specify what these are, and the union denies such a practice, but it might refer to rostering of some dockers for part of a shift when for a short period a particular element of mixed cargo requires a higher manning level for handling than the rest of the cargo.

Secondly, it looked for tighter manning to tonnage ratios. This, it says, in effect simply means proper application of the 1975 manning arrangements, an update of the 1969 agreement, which were accepted by the union.

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THE PROPERTY MARKET BY MICHAEL CASSELL

Hong Kong rents highest

ALTHOUGH THE breathtaking rent spiral seems well and truly over, the Hong Kong property market still offers the most expensive office floorspace in the world.

With an estimated 6m sq ft of office space likely to be available this year and demand—though still buoyant—looking weaker, rents have hit a peak which may not be breached for a long time. And at least some of the pressures which triggered off the Hong Kong property boom are now being eased with the emergence of several neighbouring areas as office centres in their own right.

Predictions of collapsing rentals and property values have not so far been widely fulfilled and the market appears to have stabilised at present levels.

But whatever the future holds, the current cost of renting a single sq ft of office floorspace in the colony remains at the top of the international league, according to Richard Ellis, the agents and surveyors.

In its latest report on world rental levels, Ellis says the tenant can expect to pay a net rent of just over £30 a sq ft for a prime, 5,000 sq ft office suite in Hong Kong. In second place comes New York, where a period of substantial rental growth has pushed prime rents up to £30 a sq ft.

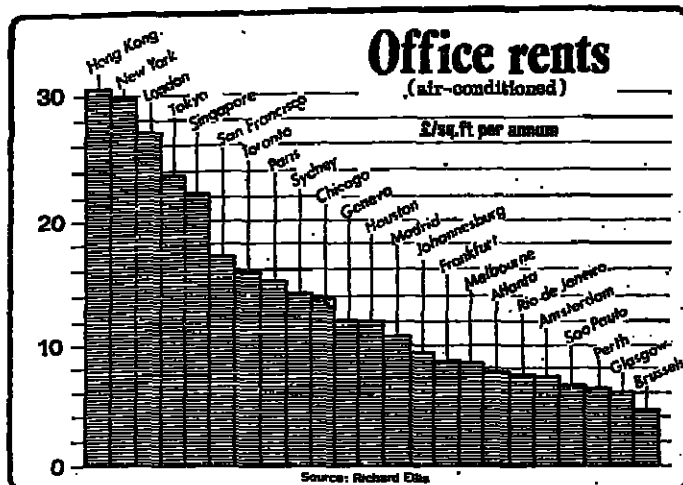
Prime rents in London—which two years ago was top of the international office rental league—are quoted at £27 a sq ft. Behind the UK capital

comes Tokyo (£24), Singapore (£21), San Francisco (£17.50) and Paris (£15.50).

The Ellis figures do not, however, include additional service charges, which have been itemised separately. If these are added, then New York comes out marginally ahead of Hong Kong in terms of total overheads per sq ft. At the other end of the

tion of rent levels around the world and enables executives to see at a glance what they can expect to pay where.

It will be interesting to see if the position changes over the next few months. With much of the steam gone from Hong Kong and with prime London rents expected to grow only steadily towards Ellis' own "£40-£45 a sq ft by 1985" pre-



scale, the cheapest office centres included in the Ellis list of 23 cities are reckoned to be Brussels (£4.50) and Glasgow (£6).

According to John Orton, Ellis partner in charge of research, the report—which takes account of different methods of floor measurement, leases, rates and additional charges—gives a clear indica-

tion, it could be New York which emerges at the top of the next league table. Only a few years ago, it would have been nearer the bottom.

Thirty-three major shopping schemes involving 4.5m sq ft of floorspace opened in Britain during 1981, according to Hillier Parker May and Rowden. This is the highest annual total since 1976.

Bristol finally gets Broadmead extension

AFTER A three-year delay, plans for a £20m extension to Bristol's Broadmead shopping centre have finally been given approval.

The six-acre addition will involve a site bounded by Newfoundland Street, Bond Street and Wellington Road and will include 273,000 square feet of covered retail space, over 50,000 square feet of office accommodation and roof-top parking for 1,000 cars.

The scheme is to be developed by William Cowlin Holdings and the letting agents will be Lalonde Brothers and Farham. Planning delays were caused by uncertainties over local road plans.

A £7m office and retail scheme is to go ahead on 11 acres of railway land in the centre of Gloucester. Following two years of talks, a 71,000 square foot superstore is to be built for Associated Dairies on a 150-year ground lease from British Rail and Britannia (Cheltenham).

There will also be a 30,000 square foot office building. Lamont Holdings has, after an inquiry won permission for its £5m shopping scheme on the site of the old Belfast Ropeworks factory at Connaught, Belfast. The 90,000 square feet of retail space will include a 50,000 square foot superstore.

Barratt Scottish Properties has purchased a major

industrial site in Aberdeen. Formerly owned by Wiggins Teape it is adjacent to Dyce airport and includes a 250,000 sq ft factory warehouse and 50 acres of industrial development land. Barratt plans to build 1m sq ft of floorspace, some of it for Wiggins Teape. Total purchase price involved is about £5.5m. Richard Ellis and Strutt and Parker are letting agents.

Rush and Tompkins Developments has forward funded its Broadway House office and shops scheme in Bromley to Colonial Mutual Life Assurance. Debenham Tewson and Chinnocks and Baxter Payne and Lepper will be letting agents for the scheme, which will have an investment value of over £4m.

City of London survey starts facing Page 18

Chas-Gelby Pension Trust, represented by Edward Erdman, has paid over £3m for the freehold of 37-45 Northgate, Dartington, the former Deggors store adjoining Becks. It was purchased from Mackays Drapers, who acquired the store in 1981 and converted it into three shop units. The property's annual rent roll is £128,500.

Sperrings has agreed to sell 25 stores to Martin the Newsagent for £3m, plus stock at valuation in cash. No freeholds were included.

CU man to Post Office

"I'M A SIX-CYLINDER man who is only firing on four. I'm 45 and need a fresh challenge."

Fred Reeder, executive director of Commercial Union Properties and chairman of Commercial Union Properties (UK), should be able to put all six cylinders to work over at the Post Office Staff Superannuation Fund, where he is going as director of property investment.

Reeder, a CU man for 28 years, is saying farewell this month to a £700m worldwide property empire and taking over the helm of the £1.1bn-plus property portfolio held by the PostFund, one of the UK's largest public sector pension funds.

He will be replacing David Jackson, who has emigrated to New Zealand but who acts as the Fund's representative in that part of the world. Reeder regards his new appointment as "one hell of a challenge" and has no qualms about switching from the private to the public sector.

Commercial Union's property interests have been built up over the years with the aid of several insurance-associated mergers, while the PostFund portfolio, accumulated in little more than 10 years, appears much cleaner and newer.

Reeder, a chartered secretary who qualified as a chartered surveyor in 1973, says that much of PostFund's property interests involve tie-ups with joint companies, where his long corporate experience will come in very useful.

Scottish market puts on a brave face

The Scottish commercial property scene has hardly escaped the rigours of the recession, although it seems to have fared better than some other regions of the country's economy.

A market survey by Conrad Rithlet, the agents, highlights the fact that although investment and tenant demand is generally at a low ebb there is still strong institutional demand for prime property investments.

The market appears in many ways to mirror the UK scene, with tenant negotiations taking longer and longer, to conclude and rental prospects generally looking dull for the next 12 months.

Conrad Rithlet make the point that investment institutions are taking a fairly plegmatic view of the current recession, although the agents' recession that there is "a general mood of restrained optimism" may itself prove to be a trifle over-optimistic.

There has apparently been a generally low level of demand for office space in Scotland, although there have been some major lettings in Glasgow and Edinburgh. The "oil boom" however, is continuing to fuel strong demand for office accommodation in centres like Aberdeen.

Good quality office space is in short supply in Glasgow and rents at the top end of the market have risen to around £5.75 a sq ft with £6 achieved

in some cases. Rents for poorer quality accommodation have been more vulnerable.

The agents do not, however, expect top office rents in Edinburgh to show much of an increase above the present £5.25 a sq ft level. By comparison, they expect rents for best-located Aberdeen offices—currently around £7 a sq ft—to rise towards £8 a sq ft by the end of this year.

The industrial property market which has been badly hit by the recession, faces the greatest pressures. There is a considerable amount of older factory space depressing the market at a time when industry is holding back investment decisions. The exception to the general gloom, say Conrad Rithlet, is in Aberdeen where the oil industry has stimulated strong demand for industrial accommodation. On the investment side, there have been signs that even the best located estates are not selling as quickly as expected or, indeed, at the going prices.

The retail property market is also having its problems in Scotland but the agents say that long term confidence in the retail sector "has been amply demonstrated in recent weeks by the £15m sale of the Woolworth store in Argyle Street Glasgow and the launch of new stores by Burton and Debenhams in Finnieston, Edinburgh."

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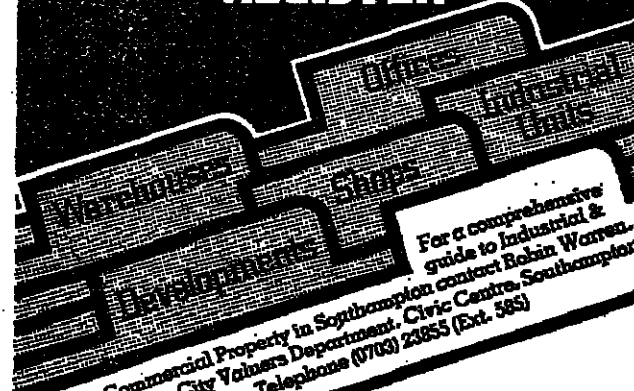
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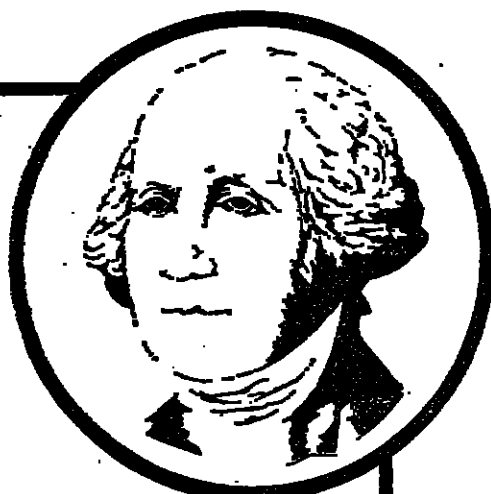
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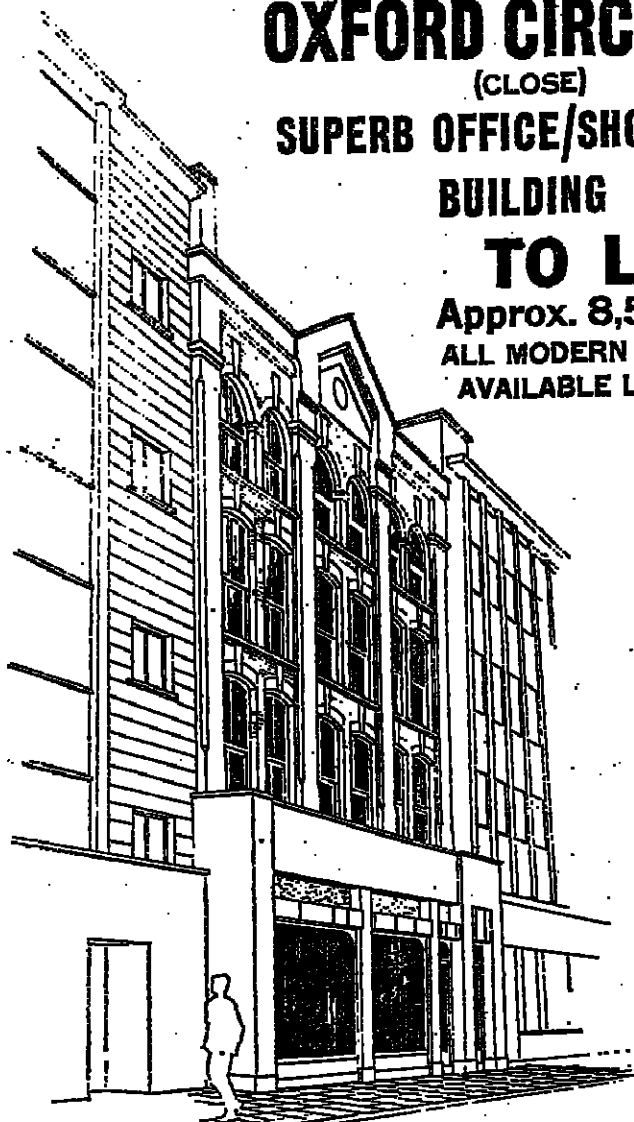
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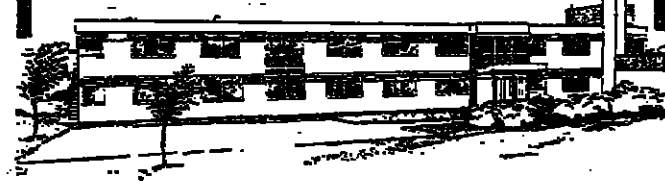
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FINANCIAL TIMES SURVEYS

OFFICE PROPERTY

FRIDAY 19 MARCH 1982

The Financial Times proposes to publish a survey on Office Property. The following synopsis outlines the topics to be discussed.

INTRODUCTION

This year will prove to be a testing period for the office market. Demand for space is still weak in most areas and rental growth still trails behind inflation. The bright spots and the blackspots. What are the prospects for further deterioration if the economy does not revive this year?

INVESTMENT

The problems of the office-letting market have not had a significant impact on the investment sector, with prime yields remaining firm. There has been some softening in secondary markets, but a sustained period of low rental growth will be required before the overall yield structure weakens.

DEVELOPMENT

Development activity has tailed off in the wake of the recession. Many provincial centres do not currently support rentals which justify any wide-scale development programme. Industrial developers are still making the pace.

RENTS

A review of office rent profiles around the country and prospects for 1982.

REFURBISHMENT

Office development today invariably means the modernisation of what already exists, but are good refurbishment opportunities becoming harder to find and more difficult to justify financially?

OFFICE TECHNOLOGY

The nature of office design is being transformed by the arrival of high-technology business systems and the need to maximise accommodation. The developer is being forced to think much more carefully about the likely range and variation of tenant requirements.

Planning

Planning & The Greater London Council

Office Costs

Mixed Office-Industrial Space

The remainder of the survey will comprise a review of some of the major office markets in the UK.

The City of London

The West End of London

Birmingham

Manchester

FOR FURTHER INFORMATION and advertising details contact TIM KINGHAM on 01-248 0769

The content, date and publication date of the Financial Times are subject to change at the discretion of the Editor. Quotations for reprints can be obtained from the Publications Department at the address above.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

95p

SUIT THE TIP OF THE ICEBERG

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Address _____

Barraitt
Industrial Parks

BOND DRAWINGS

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REPUBLIC OF AUSTRIA
6% Bonds 1982

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or at any of the other Paying Agents named on the Bonds.

Interest will cease to accrue on the Bonds on and after 15th March, 1982.

The following Bonds previously drawn for redemption on the dates given below, have not as yet been presented for payment.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

The fresh ingredient in a winning strategy

Northern Foods' growth has been constant, but not always smooth. Ian Rodger reports

IT IS a remarkable company that can admit to having made a number of mistakes in its efforts to diversify, yet can also show a record of continuous rapid growth in the past eight years.

Northern Foods is such a company. Northern has tried everything. Flush with cash from Northern Dairies, the principal group company, it has diversified into consumer finance, brewing and retailing, mostly with poor results. Even some of its food company purchases have been difficult to put right.

But that has not stopped Northern's directors from looking for more acquisitions. Last month, they made their third biggest buy ever, paying \$69.1m (£35.8m) for Keystone Foods, a U.S. supplier of meat patties for McDonald's fast food restaurants.

And the Hull-based group's chequered acquisition record has not stopped profits before tax from soaring from £4.7m in the year to September, 1974, to £33m last year, and analysts are looking for another big jump this year to about £45m. Return on capital has been consistently over 30 per cent and often over 30 per cent in this period.

Not surprisingly, the Stock Market gives Northern a substantial premium rating over the average for the food manufacturing sector. The FT Actuaries food manufacturing group has an average history of price/earnings ratio of 8, but Northern's is 11.

How does Northern do it? Nick Horsley, the chairman, CND button pinned defiantly to the lapel of his shabby jacket, shuffles uncomfortably for some time, then suggests in his soft Yorkshire lilt: "I don't know, really."

Northern understatement apart, Horsley and his fellow executive directors see nothing exceptional about the way the group is run.

They stick rigorously to basic day-to-day controls and let the

WHERE NORTHERN'S BUSINESS COMES FROM

By activity	Year to September 30, 1981	
	Turnover £'000	Profit £'000
Milk and dairy products	244,202	18,491
Meat products	359,732	12,845
Milling and baking	5,997	6,741
Brewing	1,168	2,466
Other	7,196	730
	743,295	41,293
By country	Year to September 30, 1981	
	Turnover £'000	Profit £'000
UK	455,350	34,187
U.S.	287,939	7,106
	743,295	41,293

executives of their operating companies get on with running their businesses.

And from their unhappy experiences with diversification, Horsley and his colleagues have learned not to stray much from the highly specialised field in which they have proven skills—that is, the development, manufacture and distribution of short-life food products for a small number of major customers, mainly Marks and Spencer and J. Sainsbury, but now McDonald's too.

The key to the fresh food business is strict quality control in manufacturing, plus distribution. And no one knows how to do this better than a dairy that can put fresh milk on 2m doorsteps every morning.

"I was surprised to find that our production standards are much higher than those in the U.S.," Chris Haskins, the deputy chairman, says.

Northern has learned to exploit its skills in fresh food at a time when this has become the fastest growing segment of the industry. Also, in an unexpected reversal, consumers

AUSTERITY is a lifestyle at Northern Foods—the small head office staff of 12 is squeezed into a nondescript building in the centre of Hull. The chairman's office is a drab 12 ft square room with a plain round table in the middle; the finance director would be hard pressed to fit three auditors into his room at the same time.

Austerity also shows up in the group's management systems.

The directors' principle operating tool is a single sheet of paper that arrives once a week. It is a compilation of profit estimates for all the operating companies in the group. The estimates are presented in comparison with the budgeted performance and the actual result in the

same week of the previous year.

"This is our fire-fighting report," says Jack Clayton, the finance director. "If something looks awry, we can try and deal with it immediately. Of course, there are also a lot of people ringing in and visiting every day as well."

The fire-fighting report goes back to the time when Northern was just a dairy and it was fairly easy to build up estimates based on the roundsmen's weekly receipts.

Now, it is more difficult for some of the companies to prepare but the group finds that estimates are over 98 per cent accurate.

The other major directors' report is a monthly summary of the same figures plus fore-

casts for the half year and full year. "I'm most interested in the last items for cash flow and financial planning," Clayton says.

"At first, people were reluctant to put themselves on the line, but I tell them that we are not trying to corner them. We are just trying to get their feel of the market."

"In fact, we expect their forecasts to change each month. It would be amazing if they didn't."

Initially, the directors kept these reports to themselves, but now the managing directors of all the operating companies are given copies as well.

"It provides a sort of group league table," Clayton says. "Each managing director can see how he is doing compared with the others."

The main challenge for Northern, today as in the past, is finding winning acquisitions. Although they have no corporate plan as such, the directors have a fairly clear idea of what they want and what they want to avoid.

After their unsuccessful bid in 1978 for brewer, James Shipstone and Sons, and how rolled they are now not to have an important position in that industry—the directors decided to restrict themselves to looking for food companies.

The important £22.8m acquisition of Park Foods, which introduced them to Sainsbury, followed shortly after that and then came the purchase of the bakery products group, Goldref Foccard for £2.45m.

By then, however, the directors were more and more convinced that further major

expansion by acquisition could only take place outside Britain and, in particular, in the U.S.

They have looked at other big food businesses in the UK, notably Huntley and Palmer recently, but have decided they could not get the quality of earnings from them that they get from their own operations.

Northern is also very squeamish about redundancies and shies away from any purchase that might oblige it to carry out substantial surgery.

Nevertheless, the group still looks for small, specialised UK companies. Last year, for example, it built up its stake in Cardiff-based food processor, Avana, to 20.5 per cent. The Avana board wants to remain independent and Northern seems content to take a long term view.

Northern's first U.S. acquisition, a pigmeat processor in Philadelphia called Bluebird, which was bought in early 1980 for \$72m (£32.7m), certainly qualified as a food company but turned out nevertheless to be difficult to handle.

Last year, U.S. pigs were in short supply, causing prices to rise and in turn making pork and ham uncompetitive with other meats. Profits tumbled.

Northern was surprised at how volatile this business could be and until prices started to turn up late last year, the directors were rather gloomy about it.

"It's like being on a roller coaster," says Haskins.

The recent Keystone acquisition in the U.S. is probably the sort of company that the group will be looking for most in the future. Although a meat company, Keystone's sales to a major customer, McDonald's, are virtually assured and tied to a cost-plus formula.

Northern looks mainly for earnings growth potential in its acquisitions and in return is prepared to support existing management and inject large amounts of capital and exper-



Nick Horsley in the fashionable business of producing short-life food products

its UK capital spending budget this year is £35m.

The takeover that seems best to typify the company's style was that of Park Foods, made in 1973 for £5.7m. Although a food company, Park specialised in the production of dry cakes in an area that Northern, then still mainly a dairy company, knew nothing about.

Almost immediately, the directors realised they had made a mistake; the market for dry cakes was in gradual and apparently permanent decline. Rather than let it go, they developed a line of fresh cream cakes, invested £3.5m in new machinery and arranged to sell most of the output to Marks and Spencer. Last year, Park contributed about £1m to Northern's pre-tax profits.

One natural corollary of the group's increasing specialisation in that existing part of the business that doesn't fit should be disposed of.

In 1978, Northern sold British Credit Trust, the consumer finance subsidiary that dragged down group profits during the 1970s "secondary banking" crisis.

However, it has held on to Tates, a small supermarket chain in Grimsby, and a small brewery in Hull. "Tates is profitable," Haskins says, "and it gives us a small window on what is happening in the retail trade."

And the brewery? "This is our town," Horsley says. "The male unemployment rate here is 18.5 per cent. If we sold the brewery, it would be shut down and then it would be 19.5 per cent."

Management abstracts

Balancing work and family life. B. S. Greiff + others in Outlook (USA), Jun 81.

Considers difficulties faced by executives in making "trade-offs" to reconcile career aspirations with family life; in the same context takes a look at implications for dual-career parents; suggests ways to minimise upheavals in family life caused by relocation and frequent travel. A related article presents the views of accountants on how they balance the demands of their personal and professional lives.

change risk. L. Jacque in Journal of International Business Studies (USA), Spring/Summer 81.

Reviews the literature on foreign exchange risk management, including studies on exchange rate forecasting and measurement of risk exposure; notes developments in hedging transaction and translation exposure.

New product planning. J. A. Ditch in Long Range Planning (UK), Oct 81.

Argues that innovative skills are being lost because much R & D is directed at what technologists think the market

wants rather than at what the market actually requires; quotes anonymous examples to show why "consumer pull" must precede "technology push," and reports how Thomas Salter, the Scottish toy manufacturer, handles innovation.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at £2.50 each (including VAT and p and p; cash with order) from Anbar, PO Box 23, Wembley, HA9 0J.

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More companies mount the bonus bandwagon

EXECUTIVES, it seems, have never before had a better opportunity of boosting their pay packets. In spite of the recession—or perhaps because of it—an increasing number are being offered bonus payments to achieve better results.

Although accurate statistics are difficult to come by, more and more salary surveys are featuring bonus payments as a growing constituent in the remuneration package of the country's senior businessmen.

In the past six months alone, surveys by Spencer Stuart, PA and Charterhouse have all reported increasing interest in this subject.

The latest management consultancy to confirm this trend is Binder Hamlyn Fry and Co, which reports in its latest publication on rewarding executives that as many as 50 per cent of all UK public companies may be considering making bonus payments to their executives in 1982.

If so, this estimate is between 10 and 15 per cent more than the figure for the previous year, the company says. It notes that there is no evidence of com-

panies abandoning existing schemes although many corporations are known to be undertaking reviews of current arrangements.

Binder Hamlyn believes that the trading conditions of the 1980s are outside the experience of a majority of executives—most of whom "have matured and been trained in an environment which assumed continuing growth as part of a natural economic order."

In the new environment all the assumptions about motivation have to be questioned if companies are going to survive and prosper, it adds. Binder Hamlyn emphasises that if a bonus plan is considered appropriate, rewards should be related to results, not effort.

Binder Hamlyn admits that there are "tenable and in many cases justifiable" arguments against the introduction of bonus schemes—opponents will

argue that there is something wrong if an executive "only gives a better performance when offered an incentive."

However, while the decision about whether bonus payments are desirable or appropriate depends broadly on management style, on the trading environment and on operating circumstances, there are many arguments in favour of the concept.

Among them, according to Binder Hamlyn's guide—are that extra remuneration is only given when it can be afforded and does not increase on-going costs such as pensions. Also, recruitment and retention of results-oriented executives is easier while a bonus plan could help participants to identify more directly with the interests of shareholders.

Binder Hamlyn points out that there may also be circumstances where the need for an executive bonus plan arises from the immediate operating problems of a business—for example when results are poor or, as in 1982, there is national pressure to keep basic salary increases to a minimum.

It could be desirable to introduce a plan which gives evidence of rewards when circumstances change.

The guide says that once a company decides to introduce a bonus plan there are various issues which have to be decided. Among them are the ways success is measured, target setting, frequency and the form of reward (cash or shares or both), and certain operating and administrative requirements.

* Executive Guide: Rewarding Executives. Results, available from Binder Hamlyn Fry, 2 St Bride Street, London EC4. Price £2.

Arnold Kransdorf



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consumes. It does this by recovering heat from inside and outside the building that, in normal circumstances, would be lost.

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Prizes for theses

A NEW competition for the best three university theses on multinationals has been announced by the Institute for Research and Information on Multinationals, a Paris-based organisation largely financed by the Swiss-based Nestle group.

The organisers say that entries should examine the internal workings of multinationals, or alternatively their relationships with society. The studies should exclude those from universities in the U.S. unless the research deals with mainly European operations.

The competition is open to individuals who have, or will have, fulfilled a doctorate or equivalent degree between March 1978 and February 1982. The closing date for applications is March 31.

First prize will be the currency equivalent of FF 20,000 (around £2,000), second prize FF 10,000 and third prize FF 5,000. The competition will be judged by leading academic of European and U.S. universities.

* Details from IRM, 29 Boulevard Bonaparte—75004 Paris.

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he lost his reason

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FINANCIAL TIMES

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Friday February 12 1982

THE ASLEF STRIKES

Why British Rail needs to win

By John Elliott, Industrial Editor

Deadlock in Indochina

THE Foreign Ministers of South-East Asia's non-communist countries are worried, as Lord Carrington will have discovered on his current trip. Peace in Indochina seems as far away as ever. Three years of diplomatic, political and economic siege of Hanoi have achieved virtually nothing, except perhaps to make its rulers more inflexible. "Bleeding Vietnam white" is not working. Vietnamese troops remain in Kampuchea three years after the invasion, supported by the Russians and apparently containing the challenge from the Khmer Rouge guerrillas operating from their jungle sanctuaries on the border with Thailand.

In Phnom Penh, the capital of Kampuchea, the Heng Samrin regime—installed by Hanoi's armies—seems to be gaining a small measure of independent authority.

Open split

Worse, there are now signs that Vietnam's occupation of Kampuchea, until recently an issue which galvanised and united ASEAN, is beginning to divide it. There is now an open split between the countries which regard Vietnamese and hence Soviet hegemonism in South-East Asia as the main threat to the area (Thailand and Singapore) and those which are much more concerned about the long-term spread of Chinese power (Malaysia and Indonesia).

This follows the collapse of ASEAN's painstaking efforts to put together a coalition, a kind of government-in-exile, of Khmer groups opposed to Heng Samrin and Hanoi. The Khmer Rouge, armed and no doubt strongly influenced by China, rejected the idea of relating to accept anything but a dominant position in a coalition. Peking wants to do nothing which smacks of compromise with Vietnam, believing that a well-armed Khmer Rouge force hammering away at the Vietnamese will eventually force them to take a more conciliatory line.

The coalition idea was a long shot but ASEAN saw it as the only way forward. Its collapse now only adds to the deep embarrassment of all those nations

who for the past three years have swallowed hard and voted for the Khmer Rouge at the United Nations, largely to defend the principle that no country has the right to take another by force.

Attempts are now being made to revive the talks on a coalition. Both Thailand, which is trying to set up further negotiations in Peking, and Singapore are understandably anxious to keep the initiative alive. Malaysia, Indonesia and the Philippines, however, have warned that they may withdraw recognition from the Khmer Rouge unless the non-communist Khmer groups are given a significant role in a united front before this year's UN vote.

Disarray in ASEAN's ranks serves nobody's interest. But a healthy debate about the alternatives to the present policy would be no bad thing either. In particular there is a case for exploring the possibility of a parallel dialogue with Hanoi. There are, inevitably, problems. Hanoi, with less than total candour, refuses to talk about Kampuchea which it says is an "internal matter" for Heng Samrin. China, which is maintaining links with pro-Peking guerrillas in ASEAN states, would be none too happy and no solution to the Kampuchean problem would work unless China agreed to underwrite it.

Another offensive

But stability in South-East Asia will also hinge on a *modus vivendi* between communist Indochina and non-communist ASEAN. The two sides will have to talk sometime: why not now before another dry season offensive on the Thai border?

Vietnam's economy while helped by a good harvest, is in a mess and costing the Soviet Union anything up to \$6m a day. There are signs that Hanoi is increasingly worried about its dependence on Moscow and is beginning to look to the West for aid. A small olive branch from ASEAN to the Vietnamese may be timely. ASEAN would lose nothing by such a gesture and, if Hanoi's pledges of peaceful coexistence with its neighbours are more than just empty rhetoric, it may gain a great deal.

Law reform needs a new push

The archaic ways of English justice are notorious. They are enjoyed by those who are opposed to the system and detested by those who suffer its delays or are denied justice because they cannot afford its costs. Calls for reform appear from time to time but die quickly stonewalled by the profession and smothered by the indifference of political parties which tend to treat law reform as a technical issue of no great electoral appeal.

However, when the Law Commission, in its Annual Report published today, states that there is a need "for immediate improvements, and for radical experiments aimed at the removal of waste in time and money," it is a sign that the legal establishment now accepts the inevitability of change.

The Law Commission believes that a review of civil procedure is overdue. It cannot realistically envisage the possibility of undertaking this task on its own as there is no early prospect of the Commission being expanded. It suggests that the causes of avoidable delay and unnecessary expense should be identified by consultations with both lawyers and other users of law, and that valuable help may be obtained from those experienced in business administration.

New body

The Commission hopes that it will be possible to set up a new body to carry out this work. This is a reasonable proposal, and the CBI should take it up, in the interests of industry and particularly the small businesses which often find the price of justice out of their reach.

With a small staff of 23 lawyers—a fraction of the complement of a large firm of City solicitors—the five law commissioners achieve an impressive output of papers on important issues of contract law, contribution to the formulation of a modern law on the financial aspect of the family, and make some useful progress on the re-statement and modernisation of criminal law.

It seems regrettable that a lack of resources has obliged them to suspend work on methods of modernising and simplifying the existing body of statute law. It may not be the

five commissioners' own choice, but the obvious priority given to specific problems as opposed to broad issues benefiting the entire administration of justice, such as the reform of procedure, and the simplification of statute law, seems questionable.

Greater certainty

Business decisions cannot wait for the result of test cases. Much litigation could be avoided if it were possible to establish what the law says faster and with greater certainty than at present.

Different methods of interpreting statutes employed by different courts and even individual judges are another cause of uncertainty and unpredictability, as we were recently reminded by contradictory decisions regarding tax avoidance and the admissibility of appeals from arbitration awards. It seems particularly unfortunate that when the Law Commission used its scarce resources for producing a report on the interpretation of statutes, this has had no practical effect over the past 12 years. The resulting Bill was passed by the Lords but failed to proceed in the Commons.

The Law Commission has experienced difficulties with the implementation of even such obviously useful and uncontroversial projects as the consolidation of statutes. It has now developed a method of pre-consolidation, amendments which should facilitate the passage of the consolidated Act. It is very much to be hoped that rapid progress will be made with the consolidation of company law.

Continuing process

Law reform is a continuing process which takes place on several levels. It is moving too slowly and not always on the levels where it is most urgent. Although complaints abound, there is not enough momentum behind reform, either from industry or from politicians. Industry and other interested sectors should say clearly what their needs are. Politicians should provide for a procedure which would set uncontroversial, technical, Bills through parliament quickly and provide parliamentary time for law reform projects which need fuller debate.

THE LONGER the railway strikes continue, the more vital it becomes for British Rail to win copper-bottomed productivity agreements from Aslef, the train drivers' union.

Daily the stakes are rising in both political and financial terms as losses mount and customers switch to road and air travel, so hitting both British Rail's current finances and its justification for a massive modernisation programme.

There is no significant wish in Whitehall radically to cut back on the railway system—although the railways will always have their detractors in certain parts of the Treasury and the Conservative Party.

But there is a determination to make the railways pay for their mistakes and to make them earn the right to fresh investment through productivity and efficiency improvements. So unless some quite miraculous efficiency gains are produced rapidly in the wake of the present strikes, British Rail will be forced to introduce fresh economies to help pay for the longer-term costs of the strikes and will have to fight harder for investment funds.

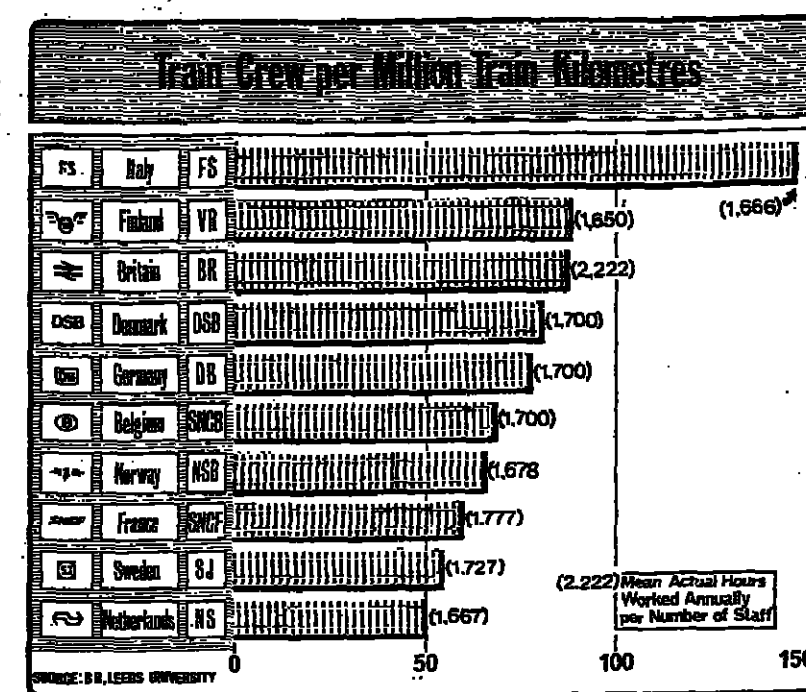
For the time being however, British Rail is being supported by Ministers and civil servants and it is coming under no pressure to change its tactics. It is almost certain that the Transport Department and the Treasury will adjust both its short-term borrowing limit of £100m in a couple of weeks' time and then its current 1981-1982 external financing limit of £920m to offset the losses—now standing in excess of £80m—incurred during the strike. That will leave any longer-term losses in 1982-83 to be played for once the terms of a settlement are seen.

The Government is pleased and highly relieved that, despite the perpetual protests of Mr. Roy Buckton, Aslef's general secretary, the strikes have not escalated into a political crisis and that there are no reports of serious industrial effects.

A survey conducted by the Confederation of British Industry in the past two days shows that the new strike days have had little extra effect on industry, which in general insists it is coping with little trouble. Hardly any companies have contacted CBI offices about problems, although there is some concern that postal delays are slowing down arrivals of cheques and there are some possible problems with coal stocks.

There will also clearly be a considerable bill to be picked up later when the costs of finding alternative forms of transport and of rescheduling production lines are totted up, but for the time being industrialists are showing no signs of wanting to change the tempo of the dispute.

To begin with Ministers were worried that the dispute might become entangled with a miners' strike, so providing the trade union movement with the chance for the confrontation



that some of its activists want. There has never been any wish (despite the views of some Tory Party hawks) among senior Ministers for the current dispute to become a miners' style *cause célèbre*.

Indeed one very senior member of the Cabinet is reputed to have said just after Aslef started its action to Sir Peter Parker, British Rail chairman, "But Peter, when are we going to have a real railway strike? Since then the present strikes have become more 'real' and can now be seen as the major confrontation between Aslef and the rest of the country that has been brewing for perhaps 15 years or more."

In the past 10 to 12 years there have been very few significant improvements in productivity on the railways. As first Aslef, and then the National Union of Railwaymen, have blocked changes in train manning. Improvements in output per man have averaged less than 1 per cent a year between 1974 and 1980 although there have recently been important modernisations of marshalling yards, the parcels, business and freight trains.

Issues like rostering (at the centre of the present dispute) and train manning (which may well provoke fresh confrontations in the coming months with the NUR as well as Aslef) have been on the labour relations agenda since the late 1960s.

A combination of factors have now brought these to a head. First there is a determined Government—the Prime Minister in particular seems to have so little love for the railways and such a dislike of nationalised industries that Sir Peter has been heard to complain about living in a "climate of insult."

British Rail has been forced to and years of procrastination. The watershed year is 1983. If major expenditure on replacement is not started by then, the inevitable consequence will be a rapid rundown of the whole railway system... so the year for decision is 1981," said British Rail in its major policy statement last March.

British Rail then picked out from a longer shopping list prepared in 1980, six productivity improvements which could be seen as catalysts from which further improvements would flow. "We had been nibbling away for many years with little happening and we had to make some headway," is the management's explanation of the choice of the six.

The first—experiments with "open stations" where tickets

are dealt with on trains—is said to be going well. The second is the introduction of seven to nine hour flexible daily rostering. This is seen as an important forerunner of other productivity improvements such as single footplate manning; but to British Rail it has a special priority because it should eventually provide savings to pay for the 34 per cent pay bill increase caused by the introduction of the 39-hour week.

Thirdly, the overall railway network is sliding so rapidly into a state of disrepair that

Mrs Thatcher in particular has no love for the railways and such a dislike for the nationalised industries that Sir Peter Parker (right) has been heard to complain about living in a "climate of insult."



Even when it is eventually agreed by Aslef (the NUR leadership accepted it before Christmas), productivity gains will only flow in slowly.

If progress had not foundered in the present confrontation, moves would by now have been made on the other four items. Experiments on single-manning of certain freight trains should have started in South Wales before being spread elsewhere later in the year, eventually eliminating 1,200 guards' jobs. Single-manning of passenger trains is due to start experimentally on the Bedford-St. Pancras line in May, followed by another single manning change and introduction of a common "trainman" grade. Each of these items could well be the subject of tortuous negotiations forcing the NUR as

well as Aslef to accept uncomfortable changes. Having shed 10,000 employees and eliminated 14,000 jobs last year, mainly by modernising freight operations, British Rail has 7,000 redundancies scheduled for this year out of its 189,000 workforce. Its overall plan has been to shed 38,500 by 1985, the most contentious of which will be losing 4,000 to 5,000 train crew jobs as a result of the six main productivity items.

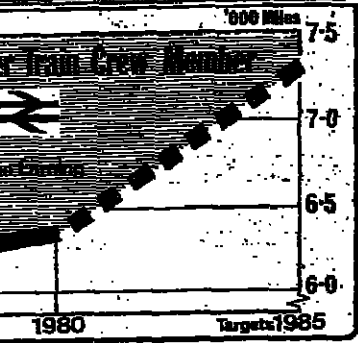
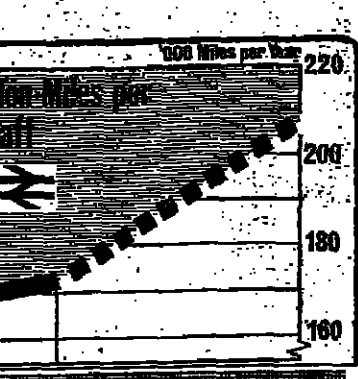
The aim (see graph) is to improve productivity three to four times faster between 1980 and 1985 than was achieved between 1975 and 1980.

Alongside these productivity targets, British Rail has its large-scale electrification investment programme which the Government is forcing it to cost on a project-by-project basis. Authorization has been given for East Anglian electrification which is expected to earn an 18 per cent real rate of return when compared with the cost of renewing existing diesel traction (11 per cent has been estimated for the whole programme).

Detailed costings for the Kings Cross main-line to Leeds are now being finalised and should be with the Government in about ten days. A go-ahead for this East Coast work would have been a useful nugget for the Chancellor of the Exchequer to include in his Budget speech next month, since the private sector is pressing for orders from such major public projects. But approval may now be delayed until July.

The position on this and other detailed electrification costings is affected by the impact of traffic loss as a result of the strike. Only lines with a rate of return well above 11 per cent average—such as East Anglia—can be assumed to be safe.

The freight business has lost more than £20m revenue so far during the strike (part of the overall £60m losses). It now seems likely to lose another £80m. Orders for the rest of the year, including £20m with



its vital new Speedlink service. The strike has hit just as British Rail's freight managers felt they were set for better times. Their main hopes now rest on recouping the business.

The parcels business has lost £3m so far. It expects future lost orders to amount to £10m to £15m in the coming year and is hoping not to see major customers such as the Post Office and newspapers stay away permanently. There may also be some permanent losses for the passenger business which has so far seen £30m revenue disappear.

It is these future losses which are most worrying, because it is quite likely that the Treasury will not be prepared to adjust next year's £950m external finance limit to soak them up. British Rail's best hope is that such problems will be passed on to a major external review of its overall finances and objectives which was to have been set up last year by the Government, but which will not now go ahead till the strikes are over.

Otherwise British Rail will have to face up to one of three options since it cannot afford to raise prices. It could increase the 7,000 redundancies planned for this year, cut back on investment, or speed up sales of its hotels, shipping and surplus property.

Top managers are already assuming that the 7,000 figure will have to grow to 10,000 and the fact that about half the total employees are over 50 years old will help British Rail to operate a voluntary redundancy scheme. But this would necessitate heavy redundancy payments, so creating further financial pressures.

The management would be reluctant to cut investment (running at £250m to £275m a year until 1984), although it could probably do so at the expense of efficiency. It would also track renewal programme and trim its purchasing plans for diesel passenger cars and new locomotives, each of which are running at £40m a year.

On the other hand it would need more funds for redundancy payments. If it were to assemble a list of its requirements, British Rail would also throw in another £100m a year for computer and airport services, plus trading losses of £33m estimated for 1981 and £44m accumulated from 1980, in addition to the costs of the strikes.

So there will be some tough bargaining when the strikes are over. It is clear that the Government will want to make sure that something is gained from all the expense of Aslef's actions.

But the productivity battle will only have just begun and it will be very hard for British Rail, facing the prospect of months of negotiations on the rest of the six-point programme, to produce concrete evidence of improvements. What is clear is that the Government will not let it off the hook. So the current strikes are of really only the opening shots in a long battle for the future of Britain's railways.

Men & Matters

Home and away

Retiring as chairman of Littlewoods, the pools, mail order and stores group which he founded 58 years ago, octogenarian Sir John Moores has promised his staff that his "interest in the business and enthusiasm for its continued growth will continue."

To prove the point, Sir John, 86, is retaining his office in the Littlewoods empire and will remain a member of the board. Though this is not the first time that Everton Football Club's biggest shareholder has retired from the helm of his family-owned company, he is adamant now that he will not pilot it again.

Sir John's career began in 1912 when he joined Commercial Cable, now part of STC, as a junior telegraph operator. Eleven years later, as a spare-time business, he and two partners started a football pool.

The name Littlewoods was chosen because all three were employees of the cable company and wished to keep their moonlighting secret. Littlewood

was the original family name of one of the partners, both of whom soon withdrew when the venture lost money. But Sir John persevered and after three years was able to give up telegraphy.

In 1977, Sir John handed over the chairmanship to his second son, Peter, but returned three years later. Peter, still on the Littlewoods board, became a director of Singer and Friedlander, the merchant bank, in 1978, while the elder son, John Moores Jr, farms in Lancashire and North Yorkshire.

Taking over as non-executive chairman is John Clement, chairman of Unigate, who has been a non-executive director of Littlewoods since last year. (The first outside director, Michael Julien, finance director of BICC, was appointed in September.)

Would there be further board appointments from outside the family? Declining to comment, Clement said he saw his role as "trying to bridge the gap between the family and the full-time executives."

Court line

Sir Freddie Laker's fall may well have given a severe knock to the legal stand being taken against the Association of British Travel Agents by that lanky defender of British consumer interests Gordon Borrie.

The director general of Fair Trading has been edging ABTA towards the Restrictive Practices Court for some time now, suggesting that its rules were against the public interest.

Lawyer Michael Elton, the travel agents' niftily-dressed leader, has argued that the rules—which say that ABTA members can only trade in package tours with other members—are to the public benefit. A condition of membership is the now much-discussed bonding and cross-insurance to provide rescue schemes.

But ABTA's case was beginning to look a bit thin—until the Laker collapse. Now

Elton will be able to appear before the Court and ask what might have happened to Laker's clients but for ABTA's rules. The money would have been there for reimbursement and rescue of passengers. But, without ABTA's mutual help scheme, who would have found the aircraft and organised the task?

If the ABTA's safety net had not rescued Laker's stranded passengers, Sir Freddie, too, might not have emerged from the affair quite so heroically.

Cash carillon

No joyful peal of bells at Westminster yesterday for British Telecom's £140m half-year profits.

Instead Sir Patrick Wall, Tory MP for the aptly-named Halesowen, was preparing to lead a protest campaign against the increase in BT's charges for the division bells fitted in some MPs' homes to summon them to late-night votes at the Commons.

The bells in Wall's Westminster Gardens house cost less than £40 a year in 1979. After three successive rises, the rental this year will be nearly £133.

British Telecom admits it seems a bit steep. "But the facility was severely under-priced before."

Commons Leader Francis Pym will be warned, however, that if things go on like this, the whips may have to stand in Palace Yard and whistle for their votes.

Base matter

The most difficult question Sidney Procter, the new chief executive of the Royal Bank of Scotland group, had to field at yesterday's twin Press conferences in Edinburgh and London, was where was he going to live?

Given the outcry the Scots made last year when it looked as if the Royal Bank group was

going to be taken over either by Standard Chartered or Hongkong and Shanghai, any indication that the centre of gravity of the group was slipping down to London had to be torpedoed, quickly.

The Lancashire-born Procter tried to smooth the Scots feelings by pointing out that he was already looking for a house in Edinburgh. But the suspicions still remain.

Bill Dacombe, who is giving up his job as assistant chief executive of Williams & Glyn's to devote himself full-time to group planning and development, will live in London, and this will be the home of the group's new high-powered planning team plus the group accountant's office.

Technically, the group's headquarters will be in Scotland but most of the staff will be in London and the Scots suspect that when the dust settles London will be the centre of the action.

The other key issue left unanswered yesterday was the succession question. Sir Michael Herries said he would like a successor for the chairman's job to be picked within the next three years. The 57-year-old Procter has only the same period to make his mark on the group.

This is hardly long enough to get to grips with the major problem of integrating the two banks—which points to the need for an injection of outside talent.

Out of sight...

With an eye to the moral majority market, a California electronics company, Censorview, plans to launch a new TV attachment: a \$150 microcomputer which can be programmed for up to a week to block the reception of any broadcasts deemed unsuitable for the children.

Remember the good old days when parents could simply say "no?"

Observer

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City Of London Property

The recession has brought a reduction in the take-up of floorspace, yet one of the world's most important single markets remains in relatively good health. It has been buoyed up by the banks, British and international, which have proved ready customers for prime office space. An overall surplus of available space has been reflected in rents but there is a continuing demand for accommodation in new developments.

CONTENTS

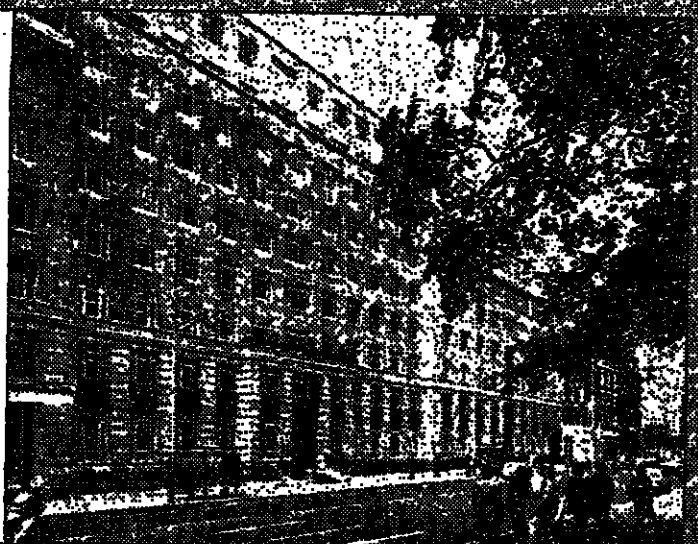
Introduction: concentrating on the potential	II
Office rents: wide range of growth rates	II
The South Bank: slow progress on development	III
City fringes: rents up by a third	III
The Banks: dominating the office market	IV
Mansion House Square: revived scheme under fire	IV
Holborn: development and rents depressed	V
Retailing: good trade despite the pressures	V
The residents: life in the Square Mile	VI
Architecture: the truth about 1980s building	VI
Development: looking beyond the recession	VIII
Profile: Finsbury Court	VIII
Refurbishment: increasingly useful option	VIII
Profile: Unilever House	VIII
Map of City developments	VII

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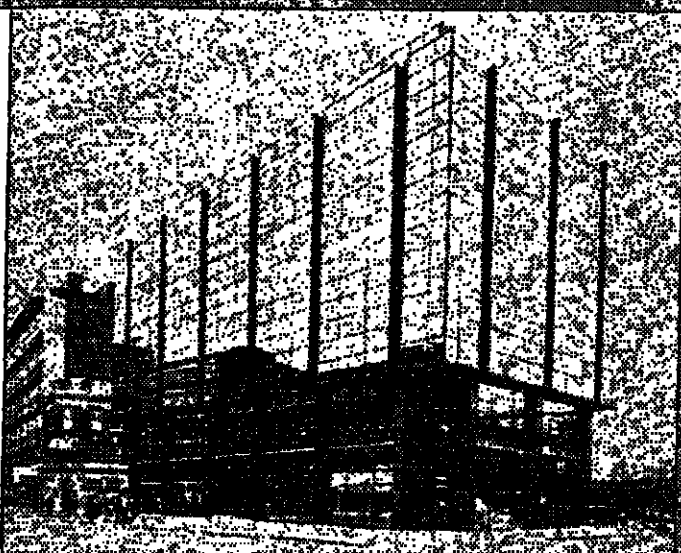
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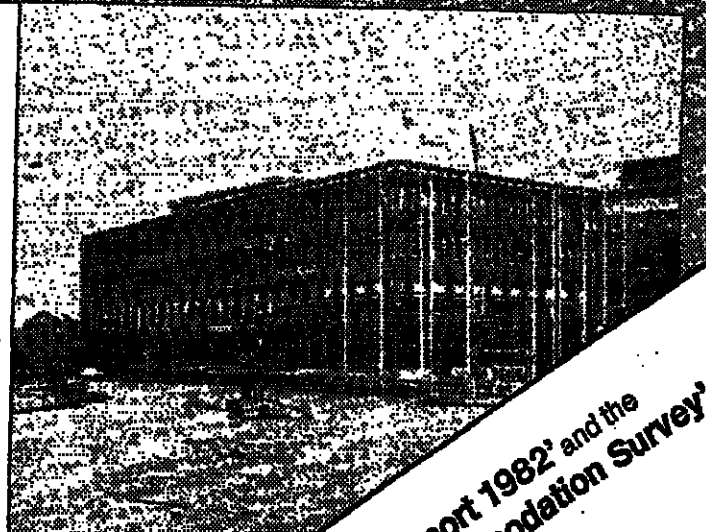
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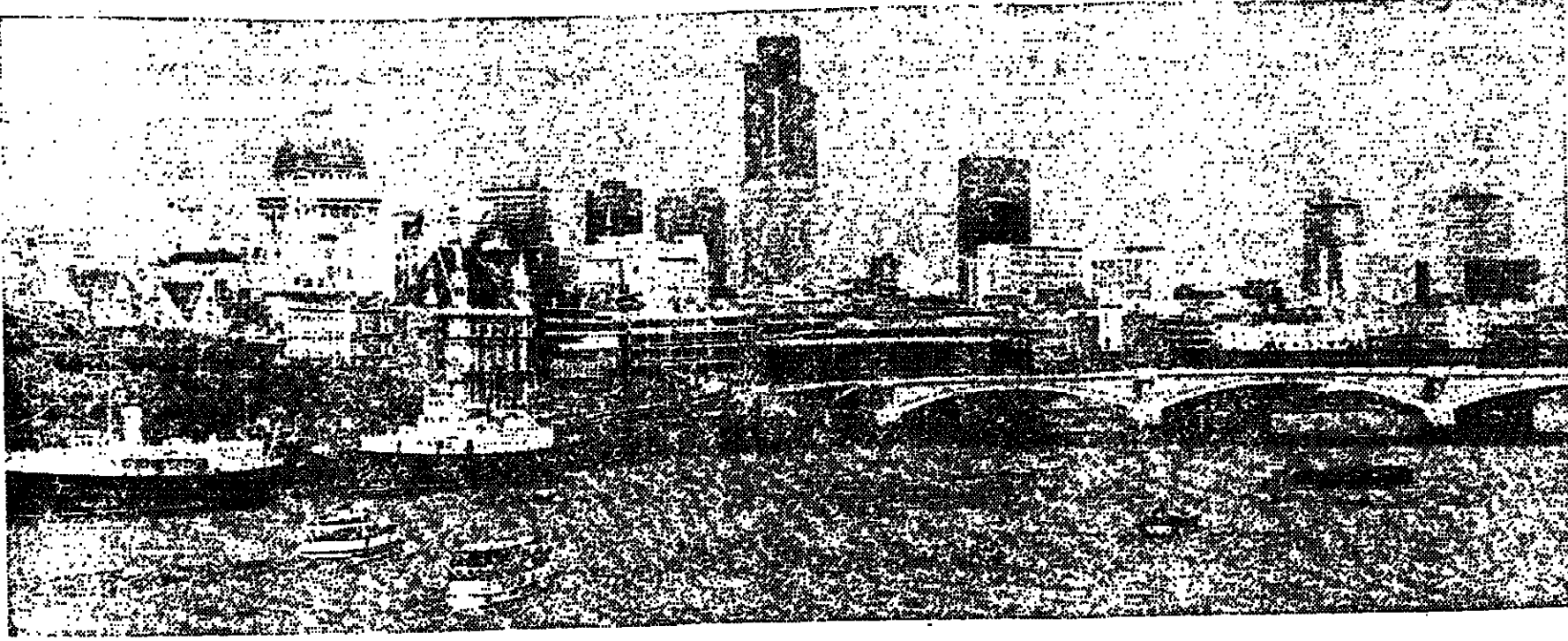


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CITY OF LONDON PROPERTY II



View of the City from Waterloo Bridge. A surplus of space available is expected to characterise the market this year

Market in relatively good health

BY MICHAEL CASSELL

THE MARKET FOR property in the City of London unquestionably has known better times, though its present difficulties seem comparatively slight when set against the traumas brought on by previous recessions.

During 1981, demand for office accommodation in the City fell back markedly, rents generally failed to keep pace with inflation and the surplus of available space kept on rising.

The net effect has been a disappointing period in which such words as "stabilisation" and "plateau" have again been coined, while those whose own futures are tied to the health of the City market prefer to concentrate more on the potential which lies ahead rather than on what may be happening now.

But despite the setbacks, one of the world's single most important markets remains in relatively good health and shows few signs of the weaknesses which could suggest that something much more serious is on the way.

There is an element of surprise in some quarters that, so far at least, conditions have not deteriorated further. After all, the City is dependent on the international business community as it is on the UK economy and, on the basis that both have been having a rough

time, some observers expected worse by now.

The failure of anything more serious to materialise is in part a tribute to the City's continuing international standing and in part a response to the absence of a space oversupply of the dimensions which in the past has provoked a crisis.

The recession inevitably meant a reduction in the take-up of City floorspace—it fell by about 18 per cent in 1981 to 2.3m sq ft last year, according to Richard Ellis. But although the total also represented a 40 per cent reduction on the 1977-1978 peak of 3.7m sq ft, it remained well above the 1.4m sq ft annual figure achieved in 1974 and 1975.

At the same time, a substantial amount of space was brought on to the City office market during the year, with new supply reaching about 3.3m sq ft against 3.7m sq ft in 1980. The resulting surplus of about 1m sq ft more in evidence for office units of over 10,000 sq ft and mainly affecting areas outside the central banking-insurance locations, represented a repeat of the 1980 pattern.

According to most realistic City agents, a surplus will continue to characterise the City market throughout 1982, although it should be halved from the 1980-81 levels, with the market returning to balance by 1983. Smaller units are

expected to remain the centre of attraction.

A notable feature of the letting market during 1981 was the continuing demand for accommodation in new developments, accounting for almost 40 per cent of all take-up in the year and representing a considerably higher percentage than in previous recessions, when business confidence in the financial sector was badly hit.

Enthusiasm

This time, however, the financial sector has continued to take up large numbers of prime units and the banks' role in underpinning the City market has rarely been more clearly illustrated. Both the UK and international banks have proved themselves ready customers for prime office space and there are no signs that their enthusiasm for snapping up additional accommodation is waning.

The overall surplus of space available has been directly reflected in rental levels over the past year. The pattern of rental growth has been more mixed than usual but the general view is that average rental values managed to creep up by something less than 10 per cent during 1981.

Not surprisingly, the highest increases were achieved in the City's inner core, where space shortages remain to highlight

the continuing difficulties of providing new accommodation. But although top rents for best-located, prime buildings may even have achieved something nearer a 15 per cent increase, some City accommodation has recorded growth rates of 5 per cent or less.

According to Chris Peacock of Jones Lang Wootton, top rents for prime, best-located office floorspace have now reached about £27 a sq ft. Between £23-£26 a sq ft is now the norm for central, air-conditioned accommodation and there is an added premium in special situations. Small banking hall units have already breached the £30 a sq ft mark.

"The past 12 months have been extremely unpredictable. Some properties I thought would let quickly have stuck fast while others I imagined would not let, have found tenants. Bearing in mind the general financial climate, however, I think the City market has proved itself remarkably resilient and basically very strong."

"Rents have continued to move ahead, though at a much slower rate than in the past and new records for prime have been achieved. The big question now is what happens next? There is without doubt a latent demand for accommodation which has not yet surfaced and

no one really knows how the market will develop over the coming months.

"Usually, it is fairly clear to see ahead but this time we are waiting for a pattern to emerge," Mr Peacock said.

"It is worth remembering that the balance between supply and demand is fairly marginal and a small increase in demand can radically alter the picture."

The same view is expressed by Tony Wollaston at Healey and Baker: "The market is on a knife edge and, if the recession ends, it could leap ahead."

According to Clive Arding at Richard Ellis: "The City market has been a stable one for the past 18 months but if we now begin to get clear signs that the recession is over, then office occupiers can be expected to respond quickly. Confidence is the key word and there could quite easily be a bandwagon effect once a few major tenants are seen to go ahead with decisions which have been hanging fire."

But even if the picture fails to improve in the months ahead, I do not believe a continuing recession would do much harm to the City centre."

However, Mr Arding is not alone in expressing fears about the state of the so-called fringe office markets which surround the most central locations and where much of the latest phase of new development is taking place or is planned. He adds to a "degree of concern" about prospects for properties in the fringe areas but emphasises that they should benefit from any post-recession increase in demand because of continuing shortages of more centrally-located space.

According to Nick Thomlinson at Knight Frank and Rutley: "I believe the City market is basically in for a repeat of 1981 but the fringes might begin to feel the real pinch. Some schemes are already finding it very difficult to attract interest and people are waiting to see what happens to asking rents in the fringes, some of which may well be unrealistic in present marketing conditions."

Uncertainties

One "off-pitch" location which does seem to have performed well, however, is the Eastcheap Billingsgate area, where lettings have been encouraging and rents have performed well.

Despite the immediate uncertainties about overall prospects for the City property market, some trends are already reasonably clear.

The supply of all space likely to come on to the market for letting is unlikely to fall much below the 1981 level and about one-third of it will comprise new developments.

A little over 1m sq ft of speculative City office floorspace is due to be completed in 1982, with about one-third of it already pre-let. The remaining space about 250,000 sq ft is openly available for letting, leaving about 550,000 sq ft still to be marketed in the near future.

In addition, space in a number of other schemes which are due for completion in 1983 and 1984 should soon be coming on to the open market before this year is over.

The optimists believe that, against this supply backdrop, total take-up of new and existing floorspace should begin to edge upwards from the 1981 level and reach between 2.4m sq ft and 2.6m sq ft. Those less certain that the worst is over would argue that the 1981 figure of 2.3m sq ft would be no mean achievement.

Richard Ellis believes that 1982 will hold few surprises and that across-the-board rental increases will be in the region of 7-10 per cent, with a further widening in rental performance between central area properties and the remainder of the City market.

On a longer-term basis there seem few doubts about the continuing ability of the Square Mile (with its increasingly flexible boundaries) to continue to provide a safe bet for the office occupier and the real estate investor. The experiences of the last 18 months may have served as a timely reminder of the City property market's vulnerability but they would also appeal to have provided an excellent test for its firm foundations.



New offices and shops on the Gages site in Holborn. Modern accommodation such as this can revitalise an area though Holborn itself is suffering from slack demand for office space which has trimmed rents. It is less easy now to let new schemes from the drawing board though agents expect demand throughout the City to pick up in the longer term.

Office rents higher by 7-10 per cent

THE WEAKENING demand for office accommodation and the resulting surplus of City floorspace has continued to have an inevitably depressing impact on rental growth.

But although even the City has not been able to escape the impact of the recession, it is fair to suggest that, so far, it has managed to outperform most other office markets when it comes to rentals.

During 1981, office rents in the City rose by between 7 and 10 per cent against 10 per cent in 1980, although such bland averages disguise a wide range of individual growth rates. One of the major features of the office market in the City of London over the last year has been that wide variation in respective performances, a trend which shows every sign of continuing in 1982.

The highest rental increases in the City were achieved in the central banking and insurance areas where restrictions on development and apparently insatiable demand have conspired to maintain a shortage of space. In this sector of the market, average rises appear to have been closer to 10 per cent, with rents for the best-located, prime buildings rising by as much as 15 per cent, depending on the individual circumstances.

According to Chris Peacock at Jones Lang Wootton, the shortage of top quality, centrally-located space is as severe as ever, despite the overall weakening of the market. "To my knowledge there is not one single upper floor in excess of 5,000 sq ft in a modern tower block actually on the central market."

Demand from the foreign banks for both offices and banking hall space has continued to increase, especially for the best buildings on the best sites and, together with the UK banks and the insurance sector, have helped underpin the inner core.

Agents such as Dron and Wright say the demand from foreign banks for representative offices shows no signs of abating and they are under instructions to find more space. They believe that rents, now approaching £30 a sq ft, are likely to continue to increase this year and report that one letting in excess of £50 a sq ft has already been achieved for banking hall space close to the Bank of England.

But the pattern has been very mixed and, in contrast, values in the City area to the west of St Paul's Cathedral appear to have risen by only 5 per cent in a market with greater supply. According to Richard Ellis, the lowest City

rental growth was seen in the north-east fringe where, in a few instances, could impose a temporary restraint on the overall market.

On the other hand, there is increasing concern about the short-term fate for some of the fringe space which is now available and which is due to come on to the market in the coming months.

Some schemes in the fringes have apparently experienced little difficulty in attracting good tenants at worthwhile rents but the recession inevitably has led to a softening of interest around the City's edges which may well yet deteriorate further before it improves.

The future strength of the so-called fringe locations must lie at least partially in their ability to offer a scale of accommodation which is more central and easier to find. But although that prospect might represent a potential bonus, the present existence of such large tracts of available floorspace is more likely to constitute a worrying problem.

Question marks hang over some of the rents which the developers of new fringe schemes continue to seek and there is a fairly widespread view that such targets will have to be lowered if lettings are going to be achieved. Some institutional developers might be tempted to sit and wait it out, although they too must aim to derive income from property as quickly as possible.

But whatever rents are being achieved throughout the market, lettings have been taking much longer to achieve, with the decision-making process continuing to stretch out.

According to Chris Peacock: "We have seen a steady increase in rents since 1976 and have not used to letting new schemes from the drawing board. Now, however, the position has changed radically and some space is standing empty for six months. We were misled by a false sense of security in the early 1970s."

For the current 12 months, Ellis expects a near-repeat of the 1981 pattern, with average City rents rising by between 7 per cent and 10 per cent but with the performance gap between the best property and the remainder of the market continuing to widen.

The highest increases should again be recorded in the central areas, particularly for new air-conditioned space in the most preferred locations. Top rents may well move upwards around 12-15 per cent, although

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CITY OF LONDON PROPERTY III

Developers and planners are just beginning to find common ground, as Ray Maughan reports

South Bank: redevelopment making very slow progress

WITH APOLOGIES to the owners of the handful of buildings along the South Bank of the River Thames, the view from the station of HMS Belfast is a much better picture of the city than is suggested by a glance from the river side, whether it be from the bow or the stern of the taffrail. The South Bank is widely regarded as ripe, arguably overripe, for extensive redevelopment but one ambitious project after another has foundered on the planning rocks.

The southern side of the river continues to deteriorate but there are tentative signs that developers and planners are beginning to find some common ground. While the controversial Coin Street development remains as locked as ever in the conflict between corporate and local interests, two other schemes along the South Bank are beginning to make some progress. Coincidentally, both projects are backed by Kuwaiti oil revenues.

Progress

St Martins Property Corporation has made the most obvious progress. A subsidiary of the Kuwait Investment Office, the London-based investment arm of the Kuwaiti finance ministry, St Martins acquired the Proprietors of Hay's Wharf in the summer of 1980 which brought the property group into the 25 acre, 2m sq ft, development scheme at Hay's Wharf between the river and Tooley Street and bounded by London and Tower Bridges.

St Martins obtained planning permission from Southwark Council shortly afterwards and brought English Property Corporation, owned by the Dutch investment group, Wereldhave, into the scheme. EPC's agreement was crucial since it owned a pivotal 2½-acre site within the project. The deal struck that September between St Martins and EPC meant that EPC

handed its acreage over to St Martins in return for the right to develop and retain a 21-storey office block in the centre of the scheme.

The total project was designed to provide a net 1.5m sq ft of commercial accommodation, 34,000 sq ft of light industrial space, 58,000 sq ft of shopping, 243 houses, three acres of parkland, a riverside walkway along the length of the site and leisure facilities to the council's choice.

Outline planning permission was also received for 80,000 sq ft of warehousing and some industrial footage at Chambers' Wharf, further east along the river at the back of Jamaica Road.

After one of the interminable inquiries, which seem to typify all projected developments on the South Bank, Mr Michael Heseltine, the Secretary of State for the Environment, finally reversed the inspector's decision and gave St Martins the go-ahead to develop a little under half its proposed scheme.

St Martins is now able to build 738,000 sq ft of office space, following last month's approval, and 84,300 sq ft for mainly shops and residential development. The development group now calculates that the land on which it is permitted to start building will approach 900,000 sq ft.

Perhaps this decision can be seen as a major setback for the overall scheme, or at least a compromise, but St Martins and EPC believe their proposals have a chance of getting through after revision. The plan to build 257,000 sq ft of high-rise offices on the east side of London Bridge has been rejected but this appears to be more a question of massing and density than any hard opposition to the total office content for the area.

The two development companies, together with the London Dockland Development Corporation, are going back to the drawing board to discuss modifications to that part of the scheme rejected by the

Minister

Upstream, Mr Heseltine has set up an architectural competition to decide the shape and composition of a development on 12 acres on the southern side of Vauxhall Bridge. The site has been put together on behalf of Kuwaiti investors through Arunbridge, a project management company headed by Mr Ronald Lyons. The investment value of the site on completion is estimated at £200m.

Arunbridge has purchased the freehold on the 2½-acre Nine Elms Cold Store held on long lease from British Rail by Associated Fisheries. Other components of the scheme include the 6-acre "Eiffa" site, named after the Arab company which owns it, and the Green Giant, a 3½-acre project for which European Ferries has submitted three sets of development plans.

Controls

The Environment Minister intends to lay before Parliament a special development order which would short-circuit the normal planning controls and allow the Vauxhall scheme to go ahead.

One of the longest running enquiries, or series of enquiries, concerns the 13-acre Coin Street site at Waterloo, adjoining the National Theatre. A second public enquiry started last September, after an adjournment from June, to consider proposals put forward by Greencoat Commercial Estates to build between 884,000 and 995,000 sq ft of offices, 200,000 sq ft of housing, 135,000 sq ft of shopping, recreation and leisure facilities and 30,000 sq ft of industrial space on the site.

Greencoat believes the scheme "would make an unparalleled commercial, social and employment contribution to this important central metropolitan area."

In one sense, at least, Greencoat Commercial has a strong hand. It acquired virtually all land required for the project from the Conservative controlled Greater London Council

in April 1980. The development company is a partnership of the fast-moving Greencoat Estates, Commercial Properties and Sir Robert McAlpine and Sons (Trade Investments). Greencoat Estates calculates its 50 per cent share of the likely acquisition cost should not exceed £950,000.

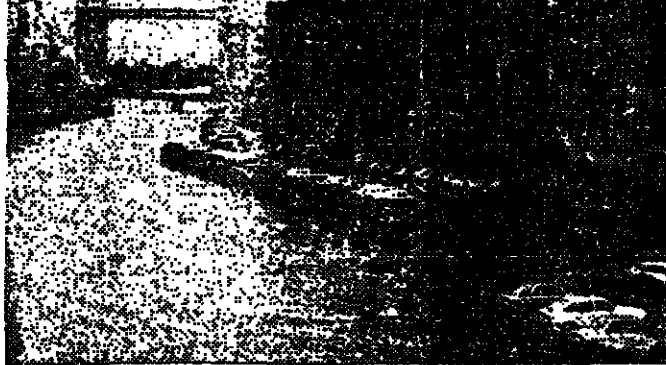
Yet the deal made with the GLC, bitterly opposed by the then Labour Opposition, includes the condition that planning permission is obtained for a comprehensive mixed development on the site before April 1983.

That is quite a long way ahead but Greencoat Commercial faces stiff opposition. First, the political balance at County Hall has changed since the site was acquired and the Labour administration is backing alternative plans for the site.

The alternative opposition is coalesced into the Association of Waterloo Groups, representing no fewer than 31 local agencies, centres, co-operatives and associations. The AGW plan for Coin Street calls for 390 flats, a new park, shopping and leisure facilities and light industrial space.

The AGW is supported by a highly qualified town planner and engineer, Mr Peter Brown, who has concluded that a "life-belt" should be thrown around central London's residential zones to prohibit large scale office development. His written evidence, produced last month, to the enquiry purports to show that Waterloo already has the highest office accommodation density of any Central London area, excluding the City, with a ratio against housing of 3:1. Highly sceptical of the future demand for office space in the inner London area, his submission calculates that the total office potential on the South Bank is some 4.75m sq ft gross in Southwark and another 3.66m sq ft in Lambeth.

The addition of Coin Street, he says, would raise the gross to 9.4m sq ft and development on all projects would add about 4.7 per cent to the total Central London office stock.



London's Docklands, which lie below Tower Bridge, are set for large-scale transformation in the next few years. The plan represents one of the biggest co-ordinated redevelopment schemes contemplated in Europe

Fringe rents close the gap

THE ECONOMICS of siting property on the fringes of the City have tended to blur a little in recent years. Rents are still much lower than for prime central City sites but the differential between inner and outer rental values has narrowed—at a time when outer rates have been shooting up.

Rents on new, prime outer City office space have gone up by more than a third over the past decade. In contrast, the growth of inner City rents has been much less rapid—at around a sixth for the very best locations over the ten years.

And the numbers game becomes even less clear-cut once rates are taken into account. Social spending in the late 1970s has played havoc with the rates pressures of many of the London boroughs that nestle up against the City. In comparison, its very structure—a non-political management and a negligible residential base—has allowed the City of London proper to hold its rates in check with enviable success.

Yet if the bald economics of taking up residence on the edge of the City no longer make company finance directors overjoyed, they remain compelling enough. And the amount of new construction work, both under way and scheduled, bears witness to this state of affairs. The busiest corner of the City in terms of new development is still the eastern sector where—wedged between Liverpool Street Station and the River Thames—a narrow corridor of London's money centre washes over into the welcoming arms of the borough of Tower Hamlets.

Over the past half dozen years, about 1.5m sq ft of new office space has been built in this area, and as much again is scheduled. Taking into account a few sites still in the very early planning stage, the total value of all the new office accommodation, built or proposed, for the City's eastern fringe could add up to around £1bn.

To some extent the process has been evolutionary. Demand for central City sites—notably from foreign bankers—has both pushed up inner City rents and reduced the number of sites available for new building. But the extension of the City frontiers has also been helped along by persuasive talk on the part of estate agents and developers.

In this respect, Trevor Burfield of agents Lander Burfield has been something of a one-man band. He claims to have first spotted the potential for developing the City's eastern fringe as long ago as 1969 when he says it became plain that the insurance broking industry was beginning to stir under the pressure of rising rents and a lack of working space.

Enthusiasm

After a long haul through the planning stage, work began in August 1976 on what was to become known as Latham House, the development that did so much to fire enthusiasm for the eastern side of the City. Two years later, insurance broker Bain Davies moved into 66,000 square feet of new office space, and the seal of approval had been set.

In all Latham House is part of a 12½-acre site which will eventually be completed in 1984. For what is essentially a "new town" the process has gone through with surprising smoothness. Mr Burfield says: "There's never been a compulsory purchase, there's never been an inquiry and there's never been any planning refused."

Much of the credit for the ease with which the eastern fringe has been developed—and for the speed at which the development has taken place—goes to the local authority. The Tower Hamlets management pride themselves on being in the top three to four among London boroughs for speed at which planning permission can be gained.

"We're a tough authority but fair," says Adrian Stungo, assistant director of development. "Unlike many of our counterparts dotted around the centre of London we actually welcome developers."

Faced with a dramatic decline in rates income throughout the 1960s and 1970s by the erosion of large parts of its traditional industrial base, the Tower Hamlets authorities were to some extent forced into the arms of the developers. Still, the opportunity was grasped with professionalism, and the results are now paying comfortable dividends.

The borough authorities have now done much to balance their books by replacing shrinking industrial rates with returns from offices, hotels, shopping precincts and leisure centres. Retail and leisure development has been an important part of Tower Hamlets planning policy. "All the new development of recent years has been achieved not at the expense of the local community but for its good," says Mr Stungo.

Criticism

The criticism of high rates is one that is constantly being levelled at Tower Hamlets. While not denying that they have leaned readily on newcomers in the past, the Tower Hamlets authorities are quick to emphasise their "improving" rates record. In 1977, Tower Hamlets levied the second highest rates among London boroughs. For last year, the borough had slipped back to fifth place.

Apart from the obvious willingness of the Tower Hamlets authorities to co-operate, two factors stand out as a major driving force behind the development of the City's eastern edge: its proximity to Lloyd's of London, the world's biggest insurance market, and the ready availability of potential development sites.

Before the developers moved in much of the eastern fringe was a derelict wasteland of used-car sales plots and decaying warehouses. Clearing activity was thus minimised, and the structure of the area has meant that the sort of planning nightmares faced by developers operating in less depleted locations have not arisen. The Lloyd's connection is obvious enough. The insurance market is less than a quarter mile from Aldgate, the traditional outer edge of the City limits. For an industry heavily dependent on messenger services—as is the City as a whole—the nearness of Lloyd's has been a critical determinant in the rapid build-up of the insurance broking community along the eastern outskirts.

The recent spate of mergers between insurance brokers has created a need to put several offices under a single roof. The area around the Minories has provided just the right opportunity for many brokers to step up efficiency by physical integration.

At one time the level of merger activity in which the UK insurance broking community has been involved could have been expected to lead to a high degree of decentralisation. But current trends suggest that companies are now less happy about moving away from the centre of London.

The capital costs of decentralisation have been rising sharply, largely as a result of staff costs. Re-training has proved an expensive business in terms of both cash outlays and through the disaffection of senior executives who decide they cannot, after all, live without close contact with the capital.

All this has been good for the City, and its fringes. The financial capital is alive and kicking despite economic recession, and steadily expanding its frontiers—especially in terms of what has become an acceptable place to put up a brass nameplate.

Jeffrey Brown

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CITY OF LONDON PROPERTY IV

Home and foreign banks dominate the office market

THE BANKS have become the backbone of the City of London office market and more than ever deals done by the banking community dominate the scene. Two principal reasons can be pinpointed for this ever-increasing expansion by London's bankers.

Over the years there has been a constant stream of overseas banks setting up offices in London. During the last decade their presence in London has more than doubled to over 400; taking in representative offices and employment by foreign banks it has jumped by 180 per cent and there seems to be no let-up in this trend.

The other factor is expansion by domestic banks. The lifting of foreign exchange controls two years ago and the increasing competition in the domestic and international markets by overseas banks which have established themselves in the UK have led the British bankers into a new phase of expansion. This is particularly evident in their international divisions.

Among the clearers Midland has probably been the most active in the City property market over the last 12 months or so. At the end of 1980 it took 135,000 sq ft of office space at St Magnus House near London Bridge. And a year ago this month Midland announced its intention to take all the space being developed by the Electricity Supply Nominees at

Watling Court — close to 80,000 sq ft at the corner of Cannon Street and Bow Lane.

The development had been designed as three self-contained buildings but the bank decided it could make use of them all.

In all, a total of more than 280,000 sq ft of City office space has been added to the Midland's accommodation the last year alone. The bank is now on the point of moving into Watling Court and though it has not been made totally clear what this office block will be used for it looks as if it and St Magnus House will house the bank's expanding international division.

Picture

The Noel Alexander Associates' annual review of foreign banks in London gives a guide to the continuing rise of overseas bankers in the City. The firm, an associate of property agents Noel Alexander and Partners, has produced the survey for a number of years and while they do not claim the review to be definitive, the figures give a very good picture of the movement of foreign banks in and out of the City.

The latest figures show that there were 24 additions to the foreign bank list last year while eight banks left the City. Taking the departures first, six of the eight were representative offices that were shut down and only two, Commercial Bank of

Malawi and Rainier National Bank of the U.S., closed offices with full branch status.

And, of course, not all closures mean that a bank is no longer involved in London. Amalgamations and joint ventures can make offices redundant because of overlap.

Moreover, closing representative offices has little impact on the property market. A representative office is not allowed to carry out banking functions and therefore may have only a handful of employees and maybe as little as 2,000 sq ft of office space.

The survey does not offer any real indication of the way existing overseas banks in the UK are expanding. It does show that 13 established full branch activities, but Noel Alexander does not plot physical expansion beyond that stage. For example, the Saudi International Bank in Bishopsgate has gone up from practically nothing to 40,000 sq ft of office space within six years. Probably expansion by overseas banks already here is more important to the property market than incoming banks.

One interesting fact to emerge from the latest review is that the number of foreign banks entering London last year fell considerably. With only 24 banks coming in, the figure is 11 down on last year's peak number of new entrants and the lowest figure recorded

These approximate figures indicate broadly the movement of foreign banks in and out of London, on an annual basis.

	American			Europe			Japanese			Others			Summary		
	Total	Out	In	Total	Out	In	Total	Out	In	Total	Out	In	Total	Out	In
1974	61	1	9	91	—	15	23	—	2	79	—	6	254	1	32
1975	58	3	—	90	6	5	23	—	—	86	2	9	357	11	14
1976	57	3	2	97	2	9	23	—	—	103	—	17	280	5	28
1977	64	—	7	103	2	8	24	—	1	115	—	12	306	2	28
1978	68	1	5	110	1	8	25	—	—	129	2	16	331	4	29
1979	72	2	6	123	1	14	25	—	—	137	3	11	356	6	31
1980	71	2	1	141	3	21	25	—	—	147	3	13	384	7	35
1981	73	1	3	148	2	9	25	—	—	154	5	12	400	8	24
1980-81	13	78	—	17	133	—	16	—	—	15	139	—	44	371	—

Source: Noel Alexander Associates.

since 1975 when 14 banks came in and 11 left.

Mr Noel de Berry does not place too much emphasis on this apparent downturn. He believes that there are possibly as many as 60 banks with plans to come to London. All they are waiting for is the right personnel and location and the much-coveted Bank of England full banking status. The Bank is unlikely to let a flood of new entrants on to the scene, so there is perhaps two years' "supply" of overseas banks waiting to get in.

The scope for further inroads is simply demonstrated by some research carried out by the City

office of Bernard Thorpe. The agents were able to pinpoint 400 overseas banks, not already represented in the UK, of sufficient size that they might want to open an office in London eventually.

The exercise excluded the U.S. state-orientated banks which confine themselves to domestic rather than international operations. The agents are the first to point out that all 400 are not about to come knocking on the door but it is clear that there is a very long way to go before the growth in overseas banks in London peaks.

Yet there is only so much

space within the City. The traditional banking area is a very small cluster of roads around the Bank of England. The boundaries are roughly London Wall to the north, Cannon Street and Eastcheap to the south, King Street in the east and St Mary Axe in the west. It may be easy enough, assuming the willingness to pay high rents, to get some accommodation within that most prized of districts but for offices of substantial size it is getting harder and harder.

Thus slowly the acceptable banking area is being pushed outwards. Towards the east the

banks are moving more into the traditional insurance market area. The southern end of Bishopsgate, for example, was not considered a real banking address 10 years ago, but has been transformed into a prime banking area now.

Westwards the banks have pushed out further towards St Paul's, and to the top end of Cheapside. Bank of America has been in Gateway House, the old Wiggins Teape building opposite this paper's offices, for some years. Now the Midland is moving into Watling Court, a stone's throw away from Bank of America, and on the south side Scandinavian Bank intends to occupy the old Spillers building. Barclays has gone further afield, taking 96,000 sq ft at Fleetway House in Farringdon Street.

The accepted banking area is growing—but slowly—and still there are areas where most bankers stubbornly refuse to go. Eastwards and westwards yes, but few push northwards. The north end of Moorgate, for example, would not be considered a suitable area by a bank. South, of course, the Thames provides a natural barrier.

As the banking zone grows the rent differential widens. According to Richard Ellis, office space in the prime area of the centre currently commands about £26 to £27 a sq ft—a rise of perhaps 10 per cent over the

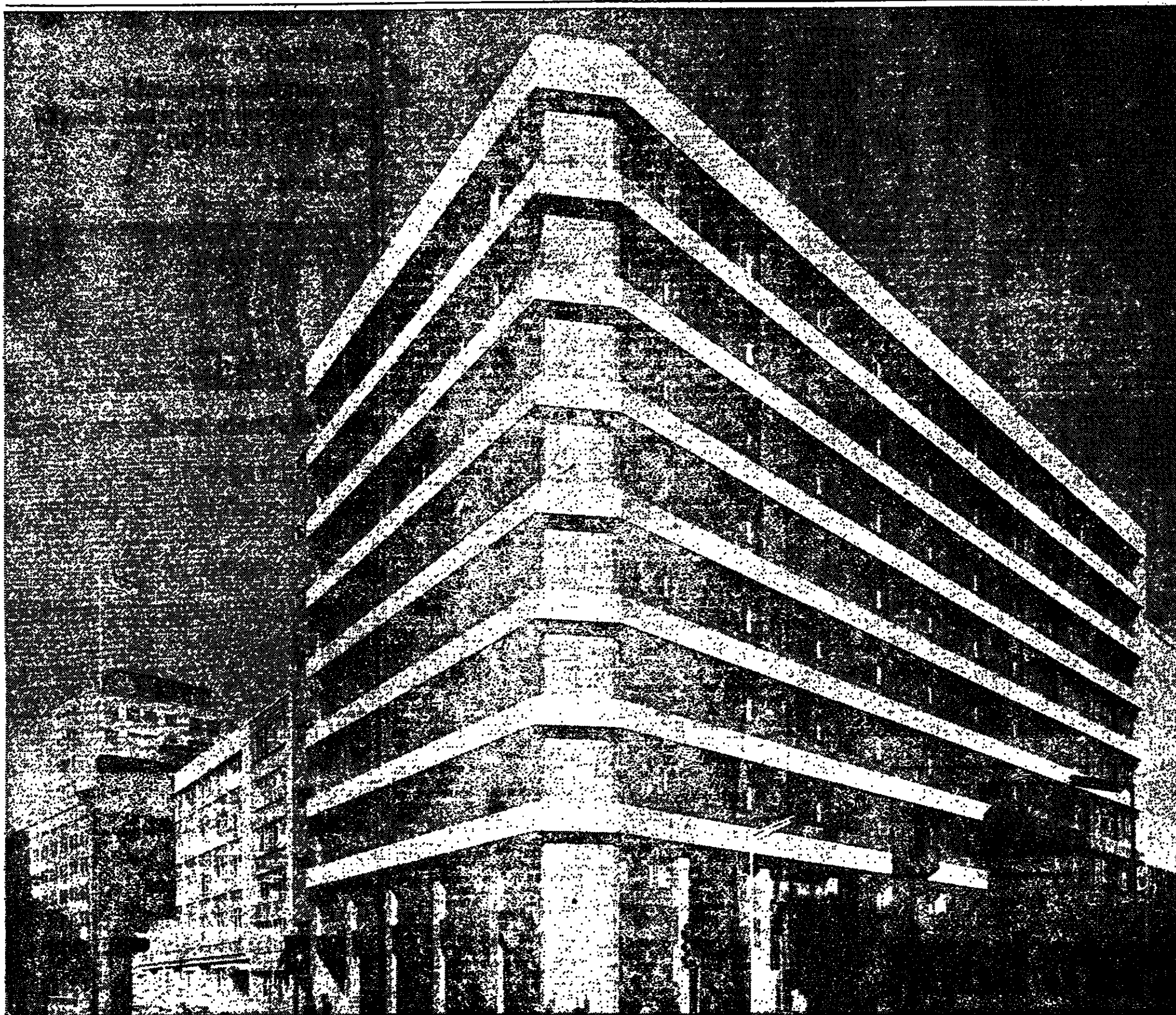
last 12 months. Spreading out from the Bank of England, rents in Gresham Street, King Street and Leadenhall Street are around £20 to £21 a sq ft, though never disclosed Midland's rent on Watling Court (admittedly struck a year ago now) was believed to be under £23 a sq ft.

Hesitate

Some deals with "views" of the Bank of England have evidently been struck at some pretty fancy prices—up to £40 a sq ft, but this is still far from the norm. The level for a prime office block is getting very near to £30 a sq ft and it looks very much as if by the end of this year that figure will have been comfortably reached. There may be some hesitancy for £30 probably represents a psychological barrier, but once breached a couple of times it will soon come the next yardstick.

Rents continue to grow, there is a shortage of office space, particularly in the prime areas and the banking community's appeal for more floorspace seems insatiable. Presumably there will come a time when the domestic banks have cleared their big expansion plans and the influx of foreign banks slows. But in the meantime it looks a long way off the banks will continue to take the pace for the London office market.

Terry Garra



As with all things of value, new offices of this prominence in the city rarely come to the market.

Finsbury Court EC2.

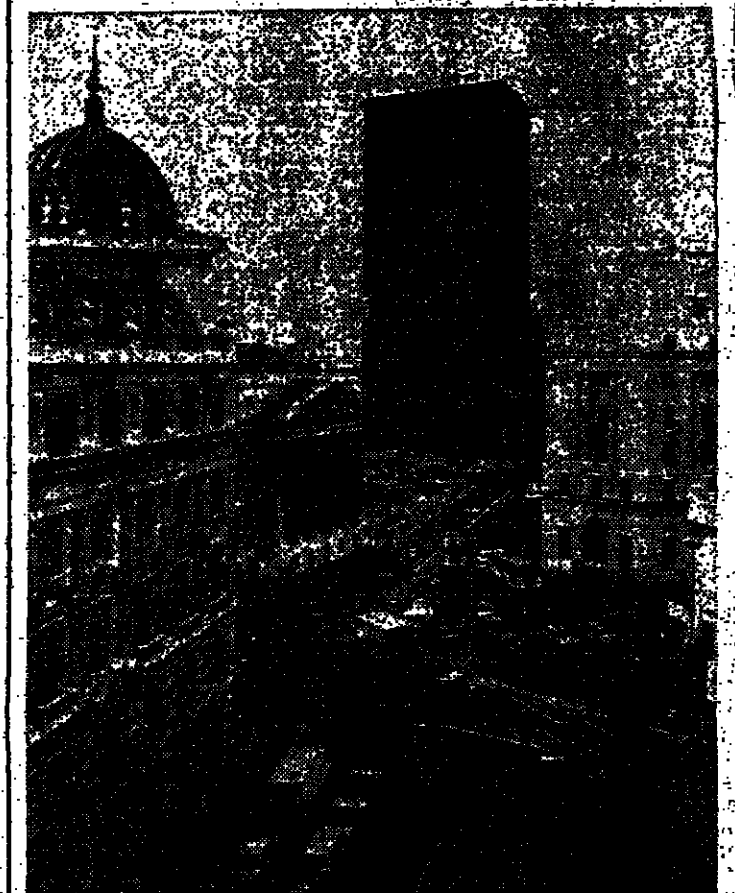
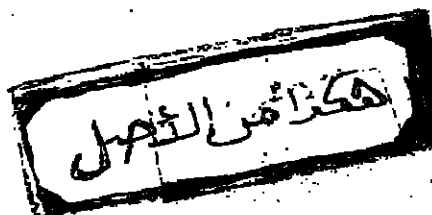
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Photomontage of the proposed scheme. If it goes ahead the cost is likely to be at least £30m

Mansion House square scheme under fire

THE REVIVAL of plans to create a new square at Mansion House in the heart of the City promises to be one of London's major planning talking points of 1982.

An application to construct an 18-floor office building, providing 178,500 sq ft of floor-space, together with a new shopping and pedestrian concourse beneath ground level, was submitted to the City Corporation at the beginning of January by Mr Peter Palumbo, who has spent 23 years compiling the site.

So far, Mr Palumbo has acquired 12 of the 13 individual freehold properties involved and 345 of the 348 individual leasehold interests that make up the site involved in the proposed scheme. It was in May 1969 that the City's Court of Common Council agreed in principle to permit the same development to proceed, although it withheld full planning permission until it could be satisfied that Mr Palumbo had full control of the site and could therefore see the development carried out in one, continuous phased operation.

The new planning application, before the City, which has already aroused the wrath of several conservationist bodies, is a fresh one based upon the fact that the last few leasehold interests expire within the next four years.

At the centre of the scheme is the 290 ft tall glass-walled building which was designed by Miles van der Rohe, one of this century's most influential architects. Although Mr Palumbo makes no secret of the fact that he would like London to have an outstanding example of van der Rohe's work, others feel differently about transforming the heart of the City.

If the scheme is to go ahead, it will entail the demolition

of eight secondary listed buildings — mainly a wedge of small to medium-sized properties of mixed style and construction between Queen Victoria Street and Poultry, although other adjacent buildings of architectural and historic importance would be retained.

It seems quite likely that the City will reject the Palumbo plans, which will open the way for a public inquiry into the proposals and their impact on the local environment.

The height of the proposed office tower, the reorganisation of the local road network and the disruption involved during development may well all militate against acceptance. But, equally, the scheme could meet with the approval of a Secretary for the Environment who has shown a close interest in the design aspect of modern commercial developments and may well approve of the attractions of such an ambitious concept.

If it goes ahead, the scheme is likely to cost at least £30m and would not get under way before 1985. Nearly 80 per cent of the site area would be used in the formation of the new public square while new shopping facilities would be included in the underground public concourse.

Access for pedestrians would be directly from Bank Underground station and by escalators and stairs from five points around the square and other types. The office building, accounting for less than one-quarter of the total site area, would provide nearly 180,000 sq ft gross per floor. The scheme would comprise houses, mansions, marble and work, others feel differently about transforming the heart of the City.

If the scheme is to go ahead, it will entail the demolition

Michael Cassell

CITY OF LONDON PROPERTY V

Demand and rents depressed in Holborn

IT WAS the best of times, it was the worst of times; it was the spring of hope, it was the winter of despair. In a word, it was Holborn.

THE HOLBORN property market is facing a difficult year, with rents depressed, demand at a surprisingly low level, and confidence shattered into enough pieces to make a kaleidoscope.

Most worrying of all to market observers and participants is the likely prospect of a wholesale defection from the area of Holborn's traditional mainstay, the publishing industry.

Should News International, Associated Newspapers and the Daily Telegraph remove their printing works from the Holborn property market, what is expected to be just a difficult phase will turn into a crisis.

This is depressing news for an area that has seen average rental levels in the past four years increase by 50 per cent at the top end (new air-conditioned premises), and by almost 100 per cent for old, pre-war accommodation.

Average rents for new, air-conditioned space currently stand at £15-£18 per sq ft compared with £13-£14 in the West End and £23-£26 in the City. Modern and refurbished property commands an average rent of £12-£13 per sq ft against the West End's £14-£16 and the square mile's £17-£21.

So, on the face of it, Holborn should have a rosy future. It has good communications with the rest of London, is easily accessible to the leading retail and financial districts and has an ample amount of good property available.

However, the gloom has not been dispelled by one of the leading Holborn and City property groups, Weatherall, Green and Smith. In a profession not characterised for its blimie realism nor renowned for its short-term objectivity, WG & S has produced some ominous forecasts.

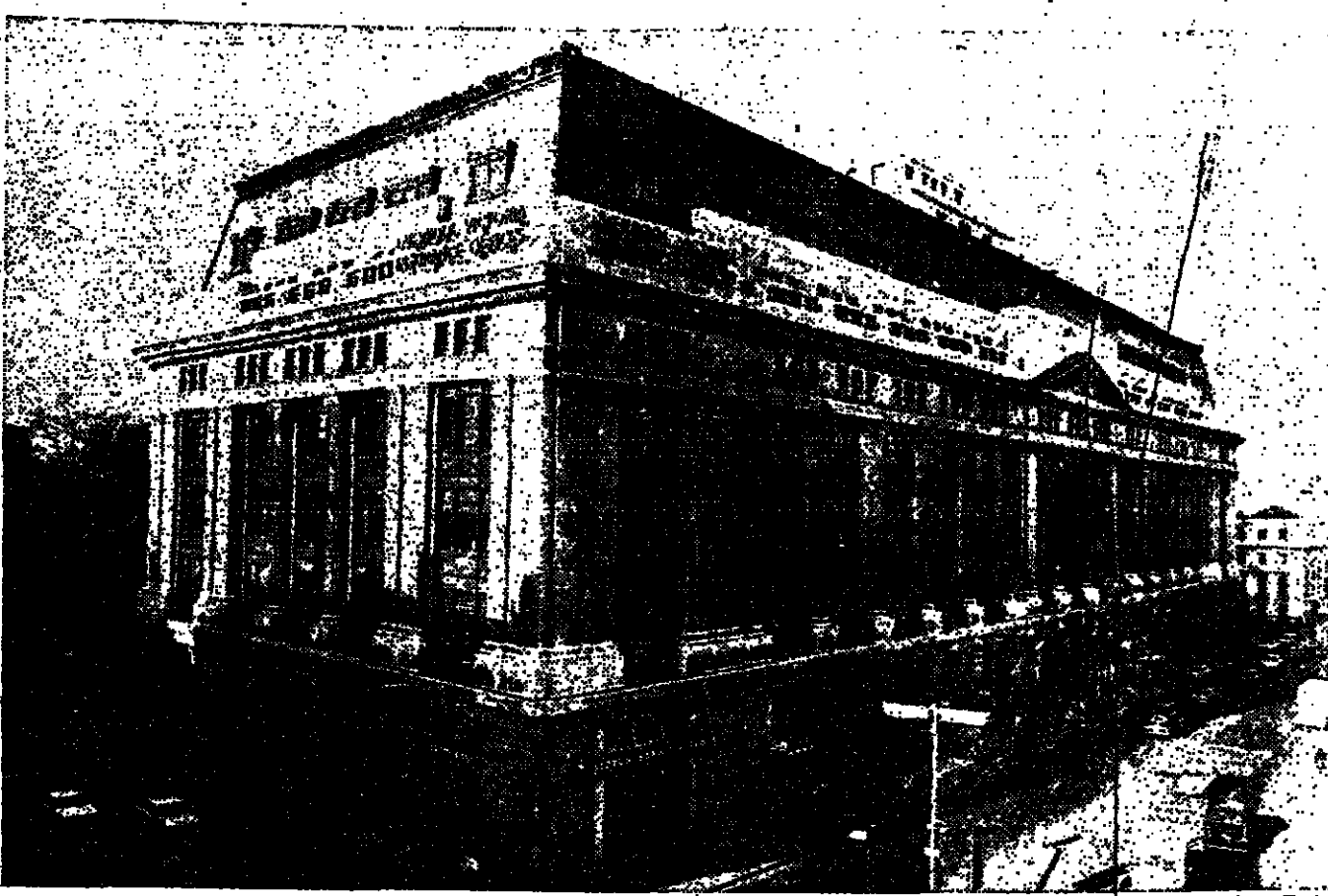
"Office property in the south-east generally and Holborn in particular has weathered the economic difficulties of 1981 surprisingly well," WG & S says. "However, we cannot look forward with confidence this year."

"The past few months have seen a fall-off in demand and the presence of a number of substantial new or refurbished buildings complete and unlet is not reassuring."

"WG & S has about 280,000 sq ft of office space on its books at the moment."

Within the market there is a strong demand for small to medium office suites, most of which are refurbishments. But many of the buildings attract little attention from investment funds with a penchant for large air-conditioned new developments or prime rehabilitated property.

WG & S notes a possible change in attitude here. "Institutions are beginning to look seriously at non-air-conditioned



Victoria House, in Southampton Row, is being extensively refurbished by its owners, the Liverpool and Victoria Friendly Society, to provide modern office suites, adding to the area's up-to-date office accommodation.

offices, probably because of the higher building and running costs. Furthermore, there is almost certainly a ready market for purpose-built small prestige accommodation of 700 sq ft upwards."

In chronicling the mixed fortunes of Holborn, it is important to delineate the area. The "within sight of the Pru" definition is no longer applicable whereas the old borough limits give a rough outline. The approximate rectangle formed by Euston Road, Farringdon Road, Victoria Embankment and Charing Cross/Tottenham Court Road constitutes 1.3 sq miles of the Holborn property market with about 1m sq ft of empty office space available.

The market has experienced a fundamental change in recent years. The premises of a former batch of lawyers from Chancery Lane, who doubtless added an appealing Dickensian touch to overcrowded, unsafe office garrets, have been replaced by a growing number of sleek chrome, flat glazed multi-national offices.

But even with the multi-nationals, things have not gone

smoothly. Lummas, the petrochemical engineers, recently decided to decentralise by moving to Northampton, leaving 123,800 sq ft of office space vacant in Fetter Lane. Current asking rent (with an upward review due shortly) is £8.50 per sq ft and the leases are being offered at all premium.

Prospects

The common view held by property agents is that although the immediate future is not very encouraging, the medium and long-term prospects for Holborn are good. Consequently, a number of large developments is planned or under way.

Griffin House, a 60,000 sq ft office development financed by the Midland Bank Trust Company, is due for completion later this year, whereas Land Securities plans 194,000 sq ft of office accommodation behind the existing facade of Grand Buildings, Northumberland Avenue, once vacant possession is achieved at the end of the year.

A further 80,000 sq ft of space is planned for the Cavell

House site at the junction of Charing Cross Road and St Martin's Lane.

Smaller schemes include 40,000 sq ft of new office accommodation at 6/10 Norwich Street (the freehold sold for £2.4m and the scheme has been pre-let at £16 per sq ft) and a refurbishment of 90/94 Fleet Street which will yield 10,000 sq ft of air conditioned offices on six floors.

Local government has had an impact on the Holborn property market. In the case of the Camden authorities, high rates (£96.2p in the £) are dissuading some new entrants into the market and forcing some existing occupiers to consider the lower rateable values in the City of London (£38.6p in the £) and Westminster (£32.2p in the £).

Rates are becoming a major constituent in the cost/benefit analysis for many companies, and are likely to continue to exacerbate the financial difficulties of businesses under threat in the recession. The nightmare is that once the economy recovers, any significant uplift in demand could be negated by escalating rates.

On the more positive side of local government activity, the GLC has been attempting to "sell" the London office market to the EEC, in particular by promoting a number of sites (naturally close to Chancery Lane) for the European Trade Marks Office. Munich is also in the running as a site for this EEC body.

The willingness of local plan-

adds: "Increasing worries about the timing of the economic recovery appear to have no effect on the prime investment market, which remains in a confident and healthy mood. However, there are clear signs of a slowing down in rental growth and if these continue throughout this year, yields may rise to compensate."

Prime Holborn office yields are currently about 5 per cent, or about 0.5 per cent above the keenest yields in the West End and the City.

The market conditions for the next 18 months will be greatly influenced by the Chancellor's March 9 Budget and subsequent movements in interest/mortgage rates. But generally it is anticipated that rents will remain either unchanged or fall slightly as demand remains low, while buildings will take longer to let.

Very competitive terms will have to be offered for large buildings, and higher local rates might offset any recovery later in the year.

Overall the fabric of Holborn is improving. The opening of the new Covent Garden and Gamage retail developments filled a major gap, and the quality of the refurbishments completed and currently under way is high enough to give the area long-term appeal.

Areas such as King's Cross probably will remain blighted for years to come, while the departure of the newspaper industry could represent more of a challenge than a threat if the economy stages a strong sustained recovery in the next few years.

By the end of the decade, we could see a Holborn which is dramatically different to the one which exists today.

"With apologies to Charles Dickens and 'A Tale of Two Cities'."

Paul Hannon

Weatherall Green and Smith

Weatherall Green and Smith

Weatherall Green and Smith

Weatherall Green and Smith

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Retailers maintain good trade

THE GLOOM and despondency that has permeated many sectors of the retail trade over the past two years of recession has so far not been reflected in the City's shops.

Retailing in the City of London is untypical of what is happening in High Streets elsewhere. This is because retailing in the Square Mile is primarily concerned with meeting the needs of its office worker population during the day, rather than hoping to cater for the small number of residents in the City's catchment area.

The prime advantage of having a fairly stable and consistent population of office workers is that the City's retailers can be fairly assured of their level of trade even in bad times. The many sandwich bars in the City, for example, report a consistent level of trade since people have to eat whatever the economic conditions. Where the City's retailers sometimes lose out is being unable to capitalise on a booming consumer economy—although the growing number of shops catering for leisure activities shows that even in times of economic hardship, the City's occupants still have considerable disposable income.

Given that the City's population is overwhelmingly office-based, the distribution of retail outlets within the City is clear. There are scarcely any car showrooms, for example, as you might find in a normal trading area—yet motor accessory shops abound, reflecting the City worker's need to buy replacement and maintenance goods rather than capital items. The City's retail outlets can

be divided into six distinct categories:

● Food and drink: the huge migrant population that comes into the City each day needs to be fed at lunchtime. Feeding the masses ranges from the smallest sandwich bar to top restaurants such as Le Poulbot in Cheapside. The only factor in common that all these places have is the overwhelming demand for catering facilities in the City. Virtually every nook and cranny is in demand to turn into either a wine bar, delicatessen, or restaurant.

Many City property agents are reluctant to even accept instructions to find restaurant or wine bar premises as the demand is so great. Obviously, the established catering chains are in a stronger position to negotiate for sites, but in the main most catering outlets are "one-off" units operated by individuals.

● Fashion: Over the past decade or so the character of the City's working population has changed, with more working women at all levels with jobs in the City. In the main, however, it is the young women in secretarial or clerical jobs that have influenced a number of down-market fashion outlets to proliferate in the City.

The impact of the female office worker has also led to a proliferation of fashion accessory shops—such as the inevitable British Shoe Corporation outlets (Dolcis, Saxone, etc.) which can be found in any High Street as well as handbags and leather goods shops.

Of all the retail sectors in the City, however, it has been the women's fashion shops that

have suffered most from the recession and the impact of "wrong" styles. The fashion trade generally got the style wrong when the recession hit: shoppers were looking for better value for money rather than way-out designs.

The mens' fashion market has been less affected by style or, seemingly, the recession. Since the predominant "uniform" in the City is the suit, it is hardly surprising that tailors continue to form a significant part of the retail make-up of the City.

● Essential items: The City is full of shops which provide essential items such as hardware or groceries, which fulfill a need for the transient office worker population which cannot reach similar stores at home during a working day.

● Luxury goods: While it would be hard to buy large consumer durables in the City (apart from the Houndsditch warehouse in Bishopsgate), there is a surprisingly high level of demand for small electrical leisure goods, mainly video and audio equipment.

● Financial outlets: the ubiquitous banks and building societies are, not surprisingly, as much in evidence in the City as in most High Streets. The problem, however, is that these type of institutions can easily afford to pay more for prime sites and thus help force out other retailers who might provide a more mixed retail environment.

● Stationers, booksellers, office equipment: not surprisingly, since the City relies heavily on paperwork, office equipment and stationery suppliers abound within the Square Mile and are

likely to go on doing so even with the advent of computer technology.

One characteristic of retail development in the City is that it tends to be the "cream on the cake" for office developers. Offices are the main object of any development but, to appease planning authorities, retail and other facilities are often provided on the ground level of a new office development. However, rents from the retail shops are usually substantially lower than office rents and so are generally taken as an extra to the project's viability rather than calculated as an integral part of it.

However, there remains strong pressure from the planners on office landlords to ensure that genuine retailers are allowed in wherever possible so as to help curb the proliferation of "fringe" retailers such as building societies and foreign banks.

Rents in the City for retail outlets are relatively stable according to a number of agents—unlike the position in other shopping areas such as the West End, Hays and Baker, for example, remain "enthusiastic" about the shop property scene in the City.

One of the newest and most interesting retail outlets in the City is Books Nippon, situated close to St Paul's Cathedral, which opened last month. Books Nippon claims to be the largest Japanese bookshop in Europe and will eventually stock 60,000 Japanese books aimed at the large expatriate Japanese community as well as an increasing number of tourists.

David Churchill

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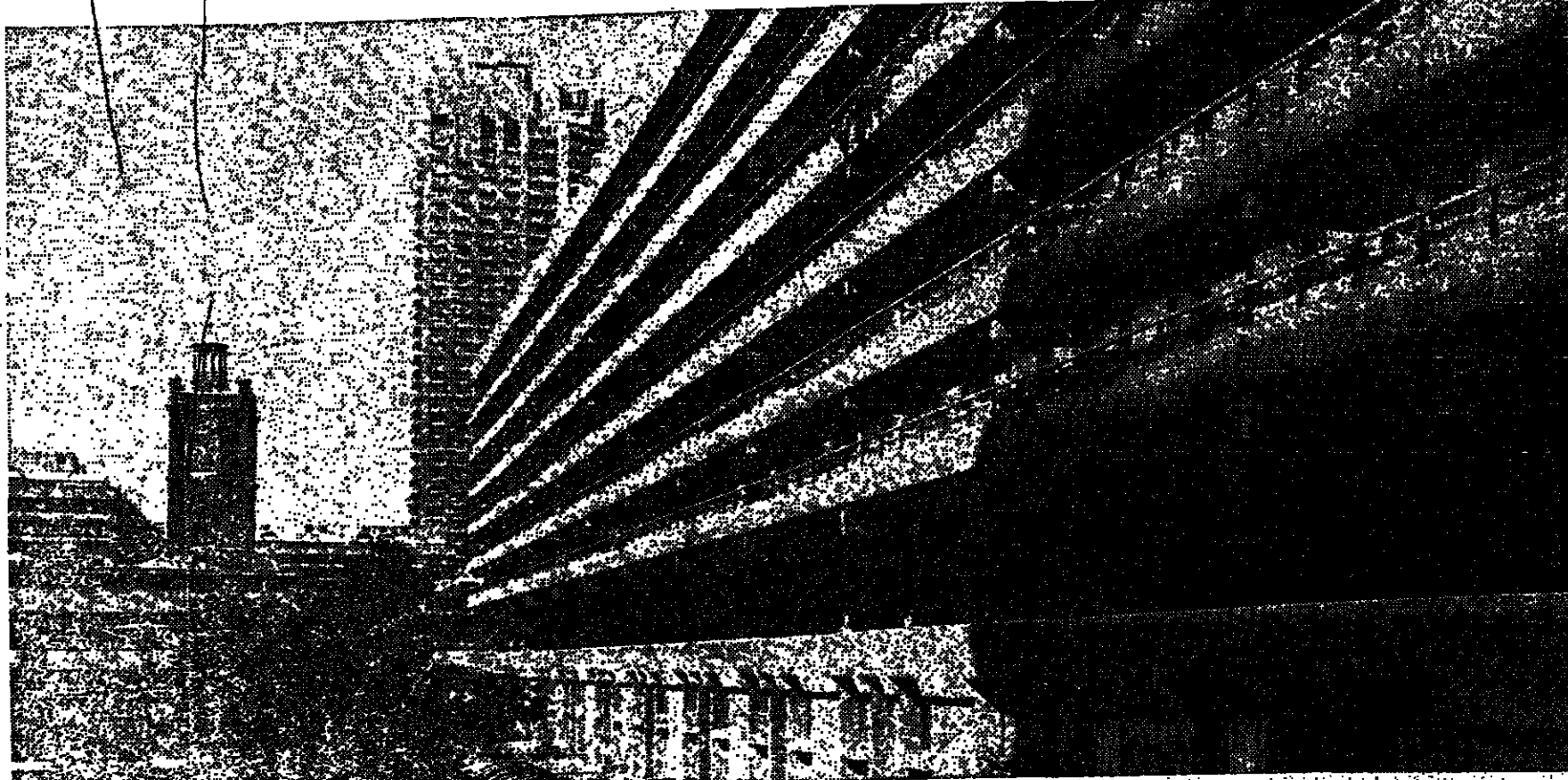
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CITY OF LONDON PROPERTY VI

Audrey Powell describes life in London's Square Mile after the workers have gone home

Barbican homes add to resident population



Flats at the Barbican. Studio flats ranging up to a £500,000 penthouse accommodate residents from many walks of life.

THIS MORNING approaching 400,000 people will be working in the City. Yet tonight only 7,500 will sleep there.

In the 19th century the Square Mile had up to 130,000 residents. But the growth of commercial building, wartime bombing and the fashion for dormitory suburbs have taken their toll and the area increasingly has led a double life—by day busy and alive, by night a city of cats and caretakers, with a resident population that has dipped to fewer than 5,000.

In the 1970s the development of the Barbican with its 2,000 flats and maisonettes, brought some movement the other way—which was its purpose.

But what other life is now left in the City once the thousands of workers have poured out of offices, banks and shops and disappeared into the Tube or buses which take them home?

Probably more than you might think. The City boundaries enclose the eeries of 200 to 300 legal eagles in the Inner and Middle Temple and Clifford's Inn; the staff of St Paul's Cathedral and the 50 boys of the Choir School, and the temporary occupants of 700 beds in St Bartholomew's Hospital.

There are the residents of 200 local authority flats, of police flats, of nurses' homes, of hostels. The City's one hotel, the Great Eastern, has maybe 200 guests from Mondays to Thursdays.

There are the landlords living with their families above the City pubs; the journalists who have pied-à-terre off Fleet Street. Office blocks and banks often have flats for senior staff.

There is also more vacant accommodation in the City than there would seem.

Choice

In Fetter Lane a block of 100 flats is being refurbished and the units sold as tenants leave. There is a choice of one- to three-bedroom flats at from £64,000 to £179,000 and there are telex facilities in the building.

Agents Charles Price Rantor and Co say about half the flats have been sold—to companies, to offshore investors and to a cross-section of pied-à-terre seekers.

Down by the water in Upper Thames Street is Queen's Quay where another 100 flats were built, on a warehouse site, in the 1970s. Then they fetched £14,750 to £32,500. Resales crop up quite often—at between £42,500 and £57,500.

The flats on the river side are sunny, and while you do get a rather generous view of mud when the tide is out, you have the entertainment of watching treasure hunters probing the beach in the hope of finding Roman relics.

There is Amen Lodge, an angular modern block of a dozen flats, just across from St Paul's. Lately, it has been encrusted with estate agents' boards, for three properties there have been on the market. The penthouse, with its pigeon's eye view of the cathedral, has been available for six months.

The Bee Gees pop group used it, then a company owned it. Another company seems the likeliest buyer, at £25,000.

The other offering are a two-bedroom ground floor apartment, rather optimistically priced at £30,000, and a one-bedroom maisonette at £38,950.

And there is much more on a small scale, to be found, by those whose determination has been strengthened by winter weather and rail strikes.

But to the Barbican, a very different proposition—500,000 cubic yards of concrete, 50,000 tons of reinforcement steel, hundreds of thousands of bluish-brown bricks and paviors spread over 38 acres.

Flats are in rows like tiers in a theatre, dwarfed by three towering blocks of 43 or 44

storeys. Traffic is totally segregated and there is a maze of walkways. There are lawns like billiard tables. The wind ruffles the reservoir-like lake on which ducks have settled and over which seagulls sometimes wheel. (Do those towers remind them of familiar cliffs?)

When the Queen opens the Barbican Centre for Arts on March 3, this massive development—estimated in 1959 to cost £20m, but which has, in fact, run through £200m—will be all but finished.

It was built by the Corporation of London for letting, but now under the Housing Act 1980, the units are being sold. Some 900 tenants have applied for the right to buy, 35 flats have already been sold on the open market, others are in solicitors' hands.

Leases are for 125 years and prices start at £32,500 for a studio (one room with kitchen and bathroom).

A three-bedroom flat (whose current rent would be £3,250 a year) sells at £138,500. Its service/maintenance charge is £2,695 a year. Tenants who buy flats receive a discount of up to £25,000.

The penthouse on the 37th to 39th floors of Lauderdale Tower is for sale at £500,000. It has four bedrooms, three bathrooms, dining room, a gallery reception room, a conservatory/roof garden and balcony. And at twilight you look out on to a shimmering backcloth of lights in the surrounding office towers or down on to a carpet of illuminations that seems to stretch out for ever.

But what is it like, living within what joint selling agents Chestertons and Allsop term this "spectacular modern development" and a travel writer calls these "brutal windswept canyons"?

Stella Currie, chairman of the Barbican Association, has

been there for 11 years and enjoys it. She is a solicitor and appreciates being able to walk to her office in the City. "There is a nice growing community spirit," she says. "You bump into friends in the estate shops. We have our own Christmas festivities."

Long leases

She thinks the opportunity to buy long leases will keep more people there at week-ends, since tenants who go away to country cottages will be selling these to buy their Barbican properties.

But she hopes flats will not eventually pass into the hands of companies, who might use them as offices.

Not everyone shares Miss Currie's enthusiasm for the Barbican. An author was double-edged in his comment. For him the advantage of living there was considerable, he said, "because there are no distractions—it is completely dead at night."

Presumably the opening of the Arts Centre will alter this. Even so, he added: "I would not want to bring up a family there."

Doctors, bankers, accountants, executives, of oil companies, have flats on the estate. But many residents are not connected with the City at all—they live there and commute out.

Others are retired people who happen to find it convenient and nearly 25 per cent of the tenants are from overseas. But the joggers who pad around the walkways at night are said to include some well-known British faces (whose owners like to take their exercise in seclusion).

It is easy to forget that the Barbican takes in only a small section of the Square Mile. Doubly qualified to give an opinion on living in the more traditional part is liquidator-extraordinary Sir Kenneth Cork, who has a riverside flat in the City and, as a former Lord Mayor of London, has lived in the Mansion House ("It is like a country house and you can't hear any traffic noise").

Off duty, the City becomes like a village, he says. "Sometimes I walk along the Thames and go up to one of the little pubs... It is absolutely beautiful at night."

Sixties office blocks showing their age

CONSTRUCTION work in the City of London has not stopped since the end of the war. Although the sky is no longer full of cranes, new buildings and extensive refurbishment continue to be part of everyday life.

Offices continue to be the main area of growth, although the heady days of the early 1970s are well over. A developer undertakes large scale office redevelopment without a great deal of serious research, some of it made necessary by the kind of architecture that was commonly built in the 1950s and 1960s.

Many of the medium-sized office buildings in the City that were built 20 years ago have not worn well and are often in need of considerable and expensive maintenance.

One of the major reservations that future clients have about the standard office block is the poor quality of much of the servicing—particularly air conditioning and inadequate underfloor trunking for the more sophisticated telephone and communication systems needed today. Refurbishment of the standard 1960s office block has become an expensive business in a short time.

The City's office architecture has never been particularly distinguished—indeed the buildings around the major architectural monuments such as St Paul's and the Tower have been insensitive in the extreme. There is now one developer who has a scheme to rectify the architectural disasters of the last 20 years. Peter Palmbo still wants to build the office tower and landscaped square opposite the Mansion House that he proposed in 1969.

His scheme is to build a tower of offices by the distinguished architect Mies van der Rohe, who came from the Bauhaus and worked principally in Chicago. Mr Palmbo has had a lifelong admiration for the work of Mies van der Rohe and his one ambition is to put up a building in London by this master of the modern movement.

The new square would be surrounded by master architects: St Stephen's Walbrook by Sir Christopher Wren in one corner, the Midland Bank by Sir Edwin Lutyens on the Poultry side and the somewhat amended side facade of George Dance's Mansion House facing the tower by Mies van der Rohe. There is no certainty at the moment that this scheme will be built although there is every chance that it will. It

would add a building of distinction to the City.

Other new office schemes either just finished or about to be completed are the large scheme in Chiswell Street developed by Whitbread and Trafalgar House and the new Mermaid Theatre-cum-office building by Blackfriars. This block has an interesting planning history. Puddle Dock has borne the signs of human occupation since the Romans, further revealed during excavations to build the new Mermaid Theatre and offices for Touche Remnant.

Permit

Lord Miles of the Mermaid Theatre had acquired an office development permit in the early 1970s in the days of the late Mr Anthony Crossland. The Trustees of the Mermaid Theatre realised that offices would make good use of the Puddle Dock site and the theatre could be refurbished at the same time.

The architects for the redevelopment were Richard Seifert and Partners and the occupants who had succeeded in buying a 999-year lease from the City Corporation were Touche Remnant. The lease cost £1m and the refurbishment of the theatre £1.5m. The building is a good solution to the problem of mixed uses in the City and it makes use of a difficult site in a practical way. Total cost of the redevelopment, according to Lord Remnant, Managing Director of the Touche Remnant Investment Management Group, was £10m.

Other prime office locations near the river include the site of the old Billingsgate Fish market. The new market has now opened at West India Dock and has been designed by architects Norman Levinson and Partners. It opened for trading on January 19, leaving the future of the site in the City in a state of uncertainty.

The old Market Building has now been listed and there are a variety of uses for the remainder of the site. Offices or a new Commodity Exchange are under consideration by the City Corporation. The difficulty is to find a suitable new use for the old market which can take full advantage of the open structure and yet be financially viable. It is a hard case to argue as any leisure uses would depend on support from the City's small population after office hours.

There can be no doubt that the future of office development in the City depends to a large

degree on the success of the various office-based schemes that developers are working on for the South Bank of the Thames. If the Coin Street proposals by Greycoat Estates get the go-ahead after its lengthy inquiry, the architect Richard Rogers will have an opportunity to demonstrate that large areas of offices can also have architectural merit and a public face. His proposals for the new Lloyds Building remain the most exciting new development in the City, and it is tantalising to watch the work in progress on the site. Rogers' popular success with the Centre Pompidou in Paris could be repeated with the Lloyds building in the City. At least the City would have an architectural monument of the last quarter of the 20th century.

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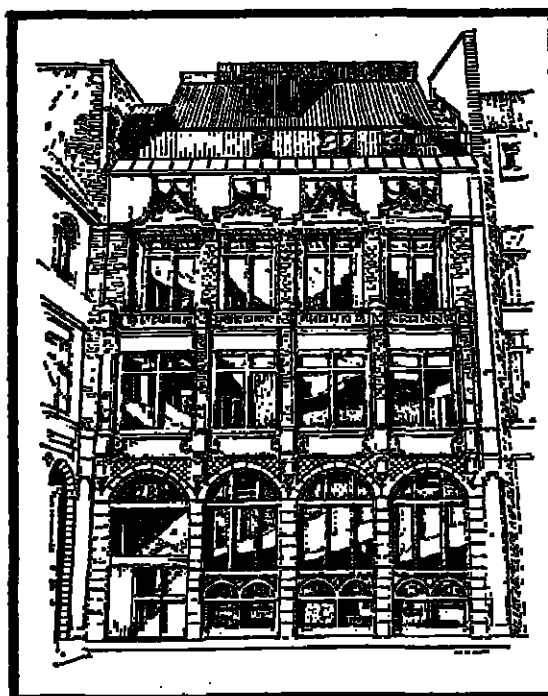
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CITY OF LONDON PROPERTY VII

Office developments in the City of London

Source: Hillier Parker

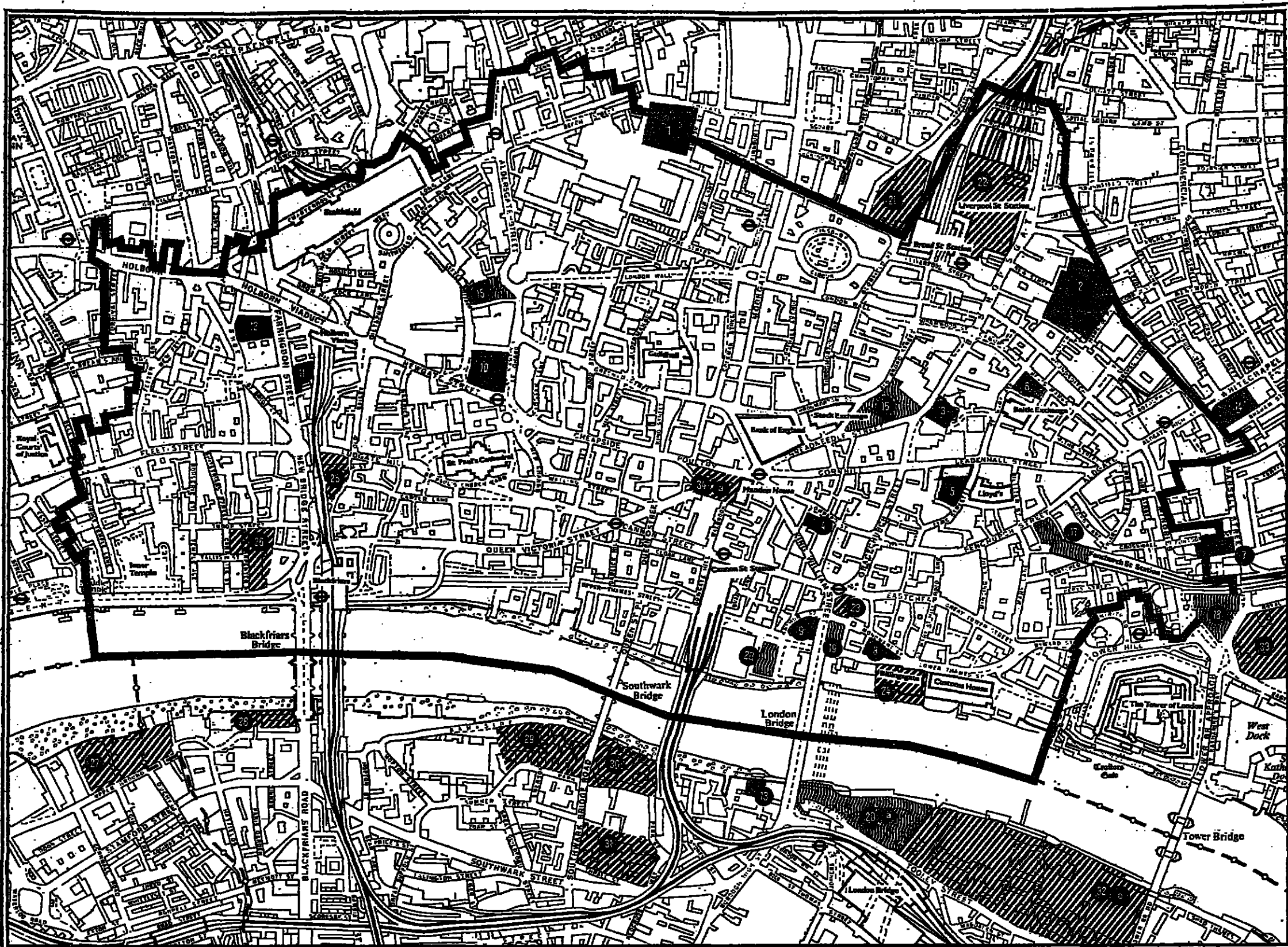
The buildings marked on the map are listed below by postal area. The list shows the gross external floor area of each building together with a reference number indicating its position on the map.

Map Ref No	Name	Sq ft
1	Whitbread Brewery, EC2	148,994
2	Cutlers' Gardens, EC3	621,325
3	28/30 Bishopsgate, EC2	194,600
4	24/28 Lombard Street, EC3	113,408
5	Lloyds Building, EC3	544,212
6	Bury Court House, EC3	121,000
7	Goodmans Yard, EC3	280,000
8	Peckham House, EC4	115,841
9	Kings William St. House, EC4	210,391
10	Post Office HQ, EC4	410,191
11	Fleetway House, EC4	123,708
12	56/58 Farringdon Street, EC4	166,948
13	New Hibernia Wharf, SE1	119,560
14	Gardiners Corner, SE1	330,200

Map Ref No	Name	Sq ft
15	Little Britain Site, EC1	373,496
16	1/17 Old Broad Street, EC2	288,718
17	Fenchurch Street Station, EC3	127,961
18	Minorias Car Park, EC3	143,821
19	Regis House, EC4	151,997
20	Swan Lane Car Park Site, EC4	172,000
20a	Hays Wharf, SE1	738,000

Map Ref No	Name	Sq ft
21	Broad St. Goods Depot, EC2	500,000
22	Liverpool St. Station Site, EC2	1,200,000
23	Monument Station Site, EC3	100,000
24	Billinggate Market, EC4	375,000
25	1/12 Site, Ludgate Hill, EC4	200,000
26	City of London School, EC4	450,738
27	Coin Street, SE1	985,000
28	Kings Reach, SE1	328,166
29	Globe Theatre Site, SE1	141,000
30	The Laing Site, SE1	210,000
31	Courage Bottling Plant, SE1	106,941
32a	Hays Wharf, SE1	1,333,974
33	Royal Mint Site, SE1	300,000
34a	Mansion House Square, EC4	178,500

Analysis	Developments	Floorspace
Under Construction	14	3,480,379
Proposed with Planning Consent	6	1,263,753
Proposed without Planning Consent	13	6,977,468



DEVELOPMENT activity in the City of London has been buoyant; last year speculative completions reached an estimated 1.1m sq ft, the highest level achieved since 1975. This year, the total of speculative space due to be finished is likely to be around 1.2m sq ft, with about a third

of this total already pre-let. Despite the recession, which has hit demand for accommodation in most office property centres, the take-up of development space on the open market has remained much higher in the City than during the last recession. Whereas in 1975 less than 500,000 sq ft of the 2m

sq ft of completed space was taken up, last year take-up in new schemes approached 1m sq ft. Present developments include a broad mix of new schemes and refurbishment projects. The map above, compiled by Hillier Parker May and Rowden, pinpoints schemes planned or in

the course of construction of over 100,000 sq ft. Much of the emphasis in terms of new developments has been on the so-called City "fringe" areas, where sites have been more easily available and where the larger schemes have tended to emerge. Few new office schemes of any sig-

nificant scale are planned for the City's inner core, so that the fringes might well eventually provide the only opportunities for tenants seeking large amounts of space close to London's financial heart. For the time being, however, the recession is having an undoubted impact on the attrac-

tions of off-centre locations and promoters of some of the fringe schemes now being completed are unlikely to find the search for tenants an easy one. At Cutlers' Gardens, on the eastern boundary, Greycoat is actively marketing its 790,000 sq ft office scheme, while some of the largest schemes to be

unveiled recently include St Martins Property Corporation's plans for Hay's Wharf, the Rosehaugh Greycoat scheme close to Liverpool Street Station and the S and W Berisford/London and Edinburgh Investment Trust proposals for the old Billingsgate market site on the Thames.

Key at 1st January 1982

Under construction

Proposed with planning consent

Proposed without planning consent

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Development and refurbishment continue to meet the sustained demand for City accommodation, as William Cochrane reports

Developers look past recession

TWO MAIN themes emerge from the pattern of City office development—planned or proposed—over the past year or so. First, the ability and inclination of developers and financing institutions to look beyond the present recession; and, second, the sustained pressure to extend conventional City boundaries to make way for development on a large scale.

Estate agents Richard Ellis, despite their recently published reservations about the attractions of City property as a short-term investment option, have this to say in their recent review of the City of London office accommodation market in 1981: "The relative strength of the market during the current recession has been due to a continuing demand for accommodation in new developments."

Ellis go on to point out that this factor accounted for almost 40 per cent of total take-up in 1981, a considerably higher percentage than in the previous recession when business confidence in the financial sector was severely hit. "Although growth in institutional bank lending is thought to have eased marginally last year," they say, "financial firms in the City continue to increase their spheres of business."

The City, too, seems to be continuing to increase its catchment area for new tenants. Foreign banks in London, the majority of which are located in the City, are reported to have increased their number of employees by 4.8 per cent during 1981. Of course, there is a sharp end to every market. Ellis expect that speculative development completions in the City will decline from a little over 1.5m sq ft in 1981 to around 1.2m sq ft this year. However, even here it could be argued that last year's total was swollen by something unusual: the completion of Greycoat Estates' 500,000 sq ft plus Cutlers Gardens development.

Cutlers Gardens, placed as it is on the "wrong" side of Bishopsgate, is a prime example of the outward pressure on conventional City boundaries. Mr Simon Harris of the specialist City agents Baker Harris Saunders explains it this way: "There has been, over the

centuries, a natural development of the City from the River Thames going north, with bands of development since around 1600 which even today restrict large-scale new construction."

Therefore, close to the river and still relatively close to the City's banking/insurance core, opportunities for large-scale redevelopment have existed south of Upper Thames Street—which is why Billingsgate Market has been such a talking point, and why top accounting firms like Peat Marwick and Price Waterhouse have been tempted to locations like Puddle Dock and Southwark Towers respectively.

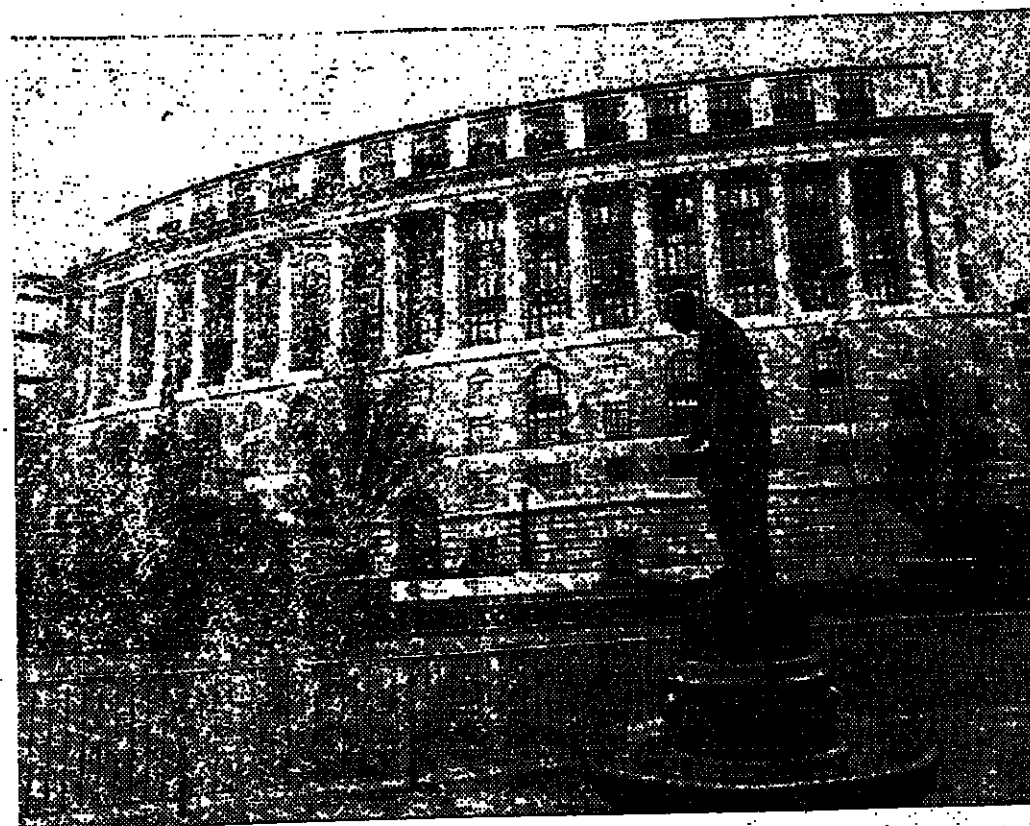
The band north of Upper Thames Street to Cheapside is a "natural" area for refurbishment, hence the doubts about Mr Peter Palumbo's plans for the island site facing London's Mansion House—which include an 18-floor, 137,000 sq ft net office tower.

Influx

North of Cheapside saw the influx of the Victorians and Edwardians, with purpose-built offices in Gresham Street in particular. The further north you go, say Baker Harris, the more modern the buildings become until the point directly north of London Wall where there are only pockets of older construction.

Mr Harris says: "Large-scale redevelopment will take place where outmoded uses have been contained in buildings which have not been considered architecturally important." Examples include the riverside wharves—especially south of the Thames, where developers have been planning office space in the millions of square feet at Hay's Wharf, Coin Street, Surrey Docks and Vauxhall; warehouses to the east, and British Rail's Liverpool Street Station to the north.

Neither the developers nor the subsequent occupiers of space developed on the City "fringe" take kindly to this trend being seen in terms of simple opportunism. British Petroleum, which took the 440,000 sq ft Whitbread/Trafalgar House development on the old brewery site at Chiswell Street, saw its move there last year as a step in the regeneration of the area.



Unilever House: work should be finished at the end of next year

£37m renovation job

THE RENOVATION of Unilever House, overlooking Blackfriars Bridge, and the headquarters of Unilever for half a century, has been in progress since 1977—the year in which the building was listed as being of historical interest. The work will not be completed until the end of 1983.

It has been a multi-faceted operation, involving what Unilever describes as "probably the largest and most complex refurbishment project ever carried out in an occupied building"; and, in fact, it goes far beyond the normal definition of refurbishment.

By the time it is completed, it is estimated that the project's total cost will be £37m. Of this, £12.8m has been spent on building a completely new north wing which adds 90,000 sq ft of gross space, and 70,000 net to the existing Unilever House areas of 230,000 and 190,000 sq ft respectively.

Built for function rather than style, the new wing contrasts strongly with the main building which has a predominance of private offices; it is largely open-plan, and was designed with the larger, service departments—such as personnel, marketing and accounts—in mind.

But the flexibility it has brought has been financial as well as occupational. In the course of its deliberations Unilever reckoned that it could reduce its headquarters staff from 1,850 to 1,500 which—without all this the building had been losing value. With it, the £34.2m spent on refurbishment was worthwhile in itself.

By definition, therefore, the company sees an improvement to its asset value from the operation as a whole.

Sir David Orr, chairman of Unilever, noted earlier this month that the company had originally considered other options. "In the early 1970s," he said, "it was fashionable to talk about moving out of London—indeed some of our larger operating companies had already decided to decentralise."

But he had, and did: Birds Eye to Walton on Thames; Vauxhall to Luton; BSC to Birmingham; BOC to Basingstoke; Lever Brothers to Kingston; and Unilever Export to Bristol, among others.

However, proximity to the City, Westminster and international airports, along with the need for adequate transport communication networks to subsidiaries, eventually decided the Board that the best course of action was to stay in London.

With that, Mr Frank Bez, previously involved in managing Unilever's headquarters buildings since 1960, took on the job of full time regeneration controller. Commercial aspects of this, he says, involved converting "a previously low usable area to a good average factor."

Design consultant Theo Crosby of Pentagram contributed both to the exterior and the interior—the latter with a theme relating closely to the original Art Deco styling. Marble, oak and glass have been used to good effect in the new entrance hall.

Mr Crosby says: "Most people nowadays take a short-sighted view of the building and the choice of materials used. It is rare to find a company with the foresight to invest in the best materials which will eventually repay the expense of the original outlay. After all," he concludes, "oak and marble were first used in Unilever House 50 years ago and they have lasted remarkably well."

Finsbury Court on the market

FINSBURY COURT, just outside the City proper on the corner bounded by Rope-maker Street and Finsbury Pavement, EC2, is a brand new development—just finished, now ready for occupation and only a matter of days on the market.

The development is jointly owned via Stockham Investments by Oldham Estate and Stock Conversion; the freehold is owned by General Accident. The building comprises 113,000 sq ft of net space, of which just under 100,000 sq ft is office accommodation. It has full air conditioning, six lifts and 20 car parking spaces.

Joint letting agents Strutt and Parker and D. E. and J. Levy are looking for an annual rental of £2.45m from a single tenant, and say that they have already attracted interest from international companies among other potential occupiers.

The proponents of Finsbury Court, not surprisingly, have a number of strong points to make in its favour. It is very close to BP's Britannic House West in Chiswell Street, they say, and adds strength to the argument for regeneration of the area.

It is, they continue, the largest building in the area which is currently available brand new—creating a certain extent a definition which excludes Cutlers Gardens on the grounds

that part of the latter involved refurbishment of older property. The corner site, adds David Leppard, of Strutt & Parker, gives Finsbury Court very good "day lighting" and good block width, which should make it very flexible in terms of partitioning. Location, quality of building and ease of sub-division are reasons advanced for a rent which—though not quoted in terms of pounds per square foot—is clearly more than the average that "fringe" development would expect to achieve.

Sensitive

Mr Leppard acknowledges that traditional City tenants are extremely sensitive about location, and that Finsbury Court is not in the main financial area. However, other observers have noticed significant gains in "respectability" for Finsbury Square slightly further north, with names like Merrill Lynch and Antony Gibbs adding quality to the covenant. So, north of centre or not, Finsbury Court has already attracted interest from banks, not to mention trading companies which are not necessarily associated with the City at all. "A comprehensive development to a certain extent creates its own value," Mr Leppard says.

Benefits of useful option

REFURBISHMENT, or the modernisation of existing buildings as an alternative to demolition and redevelopment, is a growth element in the property world and in the City in particular. It has become an attractive option in any combination of economic, environmental and political terms, and observers reckon that its popularity will continue.

Conservation is becoming an increasingly important part of political thinking. The City Corporation's latest report on conservation areas, says Mr Robert Evans of estate agents St Quintin, suggests that the currently conserved 14 per cent should be increased to 28 per cent, incorporating large tracts of Fleet Street, Ludgate Hill, St Bartholomew's, Bank, Kingsbury Circus, Eastcheap, St Helen's Place and Middlesex Street.

The report claims that the effect on development is wholly beneficial, contrasting the many buildings within the existing conservation areas have been successfully refurbished and easily let and that more building work is in progress than elsewhere.

The mere listing of a building is for the benefit of the passer-by, rather than the occupier, of course. Mr Frank Bez, overall controller of the renovation and redevelopment of Unilever House at Blackfriars talks with some feeling about the contrast between imposing facades and squalid interiors. "It is refurbishment which brings benefits to the occupier, and even here the economics for the owner of the property are not as clear cut as they might seem."

Mike Baker of City Agents Baker Harris Saunders, says: "Many owners prefer refurbishment because you don't need planning consent on this basis."

Where redevelopment is an option too, developers can be constrained by the currently acceptable plot ratio of 5:1, which means that a 20,000 sq ft site can take up to 100,000 sq ft of development. Existing buildings, built to previous standards, often have a plot ratio of 7 or 8:1.

So even if a City block is not the subject of a conservation order, it is frequently not economically viable to pull it down and start again. This, says Mr Baker, is despite the institutional investment aspect to the extent that they will be sold on a yield of 5 per cent, against maybe 5 1/2 per cent for the refurbished variety.

It follows that a 40,000 sq ft building let at £25 a foot for an annual rental of £1m would be worth £20m to the institutional investor new, and £2m less as a refurbishment. And, like the plot ratio, this is not the only percentage which alters in the redevelopment/refurbishment equation.

Planning aspects, says Baker Harris, only determine the gross area of the property. It is the net area which makes the difference, and this is where values attributed to it. A new building, they say, should aim for a net to gross ratio of 80 to 82 per cent; with a refurbishment, you can lose as much as 35 per cent of the gross.

It was arithmetic like this, say observers, which in 1979 decided Lloyd's of London—the centre of the UK insurance industry and no stranger to controversy in recent years—to demolish its 1928 building and redevelop the Leadenhall Street site to an ultra-modern design.

However, decisions like this can be taken only where the redevelopment option exists. Where it does not, there are still a great number of buildings which are quickly becoming outmoded, inefficient and losing value for both the occupier and the landlord.

Of course, the tenant has the option to move out, and the landlord could just let his property deteriorate, but neither of these options seems the right way to make use of prime space.

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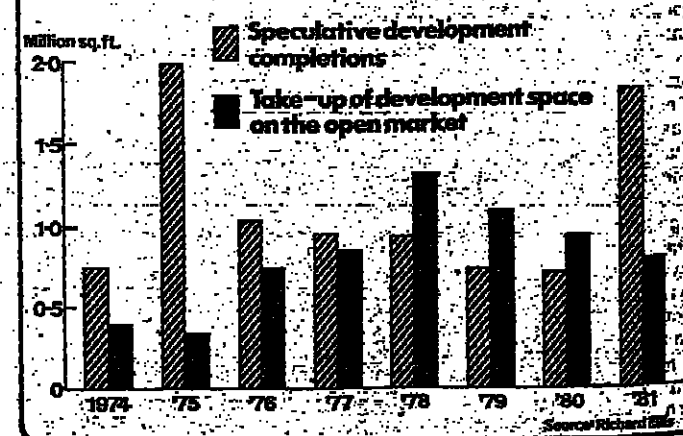
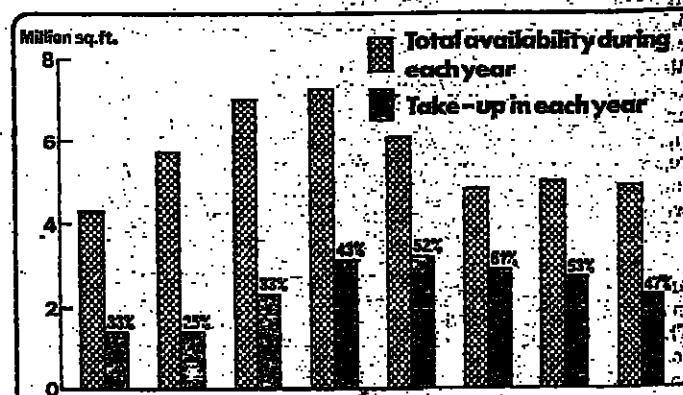
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فندق من الطاهر



Dowty Group down to £15.7m at interim stage

INDUSTRIAL ACTION extending over several months and culminating in a strike at the largest of its aerospace and defence companies, contributed to lower pre-tax profits at Dowty Group in the half year to September 30 1981.

The figures show a fall from £19.05m to £15.7m in pre-tax profits but turnover moved ahead from £160.27m to £161.2m.

The interim dividend is effectively raised from 1.47p to 1.55p—last year's total was an adjusted 3.33p.

Sir Robert Hunt, the chairman of this holding company which is divided into three divisions, aerospace and defence, mining, and industrial and electronics, says that sales, while higher than in the second half of last year, are similar to those of the first half with an increase in export and overseas, accompanied by a corresponding reduction at home.

Margins in the aerospace and electronics divisions were not expected to meet last year's levels, but are significantly lower than planned for a variety of reasons, he says.

Both divisions are investing heavily in new product development and the production facilities needed to meet increasing competition and to maintain the company's technological lead. He says the new business thus generated is taking longer than expected to reach acceptable levels of profit.

In addition, there has been a reduction in demand by the Ministry of Defence and from commercial customers overseas for products already in production.

The effect on profits of these programme changes would have been less significant had it not been for the industrial action mentioned earlier. In order to meet customers' requirements during this disturbance, turnover was maintained at a reasonable level but at the expense of margins.

He says the mining and industrial divisions have done well to improve their margins over the year. Business with the National Coal Board has remained at a low and static level but overseas orders for mining machinery, particularly in the U.S., have held up well.

The half-year pre-tax figure was struck after associates earnings of £75,000 (£54,000) and interest of £715,000 (£57,000). After tax of £4.8m (£4.94m) attributable profits were down from £14.11m to £11.1m. Dividends absorb £3.14m (£2.97m), leaving retained profits at £7.96m (£11.55m). Stated earnings per 50p share were 5.5p (7p) on increased capital.

Of the turnover figure, overseas and exports accounted for £79.33m (£73.96m). Sales and trading profits by division were: aerospace and defence £7.07m (£61.34m) and £9.98m (£10.72m); mining £54.7m (£59.34m) and £4.68m (£5.65m); industrial £16.79m (£17.14m) and £1.33m (£1.13m); electronics £12.64m (£12.45m) and £604,000 (£1.41m).

See Lex

HIGHLIGHTS

On a busy day for company news Lex studies the latest figures from Imperial Group. Profits for the year are £20m lower at £106m and the group is taking a long hard look at some of its activities. The column then moves on to consider the interim statement from engineering giant Dowty which is being hard hit by the fierce competition in the aerospace market. Profits, which are down from £19.1m to £15.7m, failed to show their usual resilience and the market price eased 8p to 116p. Meanwhile Lonrho found time to put out its full-year figures in between discussing the future of air travel with Sir Freddie Laker. Pre-tax profits from the group are marginally up at £130.6m, though at the attributable level there is a setback. Finally Lex looks briefly at the prospectus from the Government's offer for sale of Amersham International, the radioactive materials manufacturing company.

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See Lex

Weber Holdings advances to £181,368

TAXABLE PROFITS of Weber Holdings, investment property holding concern, finished 1981 at £181,368, compared with £180,525 after advancing marginally from £84,178 to £86,952 by the interim stage.

Although the directors expected to pay a net total dividend similar to last year's 17p they are, in fact, stepping up the payment by 3p to 20p per 50p share with a same-again final of 15p.

Tax for the year took £84,715 (£74,649) leaving a net surplus at £96,653 against £85,876.

American Oil Field Systems

IN ITS first year of operation American Oil Field Systems reports pre-tax profits of £613,083 for the year from September 8 1980 to September 30 1981.

The directors are recommending a first and final dividend of 1.25p per share, stated earnings per share were 2.33p.

The company reports that independent petroleum consultants have assessed the oil and gas reserves in which the company has interests. Based on their report the directors calculate that future net revenue from reserves should amount to \$82.7m undiscounted and to \$46.5m discounted at 10 per cent per annum.

Strong second-half pick-up by Imps

THE PERFORMANCE of Imperial Group in the second half of the year to October 31 1981 has been better than expected. At mid-year similar pre-tax profits to those for the same period last year were forecast.

In the event, however, they show a £20.1m increase at £76.3m. This still leaves the full-year result some £20.9m lower at £106.02m but the directors report that the first quarter of the current year, has shown a significant improvement in trading performance over the corresponding period, albeit that last year's first quarter was abnormally depressed.

Group sales for the year under review expanded from £3,930m to £4,330m and, after depreciation of £77.3m against £54.63m, trading profits rose by £5.9m to £147.4m. This included an advance of £9m to £20.5m in the surplus of the Howard Johnson division, reflecting a full year's ownership as against a part year in 1980.

Substantially improved second-half trading performances were common to all the group's divisions. Excluding Howard Johnson, which was not owned for the whole of the corresponding period, the rise in second-half trading profits amounted to 37 per cent.

An analysis of sales and trading profits between first and second halves shows tobacco £1.04m (£1.02m) and £26.1m (£29.6m); food £1.03m (£1.03m) and £37.6m (£39.8m); paper, board and plastics £3.2m (£4.5m) and £0.2m loss (nil) — £29.9m.

Share offers planned by Renaissance

Renaissance Resources, a Canadian oil and gas company with assets of about £36m, is seeking a Toronto Stock Exchange listing and plans to raise £10m by selling 100,000 shares at 100p each.

The company, founded in 1974 and in which Royal Bank of Canada has an 8.3 per cent stake, also intends to make share offers for six of 10 of its joint drilling programmes next month.

If successful, the total asset base would rise to over \$50m, after discounting future cash flow by 20 per cent.

During 1981, Renaissance participated in 132 wells of which 70 were in Canada and 62 in the U.S. Success rate was 60 per cent. Primary Canadian activity areas are in the shallow basin areas of Alberta, British Columbia and Saskatchewan. In the U.S., the group is active in Louisiana, Northern Wyoming and southern Montana.

Renaissance is trying to secure new financing in excess of £25m this year and discussions are being held with companies in Canada and one in the UK.

G. Greene, president, holds 28.8 per cent of the equity, the Royal Bank 3.9 per cent and Talcorp, a quoted Canadian company, 5.4 per cent.

Brokers to Renaissance are Buras Fry.

(£41.9m) and £9.3m profit (£3.3m loss); food £57.4m (£56.4m) and £2.1m (£5.4m); brewery £300.2m (£284.1m) and £23.1m (£19.5m); Howard Johnson (from June 17 1980) £132.7m (nil) and £2.4m (nil) — £197.7m (£107.5m) and £18.1m (£11.5m).

A breakdown of overseas sales and trading profits for the year as a whole discloses: Continental Europe £104.2m (£111.8m) and

division benefited from better productivity and cost cutting. It also withdrew 10p in dividends which was profitable long-term future was foreseen and sold some businesses.

In aggregate, food division profits rose from £10.8m to £12.3m.

The trading surplus of the brewery division increased by 20 per cent to £50.7m. This included an advance in the surplus on sales of licensed properties of £1.7m.

Group stated earnings per share before tax for the 12 months fell from 17.7p to 14.8p and after tax, which was substantially lower at £4.26m (£4.06m), they advanced from 11.3 to 12.8. The final dividend is held at 4.5p net, maintaining the total payment of 7.25p at a cost of £51.8m.

The share of associates profits at £2.25m (£5.01m), was lower principally because last year included a £1.6m contribution from the group's 30 per cent stake in Mardon Packaging International up to the date of the sale of that interest to BAT Industries.

Any separate analyses of the movements between 1980 and 1981 in investment income, down £11.8m at £21.75m, and interest charges, up £13.2m at £66.2m, reflecting higher average borrowing rates and currency fluctuations, are complicated by the impact of funding the purchase of Howard Johnson.

Initially the purchase consideration was satisfied partially

by the proceeds of the sale earlier in 1980 of British government securities and partially by eurodollar borrowings. During 1981, all the latter were repaid, following the sale of the remaining gilts. However, the combined movement in investment income and interest charges of £25m can be largely attributed to the full year's ownership of Howard Johnson.

Minority profits for the year totalled £288,000 (£276,000) and there were extraordinary debits of £34.9m (£15.3m-credits). Provisions for losses, already or anticipated to be incurred on rationalisation, closure or disposal of businesses amounted to £38.5m (£36.3m). Nevertheless, benefits from this action will be reflected in future performance, the directors state.

The sale of the group's 2.5 per cent stake in Mollis realised £9.7m, on which tax of £2m is payable. These shares originally cost £1.1m but were included at an inflated book value of £15.4m at the date of disposal.

The foregoing items were offset by profits from the sale of investments, mainly gilts of £8m and property sales of £5.2m.

After minorities and extraordinary items the attributable balance came through at £58.6m compared with £93.9m.

On a CCAs basis pre-tax profits are shown at £66m (£83m) and there is an attributable loss of £2m (£27m).

At the year end shareholders' funds stood at £296m (£277.1m). See Lex

DIVIDEND TABLE IS ON PAGE 22

£2.4m (£1.2m); U.S. £693.1m (£391.5m) and £14.1m (£16.5m); Canada £3.3m (£2.8m) and £0.2m (same); other countries £20.7m (same) and £1.6m (£1.5m).

Reviewing the year's trading the directors report that the two main reasons for the decline in tobacco profits from £80.4m to £63.6m were a sharp fall in UK cigarette consumption and promotional costs in highly competitive conditions.

The food division achieved record profits from its non-poultry interests in 1981, with a marked recovery from the previous year's setback. In addition, the egg business returned to the black after the severe losses of the last two years.

Nevertheless, these satisfactory trading conditions were largely offset by an increased loss in the poultry meat business. The

September 1981 were £3.86m and for the full year, not less than £3.2m are forecast.

Dr Burgess said that profits have previously been affected by the strength of sterling. The group buys most of its materials in the UK and exports more than 80 per cent of its output, in addition to sterling's recent weakness, he said the group continues to make progress in its various markets abroad.

The directors of Amersham expect to pay a dividend of 3.5p net for the year ended March 1982.

In addition to the ordinary 25p shares, one special right share of £1 is to be retained by the Secretary of State for Energy. This mechanism is designed to protect the status of Amersham as an independent company.

It is the Government's intention that no one party hold more than 15 per cent of the company. If such a holding were acquired, the shares exceeding

15 per cent would be declassified and subsequently sold. This special share carries no general right to vote at meetings of shareholders and is redeemable at par at the Government's option in March 1985.

Five per cent of Amersham's issued ordinary capital following the offer for sale, is reserved for employees. A maximum of 272,125 shares will be offered free to employees and each will have the option to buy a further £200 worth of shares on a one-for-one basis.

Amersham has approximately 1,500 employees in the UK.

The company's net tangible assets are shown at £35.8m. The issue is fully underwritten. The application list will open on Thursday, February 18. Brokers to the issue are Casenove.

The company's bankers are Morgan Grenfell, which M. R. Rotherchild is advising the Government.

Luxembourg listing for ESI London

ESI London, a distributor of defence technology products manufactured by the U.S. parent company, International Signal and Control Corporation, has obtained a listing on the Luxembourg Stock Exchange.

ESI is a UK company which began substantial trading in July 1980 when it arranged an agreement to market ISC's products exclusively in the Nato Europe area and now exclusively outside North America.

A private share placing by Rowe Rudd was followed in February 1981 by a rights issue, bringing the minority interest to 40 per cent.

The company then said it was considering seeking a quotation on the Unlisted Securities Market but found it did not qualify because it lacked a three-

year record. While arranging a Luxembourg listing last autumn, the group made a further rights issue and capital reorganisation, resulting in reduction of ISC's stake to 50.2 per cent and a total of 12.5m 25p shares in issue.

ESI had profits before tax of £18,000 on turnover of £8.3m in the eight months to March 1981. In the first half of the current year, profits were £1.2m on sales of £5.57m, and the directors forecast a total dividend of 2.1p for the year.

Mr Tony Rudd has been replaced as chairman by Mr James Guerin, chairman of ISC. Jacobson Townsley have been appointed brokers to the company. Dealings begin on February 15.

Amersham share offer at 142p

ALL THE 50m ordinary shares of Amersham International, the Government-owned company which develops and sells radioactive materials, are to be offered at 142p each, which will capitalise the company at £71m.

The details of the prospectus, which will be available on Monday, show that the Government will raise £63.7m by selling 44,88m shares in the company. Amersham will receive £5m from the remaining shares, after the payment of expenses and certain loans to the Government.

Dr John S. Burgess, group managing director, said yesterday that Amersham was a "natural candidate" to be public. "We are a high technology group operating on the frontier of a growing field," he said.

Amersham's pre-tax profits have been stagnant for the last two years at around £4m. Sales last year were £48.5m. The company said yesterday that taxable profits for the six months to

September 1981 were £3.86m and for the full year, not less than £3.2m are forecast.

Dr Burgess said that profits have previously been affected by the strength of sterling. The group buys most of its materials in the UK and exports more than 80 per cent of its output, in addition to sterling's recent weakness, he said the group continues to make progress in its various markets abroad.

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Wm. Jackson expects better second half

The directors of William Jackson and Son say the bakery division is in a loss-making position but that considerable and urgent reorganisation in the division is envisaged in an attempt to rectify the situation.

They add that this remedial action and the continuing strong performance of the retail sector should lead to improved profits in the second six months.

As reported on February 10 the company returned pre-tax profits of £403,000 for the first half of the year to October 24 (£1.6m).

The company carries on business as a baker, confectioner, meat processor and supermarket operator. Its ordinary and restricted voting shares are unquoted.

Lonrho £7m lower at attributable level

ALTHOUGH pre-tax profits of Lonrho, the multi-national conglomerate, were ahead at £180.6m compared with £119.1m, attributable profits were down from £45m to £35.1m in the year to September 31 1981.

The pre-tax figure includes profits from associates of £30.3m (£31.7m), while £7.9m was attributable to the minority interest in Princess Properties International, which, since December 2 1981, has been wholly-owned.

Attributable profits were before extraordinary debits of £11m (£8.5m), which include £21.5m in respect of the partial closure of the Hadfields steel manufacturing facilities.

Commenting on the partial closure, Mr Tony Rowland, the chief executive, says Hadfields' operations were curtailed after carrying prolonged and heavy trading and extraordinary losses amounting to £26m. This has significantly reduced group net profit after tax, but he says this independent steelmaker is now profitable.

Group turnover rose from £2.1bn to £2.46bn, and this includes associate turnover of £468.4m (£355.7m). There was a higher tax charge of £54.4m compared with £48.6m. The total net dividend is 9p (10p including a

special payment of 1p). A first interim of 1p in respect of the year ending September 30 1982 is also being paid. Stated earnings per share are down from 19.4p to 14.8p, but net asset value per share has improved from 171p to 186p.

Mr Rowland, in a lengthy statement, says that the continuing policy of Lonrho is to build the widest geographical spread of active subsidiaries thereby balancing and protecting the interests of the shareholder. He says the balance sheet is healthy and assets employed have increased by 23 per cent to £1.05bn.

Total net borrowings, excluding those relating to the continuing business, have remained at 34 per cent of total assets employed, which is the same as the previous year. At year-end, cash balances were £136m, and net current assets stood at £143m.

During the year, the group made three major acquisitions. In July, it bought 50 per cent of Kühne and Nagel, a cargo, warehousing and forwarding business; towards the close of the year The Observer Sunday newspaper was purchased, and it bought out its partner in Princess Properties International, Mr D. K. Ludwig of New York.

He says Kühne and Nagel is both profitable and rich in potential, taking Lonrho into 20 countries where it had not been previously represented. John Holt Shipping Services, another warehousing and cargo subsidiary in Nigeria, achieved a record profit increase of 300 per cent.

The Observer is, he says, a valuable addition to the group's newspaper interests, which are extensive in Scotland. The previous owner of The Observer, Atlantic Richfield of California, now has a 20 per cent interest in Outramps.

During the year a new Sunday newspaper was launched in Scotland, but Mr Rowland says the profitability of the newspaper industry has been badly affected by increased newspaper costs and reduced advertising revenues, and Outramps has suffered accordingly.

The wholly-owned subsidiary, Harrison's, printer of postage stamps, has a new five-year contract with the Post Office.

Discussing the group's mining activities, he says metal prices were weaker but higher output helped to offset some of the effect on profit. Group gold production was increased to 382,000 ounces. A new gold mine was established at Kilgall which

will increase total gold production still further next year.

Lonrho's collieries increased sales by 14 per cent to record levels of 5m tonnes of bituminous coal and 600,000 tonnes of anthracite. Construction work on a new anthracite mine has made good progress and output of 600,000 tonnes is projected.

The strong price of sugar during the early part of the year and an increase in overall production to over 400,000 tonnes from 65,000 acres, helped agriculture and ranching to contribute record profits.

Both the group's sugar mills in Malawi and the factory in Swaziland were working at full capacity. Success was achieved by its operations in irrigated sugar cane in Africa, and consultancy contracts have been offered to the group in several new areas, including Brazil.

Tea estates were affected in Malawi by poor weather and the final harvest was the lowest for some years at 4m kilos.

Switching to the hotels division, Mr Rowland says the newly-acquired Princess group is pursuing opportunities for worldwide expansion. The new tower addition to the Acapulco Princess will be completed and operational by late summer.

See Lex

Norfolk Capital shows deficit of £29,428

A DIVE into the red is shown by Norfolk Capital Group for the year to September 30 1981. There was a pre-tax deficit of £29,428, compared with a previous surplus of £337,006.

At half time this higher showed pre-tax losses of £197,352.

Turnover for the year was also lower, falling from £9.15m to £8.34m.

A final dividend of 0.5p has been declared, the interim having been missed. In the last full year a total of 1.2p was paid. Earnings per share have fallen from 1.26p to 0.15p.

The directors say they have considerable confidence in the long-term future of the group and have decided to recommend a final despite the trading results.

There is severe price competition in the hotel industry, they say, and add that a further reduction in overheads at the company's hotels will impair services offered to visitors.

To achieve further economies the provincial office at Bath was merged with the London office. In order to reduce costs, but the directors say these will be more than offset by savings in administration overheads. Full provision has been made in the accounts.

Extraordinary dividends have been shown for redundancy costs of £19,943 plus estimated further expenditure of £160,007. The provision includes £45,500 paid to a former director.

Net asset value has been reduced to 45.1p, against 68.6p last time. The directors considered that a further revaluation of fixed assets should be undertaken in order to give a fair representation in the balance sheet. This has resulted in the reduction in the net asset value.

However, the directors emphasise that the market is depressed for certain of the hotels and in due course there should be a recovery from these levels.

A CCA pre-tax loss was stated of £2,079.

● comment

Sir Maxwell Joseph indicated a couple of weeks ago that he was taking a much closer interest in the fortunes of lacklustre Norfolk Capital and the shares promptly jumped 12p to 36p, before easing slightly this week.

Yesterday's figures suggest there is much to keep Sir Max occupied. Profits were down nearly 80 per cent in the second half and the value of the group's 14 remaining hotels has once again been significantly lowered.

Bank borrowings have come down to under £4m since the disposal of the Royal Hotel in Bristol and other properties but will rise again this year as the refurbishment programme gathers momentum. At 32p, down 2p yesterday, the shares appear to discount a lot more than the current year's likely recovery.

The yield on the reduced dividend is only 2.1 per cent although the net asset value of 45p provides some support.

BELOIT WALMSLEY Record sales of £40m have been achieved by Beloit Walmsley, the Lancashire paper machinery manufacturer, in the past 12 months. Ninety per cent of the equipment went for export.

Mr Alfred Pettengell, managing director, said that the encouraging results have strengthened the company's work base.

M. J. H. Nightingale & Co. Limited

27/28 Levant Lane London EC3R 8EB Telephone 01-621 1212

1981-82	Company	Price	Gross Yield	P/E	Fully
High Low	ABN High, 10pc CULS	70	10.0	6.1	Actual based
75	62 Anstrung	70	4.7	6.7	11.1 15.4
51	33 Amiteage & Rhodes	44	4.3	9.8	3.7 8.3
205	187 Bardon Hill	204	8.7	4.8	9.9 12.1
104	77 Debona Jenkins	77	6.0	7.8	3.

The continuing policy of Lonrho is to build the widest geographical spread of active subsidiaries

R.W. Rowland, Chief Executive

The continuing policy of Lonrho is to build the widest geographical spread of active subsidiaries, thereby balancing and protecting the interests of the shareholder who has chosen to invest through the Company. Over the last twenty-one years this has brought a thirty-fivefold increase in earnings per share, substantially outpacing inflation.

The balance sheet is healthy and assets employed in the Group have increased by 23 per cent. to £1,045 million.

Total net borrowings, excluding those relating to our confirming business, have remained at 34 per cent. of total assets employed, which is the same as last year. At the year end cash balances were £136 million. Net current assets stood at £143 million. With acquisitions and the growth of existing businesses, we are now employing 150,000 people. Group turnover was £2,500 million, and profit before tax £121 million.



THE OBSERVER

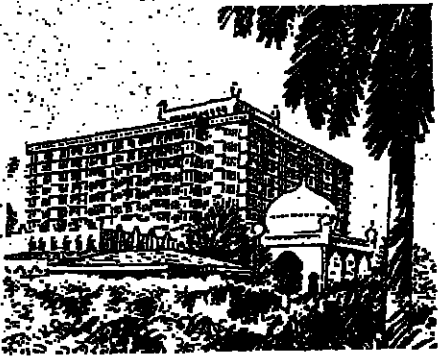
We have made three major purchases since my last review. In July we bought 50% of Kühne & Nagel, one of the world's biggest cargo, warehousing and forwarding businesses. Towards the close of the year "The Observer", a Sunday newspaper published in London, was acquired by our publishing subsidiary, George Outram and Co., from Atlantic Richfield of California. We also bought our partner in Princess Properties International, Mr. D. K. Ludwig of New York, and now wholly own the finest resort hotel in the world, the Acapulco Princess, and its sister hotels.

For the first time we have had to bow to the recession of the economy in Britain and curtail operations at the wholly owned steel making subsidiary, Hadfields, after carrying prolonged and heavy trading and extraordinary losses amounting to £26 million. This has, of course, significantly reduced the net profit after tax in the current year, but you will be glad to read later in this Review that Hadfields continues in business as Britain's only independent steel maker to the drop-forging industry, and is now profitable.

Shareholders will have been puzzled at the decision by the Monopolies and Mergers Commission not to recommend that Lonrho's bid for the House of Fraser be allowed to proceed normally. The Commission decided that the bid was, on the whole, not in the public interest, although by a previous decision in 1979 they cleared the way for Lonrho to build up a 30% bid stake in the equity of House of Fraser. On the other hand, the national Press and the financial Press are unanimous in saying that the Report does not present an adequate argument against our making a bid, and that the House of Fraser shareholders should be allowed to take the decision themselves. We are moving to resolve the stated objections of the Commissioners.

Mining

Metal prices were weaker during the year but higher output helped to offset some of the effect on profits. Total Group gold production was increased to 352,000 ounces. A new gold mine was established at Kipwal which will increase our total gold production still further next year.



The Princess Tower, Bahamas

Good progress has been made with construction work at Eastern Gold Holdings, a major new gold mine in partnership with the Anglo American Corporation. A subsidiary holds a 36% interest in this important venture. Production plans have now been revised upwards to an eventual 390,000 ounces of gold annually.

Last year I referred to plans to exploit a second higher-grade platinum reef. Construction of the new plant for treating this ore is nearing completion and a large increase in production of platinum group metals above the current level of 134,000 ounces is consequently expected from March 1982. Arrangements for refining and selling the additional platinum group metals are largely complete.

Our collieries increased sales by 14% to new record levels of 3 million tonnes of bituminous coal and 602,000 tonnes of anthracite. Construction work on our new anthracite mine has made good progress and output of 600,000 tonnes is projected.

We continue to search for new mining properties. Prospecting has been directed toward precious metals, coal, diamonds and industrial minerals.

Agriculture and Ranching

Due to the strong price of sugar during the early part of the year and

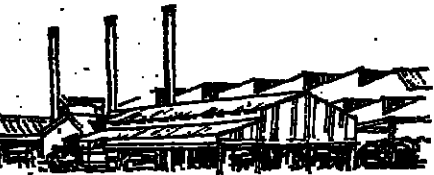
an increase in overall production to over 400,000 tonnes from 65,000 acres, the contribution to profits was substantially ahead of last year and an all-time record.

Both our sugar mills in Malawi and the large factory in Swaziland were working at full capacity. The new sugar project in Benin, in which we have an equity interest and for which we have the management contract, is well advanced and the factory is now being built. We also own three sugar mills in Mauritius.

The success achieved by our operations in irrigated sugar cane in Africa, and especially in the recent Kenana and Dwangwa projects, is becoming appreciated worldwide and consultancy contracts have been offered to us in several new areas including Brazil.

In Zambia we have one of the largest farming companies in the country, which this year grew and sold many thousands of tons of maize, potatoes, wheat and onions, as well as selling cattle and pigs, and supplying some 7 million eggs for the Lusaka market.

In Kenya we have a fully integrated agricultural operation stemming from wattle and its derivatives of tanning extract, charcoal and wood preservative, together with extensive arable farming and ranching activities. All organic waste, straw, feedlot manure and waste wood are utilised in a successful mushroom farm producing 500 tonnes per annum and calling for advanced biological techniques, including spawn production.



The Sucuma Sugar Mill, Malawi

In Zimbabwe we grow coffee, wattle and pines, and run several large herds of beef cattle. The Group's total herd averages 100,000 head, with sales of 20,000 a year.

The Group's tea estates in Malawi were affected by poor weather conditions and the final harvest was the lowest for some years at 4 million kilos.

Hotels

1981 represented another excellent year for Princess Properties International, of which Lonrho now owns 100%, having recently acquired the remaining 50% interest.

The Princess Group is pursuing opportunities for worldwide expansion and taking advantage of the excellent reputation it enjoys in the tourist industry.

The new tower addition to the Acapulco Princess will be completed and operational by the late summer of 1982. Additional land has been purchased in Mexico City to complete the hotel and office block site on the magnificent Paseo de la Reforma, and it will represent the most valuable construction site in Mexico.

In the United Kingdom, another poor tourist year has affected the results of our hotels. The modern Birmingham Metropole Hotel achieved a higher profit than forecast, and gained a new record of over six hundred conferences and exhibitions. We are still the foremost Conference and Exhibition Hotel Group in the country, and the continued improvements carried out by our wholly owned builders, Fassnidge Son & Norris, will help to ensure that we retain that position.

The Casino division has grown in the past year under strict management supervision and, when all improvements have been completed, should contribute significantly to your Group's profits.

Motors

As importer for Volkswagen/Audi motor vehicles, our subsidiary V.A.G. (United Kingdom) had a successful year and has surpassed previous figures. It has been a year in which they achieved the highest-ever vehicle sales figure of 83,330 units. With a 5.5% share of the U.K. car market, it became the leading importer of

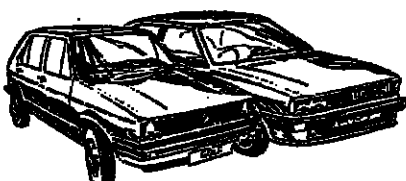
European cars. We are confident that this trend will continue through 1982.

We also own numerous motor retailing outlets in the United Kingdom through which we sold 20,000 vehicles during the year and increased our share of the British Leyland car market to 5.6%.

We are sole distributors in Britain of Deutz tractors, Fahr agricultural machinery and Taarup mowers, which are proving to be most successful.

Jack Barclay, the world's largest distributor of Rolls-Royce and Bentley motor cars, once again made a significant contribution to the results of our motor retailing division. The new Rolls-Royce Silver Spirit, introduced last year, has been well received.

Jack Barclay European has just completed a full year as Volkswagen/Audi dealers. It has made an encouraging contribution to their main business of servicing their customers' Rolls-Royce and Bentley motor cars.



The Volkswagen Golf and Audi Coupe

In East and Central Africa, our motor division suffered from a severe curtailment of import permits due to lack of foreign exchange. In Nigeria we had record sales of 77,500 Yamaha motorcycles and we continued to distribute Mercedes commercial vehicles and Volkswagen motor cars. Overall we sold 216,315 motor vehicles throughout the Group.

Clearing, Forwarding, Warehousing and Cargo

As an international trading company we clear, forward and warehouse on our own behalf. The acquisition of a 50% interest in Kühne & Nagel gives us international capability, with very valuable overseas connections and traditions.



Kühne & Nagel Freight

Kühne & Nagel is both profitable and rich in potential, taking Lonrho into 20 countries where we had previously not been represented.

They have 300 offices worldwide, and almost a century of experience.

John Holt Shipping Services, the leading air cargo handling agents in Nigeria, achieved a record profit increase of 300%.

Aircraft

Our Beechcraft dealership in Africa had a very good year selling 111 aircraft.



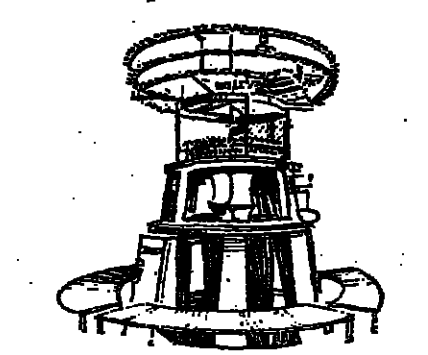
Beechcraft aircraft

During the year we secured from Gates a franchise for Learjet. The Group owns or leases a total of 30 aircraft, including a Gulfstream II and 3 Boeing 707's.

Textiles

Despite the depressed condition of the textile industry, Lonrho Textiles has managed to hold its market position and the "Accord" range is now firmly established as a major brand of co-ordinated bed linen. The Brentford chain of shops, which aims at a mass market, was expanded during the financial year and by the year-end 56 shops were open, with three more near completion.

Our Lancashire based David Whitehead textile operations have been re-organised and continue to trade profitably. The John Barnes division currently exports 50% of its knitted fabric production to the motor trade in Europe.



Knitting machine at David Whitehead

Our textile companies in Africa have again had a very successful year. In Malawi, David Whitehead increased their production of woven cloth by 17% to 34 million yards, while sales in both the domestic and export markets remained buoyant. An important programme of capital expenditure involving the purchase of over 60 new looms is currently in hand in Zimbabwe.

YEAR AT A GLANCE

	1981	1980
Turnover	£2,456.6m	£2,100.7m
Profit before tax	£120.6m	£119.1m
Profit attributable to Shareholders before extraordinary items	£38.1m	£45.0m
Net assets per share	186p	171p

Balance Sheet at 30 September 1981

	1981	1980
FUNDS EMPLOYED	£m	£m
Share capital	65.46	65.22
Reserves	422.71	381.44
Equity interest	488.17	446.66
Minority interests		
Princess Properties International*	99.21	65.16
Other minority interests	113.89	86.16
Deferred tax	-75	-53
	702.02	598.51
Loans	342.87	249.80
	1,044.89	848.31
ASSETS EMPLOYED		
Fixed assets	669.48	539.86
Associates	189.09	137.13
Investments	43.38	24.69
Net current assets	142.94	146.63
	1,044.89	848.31

*The minority interest in Princess Properties International was acquired on 2 December 1981 for a purchase consideration of £52.30m, giving a surplus on acquisition of £46.91m which will be credited to reserves.

Printing and Publishing

After consideration by the Monopolies and Mergers Commission, Outrams acquired "The Observer" newspaper which is one of the oldest and most respected national Sunday newspapers in the United Kingdom. The Observer is a valuable addition to our newspaper interests, which are extensive in Scotland. As a result of this acquisition, we are glad to have the previous owners, Atlantic Richfield of California, as a 20% partner in Outrams.

Outrams, publishers of the "Glasgow Herald" and "Evening Times", had a double success in winning first prize in the "Newspaper Design Awards" for the best designed morning and evening papers in the United Kingdom. During the year, they also started a new Sunday paper, the "Sunday Standard", the first major newspaper to be launched in Scotland in the past 60 years. The profitability of the newspaper industry has been badly affected by increased newspaper costs and reduced advertising revenues and Outrams have suffered accordingly.



Our provincial newspapers group, Scottish & Universal Newspapers, continue to do well in a difficult market and have launched a number of new free distribution newspapers during the year, bringing the combined circulation to over 578,000 copies a week.

In the United Kingdom our printing companies have continued to invest in new technology for the years ahead. Our wholly owned subsidiary, Harrison's, printers of postage stamps to many governments, have a new contract with the British Post Office to print substantially all their postage stamps for a further five year term.

Harrison's have now been associated with the British Post Office for over half a century. Daniel Greenaway & Sons, financial and security printers, completed in November 1981 its investment in the most advanced computerised phototypesetting system currently available. Our Report and Accounts this year have been produced on the new system, considerably speeding up the time normally taken to prepare and print.

The performance of our printing and newspaper companies in Africa has generally been satisfactory, although Printpak in Kenya has made losses.

Export Confirming and Broking

High interest and wide fluctuations in international exchange rates have affected the performance of the international financing operations of Balfour Williamson, whose profits were slightly down on last year.

John Holt's export confirming with West Africa has improved with turnover increased by 50% to £81 million after several years in the doldrums.

Our cotton broking firm has traded satisfactorily, handling 44,000 tonnes in a subdued market.

Property

With our wholly owned subsidiaries, London City & Westcliff Properties and A.V.P. Properties, Lonrho owns a portfolio of commercial and industrial properties in England and France which has a value of £65 million.

The gross rental income from these properties is in excess of £5 million and has increased by 9% in the year.

Department Stores

We continue to hold 30% of the House of Fraser department store chain, worth £72 million at current share prices. I outlined the present position in my opening remarks, and I assure you that we will act reasonably and resolutely to bring about a sensible conclusion.

Wines, Spirits and Beers

Whyte & Mackay, Scotland's most popular blended whisky, increased its sales by 21% in the United Kingdom. The John Holt Wine group in the United Kingdom had sales of nearly £70 million. Within this group, Ashes and Nephew now operate 313 off-licenses, and during the year the subsidiary Jones of Spennymoor began bottling "7-UP" for the Tyne Tees area. The vineyards in the Bordeaux area, Châteaux Rausan-Segla, Smith-Haut-Lafitte, La Garde, de la Tour and Olivier, and our shippers, Louis Eschenauer, are in good heart, and the 1981 vintage will be a good one.

An important occasion in the Bordeaux wine trade is the "Fête de la Fleur" which was for the first time held in the Graves district and the venue chosen was your own vineyard Chateau Smith-Haut-Lafitte, a signal honour.

In Malawi our breweries produce a traditional African beer which is low in alcohol and high in protein, and sold nearly 13 million gallons. It is planned to build two new breweries to cater for the increasing local demand. The Group also operates a further 17 traditional breweries in partnership with African Governments.

In Nigeria John Holt's Pepsi Cola plant at Kano doubled its profit in its second full year of production at almost half a million cases of Pepsi Cola a month. A second plant came into production during the year at Kaduna.

Our Coca Cola bottling plant in Zambia has had a satisfactory year.

Engineering, Steel and Manufacturing

The trading results of our United Kingdom engineering companies were over-shadowed by the problems at Hadfields in Sheffield. Hadfields are in direct competition with the Government owned British Steel Corporation, which immediately following the steel strike in 1980, embarked upon a programme of price cutting to win back the market share they had lost.

Proposals for the rationalisation of the engineering sector were made by British Steel Corporation in March 1981. However, acceptance of these proposals would have meant the total closure of Hadfields and the loss of 2,600 jobs; proposals which your Board considered cruel. It was therefore decided to start our own re-organisation of the company which was completed in June, and since then Hadfields has been making a contribution to Group profits. The losses which we absorbed before making these cuts were very considerable. We have had no financial or other help from the Government.

The Firstel Group were profitable in the year, with Lightfoot Refrigeration achieving a fine return.

Demand for domestic and office furniture and stainless steel sinks remained at a low level for most of the year. However, a small but welcome increase was evident in the final quarter and this trend has continued into the current year.

Hopkinson, our plumbing factors, continued to expand.

Our engineering and manufacturing companies in Zimbabwe continue to go from strength to strength. W. Dahmer and Zambesi Coachworks are two of the country's leading bus, truck and coach-builders, whilst Crittall-Hope manufacture windows and door frames. In Nigeria we sold 10,000 outboard engines and built 600 glass-fibre workboats.

Pipeline

The Trans-Mozambique pipeline is now ready to operate. During the 1981 dry season, some 80 km of damaged pipe were lifted and repaired or replaced. Negotiations are taking place with the Government of Zimbabwe on the tariff and appropriate revisions of the Concession Agreement and agreement in principle has been reached with the Government of Mozambique.

Conclusion

I know you join the Board in appreciating the hard work and initiative of so very many people who work for Lonrho, and who have built up the strength of the Company to the point where we can yet again be proud in presenting the balance sheet to you. We look forward to next year's problems and successes and we hope you will stay with us as a shareholder!

Yours sincerely,
Tim Rowland

The seventy-third Annual General Meeting of Lonrho Limited will be held at the Great Room, Grosvenor House, Park Lane, London, W.1. on Friday, 2 April, 1982, at 12 noon.

LONRHO

Lonrho Limited, Cheapside House, 138 Cheapside, London, EC2V 6BL

The text is taken from the Chief Executive's Review contained in the 1981 Report and Accounts which will be published in late February. Copies will be available from The Secretary, Lonrho Limited, Cheapside House, 138 Cheapside, London, EC2V 6BL.

Robert H. Lowe Public Limited Company KNITTED GARMENT MANUFACTURERS

The Annual General Meeting of Robert H. Lowe p.l.c., will be held on the 5th March, 1982, at Congleton, Cheshire.

In his circulated statement, Mr. J. Robertshaw (Chairman) reported that the trading results for the financial year ended the 30th October, 1981, were less than satisfactory. In his interim report, the Chairman had indicated that the poor forward order position, coupled with short-time working, increased operating costs and tighter margins, were expected to affect the results for the full year. Regrettably those comments had been borne out in the full year's trading figures before taxation.

Group turnover for the year had decreased by £975,567 to £6,339,025 and Group profit before taxation was £241,213 compared with £718,921 in 1980. However after crediting taxation of £189,470 (in 1980 a charge of £380,491) profit after taxation was £430,738 against £338,430 last year.

The Chairman continued: After taking into account the substantial tax credit resulting from the release of deferred taxation provisions no longer required, your directors are recommending the payment of a final dividend of 2.6p per share on the ordinary share capital, which with the interim dividend already paid, of 0.655p per share will make a total of 3.265p per share, compared with the total dividend of 2.722p per share in 1980.

With regard to future prospects I am pleased to report that recent months have seen a marked improvement in the Group's trading position and all production units are now working full time. The forward order position has also shown a degree of improvement compared with 1981 and sufficient orders have been placed to ensure continued production well into 1982. With these factors in mind your board have every reason to look forward to a satisfactory year's trading providing the economic climate remains favourable. In addition your directors intend to further expand the Group's manufacturing base, by acquisition if necessary, in order to maintain and improve the Group's profitability.

Companies and Markets

BIDS AND DEALS

Home Charm to pay £14m for Sankey Homecentre Burmah extends bid for Croda

ON THE face of it, Home Charm has been the victim of a life-time by agreeing to buy the Sankey Homecentre stores for £14m. Home Charm itself has shareholders' funds of about £10m and a market capitalisation of some £18m.

Raising the stakes further, the do-it-yourself sector is far from buoyant. Now add an element rarely found at a poker table—the £14m is being raised by an overdraft from Barclays Bank.

However, Home Charm starts with a strong hand. Since its market debut in 1971, it has recorded consistent profits growth with only one setback in 1980 when the competition intensified and margins shrunk.

A full recovery is expected for the year ended last December, with profits of £2.5m against £1.6m in 1980. Sales have surged from £4m in 1971 to £80m in 1980, and the company yesterday defended its bold move on several fronts.

"We've had nil growth from our existing stores in 1981," said Mr. Manny Fogel, Home Charm's chairman. "Our growth has been coming from new stores. We want to keep moving."

As for the financial burden of the borrowings, Mr. Seymour Saideman, a director, said: "We hope to get rid of the overdraft within 12 months of the purchase. The deal, which includes 25 existing stores throughout England and Scotland and two under construction, is expected to be completed by March 31. At the moment, Home Charm has no net borrowings."

The Tighe group of companies was established in the early 1950s and is now said to be one of the largest European groups in the field of industrial and commercial painting.

Over half of its turnover comes from heavy industrial, petrochemical and North Sea oil related contracts with the balance coming from commercial, domestic and maintenance painting and decorating. Other activities include scaffolding,

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would also help reduce the debt. However, Mr. Saideman admitted that profits for 1982 could well be flat. He said the cash flow from the acquisition should help cover the financing costs in 1982. By 1983, he added, the group would be able to move forward again.

The Sankey stores now have a turnover of about £18m which works out to about £27 per sq ft. Home Charm has sales of about £80 per sq ft, aided by stronger sales in the smaller stores.

Analysts yesterday said that Home Charm should be able to double sales at the Sankey stores over the short term.

The key problem for Home Charm will be the initial interest charges of some £2m in the first year. Analysts agree, however, that the group is well-managed and has followed a policy of expansion with good results.

The Sankey stores will be converted to Home Charm stores—the Home Charm banner—over the next year, at which time the group will be able to advertise nationally. The Sankey Homecentres have not been tising.

Mr. Saideman said the move would put pressure on the group. "Sure I've got fears. I have to hope interest rates don't go up and that nothing goes seriously wrong with the country."

"I think within our trade we're doing OK. We're one of the few making profits. We just hope we can ride this thing out."

THE CASH bid by Burmah Oil for Croda International, the specialty chemicals group, yesterday passed its second closing date and was extended until 3.30 pm on February 18.

Burmah disclosed that acceptances had been received on behalf of 3,119,653 ordinary shares and 232,724 deferred shares. Taken in conjunction with the 17.4m shares acquired by a Burmah subsidiary in the "dawn raid" of December 18, this represents a total of 17.9 per cent of Croda's voting capital.

Burmah also criticised Croda's recent forecast of a 36 per cent increase in its dividend for 1982. Reminding Croda shareholders that this would require a gross payment by their company of £10.8m, the bidder says they "should be extremely concerned at this development" which runs "directly contrary" to the prudent management professed by the Croda board.

Burmah referred to the review of 1982 prospects promised by Croda, repeating that full

information would be expected on dividend cover and retention levels. "Only then will shareholders be able to assess properly" the Croda's current position in the stock market.

Croda's ordinary and deferred shares closed unchanged at 82p and 54p, against Burmah's cash offers of 70p and 48p respectively.

Mr. Richard Heseltine, Croda's director for corporate development, said the take-over bid appeared to have "grounded to a halt" since the raid in December.

"Burmah seems to be saying that Croda shareholders should rather wait to hear what Croda's board has to say about the future. That is advice with which we heartily concur."

Mr. Heseltine again confirmed that Croda was still working on a review of its prospects. This would be published "in good time" and would provide "information to back up the dividend forecast."

BON MARCHÉ/ NEW SYLHET

In the formal offer document of the bid by Bon Marche Wine (Shippers) for New Sylhet Holdings the directors of Sylhet say that for a number of years their company's dividends would justify the price now being offered for the ordinary shares and they therefore recommend acceptance.

Bon Marche carries on the business in the UK of wholesale wine, spirits and beer merchants and considers that although operating in different fields the businesses of Bon Marche and New Sylhet are complementary.

The Bon Marche directors believe there is considerable scope for the development of New Sylhet's business with the additional support of resources available to Bon Marche both in UK and Bangladesh.

The New Sylhet directors say that it is impossible at this stage to forecast whether or not there will be any improvement in operating profit for 1981.

CHANGE WARES

Messrs J. R. Dutton and R. J. Stockwell have transferred their total shareholdings in Change Wares (70,015 and 117,049 ordinary shares respectively) to Barclays Nominees (London) following an agreement between them and Barclays Bank. The shares will be held by Barclays Nominees as nominee for Barclays Bank.

Mr. Stockwell has resigned as a director of Change Wares and will in future concentrate exclusively on his activities as an executive director of R. Stockwell and Co., the principle subsidiary of Change Wares. Mr. Dutton remains as finance director of R. Stockwell and Co. and the service contracts of Mr. Stockwell and Mr. Dutton have recently been extended.

MITCHELL SOMERS

Mitchell Somers has acquired a further 600,000 ordinary shares in F. H. Tomkins at 18p. This brings Mitchell Somers' holding to 5,911 ordinary shares which is 23 per cent of the issued ordinary capital.

SHARE STAKES

Bertam Holdings—Johore State Economic Development Corporation now holds 4,665,500 ordinary shares (20.822 per cent).

Thomas Nationwide Transport—The Australian Mutual Provident Society now holds 16,500,113 "A" and 7,071,628 "B" shares.

D. F. Bevan (Holdings)—Mr. Derek Frank Bevan, director, and wife dispose of 40,000 ordinary (0.50 per cent), and now hold 1,430,374 ordinary (18.20 per cent). Mr. Martin Frank Bevan, director, acquired 80,000 ordinary (0.83 per cent), now holds 440,544 ordinary (5.60 per cent).

Burnt Pulp and Paper—Mr. F. A. G. Schoenberg disposed of 50,000 ordinary (non-voting).

Reynolds—Mr. G. R. Chandler, director, sold 20,000 Ordinary Trust Tempo Jove Investment Trust sold 25,000 ordinary now holds 400,000 ordinary (7 per cent).

Town and City Properties—Hambros no longer has a beneficial interest in any 7 per cent convertible cumulative preference shares. Hambros retains beneficial interest in 38,288,177 ordinary shares.

F. Austin (Leyton)—Mrs. Austin, the wife of Mr. F. Austin, president, has sold 50,000

ordinary shares. The Frank Austin Foundation Charitable Trust, of which Mr. J. A. Austin, director, is a trustee, sold 50,000 ordinary shares.

Pengkalen—The Straits Trading Company no longer has an interest of 423,517 ordinary shares.

Warner Estate Holdings—Mr. P. C. T. Warner, director, has disposed of 22,500 ordinary shares.

The General Scottish Trust—The Sun Life Assurance now holds 2,080,000 ordinary (10.98 per cent).

Lesney Products—Mr. M. E. Alberge, director, bought 5,000 ordinary shares.

Transparent Paper—London Trust Company is now interested in 400,000 ordinary (approximately 5.5 per cent).

Hoskins—Mr. Morton-Glaxton and Garland has purchased 335,000 ordinary and now holds 560,400 ordinary (21.14 per cent).

The Rio Tinto-Zinc Corporation—Norwich Union Fire Insurance Society purchased 175,000 3.5 per cent "B" preference and now holds 470,000 "B" preference (14.95 per cent).

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div.	Total last year	Total this year
American Oil Field Sys.	1.25p	—	—	1.25	—
Christie-Tyler	nil	—	1	—	4
City & Foreign Inv.	nil	—	0.7	—	0.7
Dale Electric	0.7	Apr. 8	0.7	—	2.5
Robert M. Douglas	0.75	Apr. 8	0.75*	—	3.33*
Dewey Group	1.55	Mar. 31	1.47*	—	3.33*
Drayton Commercial	5.35	Apr. 2	5	7.35	7
Drayton Premier	7.71	Apr. 2	7.2	10.71	10.2
General Funds	5.5	Apr. 15	5.25	8	7.75
Hampson Industries Int.	0.25	Apr. 15	10.25	0.75	0.75
Imperial Group	5.5	Apr. 2	4.5	7.25	7.25
Lonrho	6	Apr. 2	6	9	10
Lonrho—first int.	1	Apr. 2	—	—	—
Martin Ford	0.65	Apr. 29	0.65	0.65	1.3
Mining Supplies	nil	—	nil	—	2
Mountleigh Group	0.5	May 3	0.7	0.5	1.2
Norfolk Capital	5	Mar. 28	7.5	7.5	7.5
River and Mercantile	4.25	Mar. 26	4*	5.5	5.25*
River Plate & Gen.	28p	—	28	40	40
Standard Bank Inv. Cpn.	4p	Apr. 1	4	7	7
Thermal Syndicate	15	—	15	20	17
Weber Holdings	4p	—	15	20	17

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Directors expect total of 3.5p. § First and final dividend. ¶ South African cents throughout. || Including 1p special payment.

BANK RETURN

	Wednesday Feb. 10 1982	Increase (+) or Decrease (—) for week
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BANKING DEPARTMENT

	£	£
Liabilities		
Capital	14,955,000	—
Public Deposits	897,085,588	+ 4,099,017
Bankers' Deposits	1,566,713,321	+ 32,105,595
Reserve & other Accounts	2,219,648,563	+ 37,314,124

	£	£
Assets		
Government Securities	645,395,069	+ 33,115,000
Advances & other Accounts	1,054,535,568	+ 15,508,792
Premises Equipment & other	16,261,852	+ 8,160,536
Notes	807,956	— 24,433
Co-in	2,219,648,563	+ 57,814,124

ISSUE DEPARTMENT

	£	£
Liabilities		
Notes issued	10,600,000,000	—
In Circulation	10,598,758,147	— 9,160,088
In Banking Department	16,261,852	+ 8,160,536
Assets		
Government Debt	11,015,101	—
Other Government Securities	4,351,789,321	+ 50,554,518
Other Securities	6,337,194,978	+ 60,554,518
	10,600,000,000	—

HAT gets Tighe group for £9m

HAT Group, the building services and materials company, is making a £9m acquisition which will double the size of its painting division and take it into the field of specialist grit and shot-blasting cleaning.

It is paying £8.5m in cash and issuing 700,000 shares for Jack Tighe, a substantial painting contractor based in the North East.

The Tighe group of companies was established in the early 1950s and is now said to be one of the largest European groups in the field of industrial and commercial painting.

Over half of its turnover comes from heavy industrial, petrochemical and North Sea oil related contracts with the balance coming from commercial, domestic and maintenance painting and decorating. Other activities include scaffolding,

industrial cleaning and ceiling partitioning work.

The purchase price has been calculated against Tighe's net assets at the end of this month being no less than £7m and that pre-tax profits in 1982-83 and 1983-84 will not be less than £1.8m a year.

HAT, which has grown out of the Telling family plastering business into a group with nearly 70 separate subsidiaries active in building services, is financing the acquisition without any need for borrowing. Last August the company raised £7.4m from shareholders by a rights issue. At that time the directors said that the money was to finance selective acquisitions.

Yesterday the shares rose 1p to 77p capitalising HAT at £47m. The two companies had discussed the possibility of a get-

together as far back as 15 years ago but serious discussions did not get under way until last autumn. Tighe has been unsuccessfully courted by others over the past 18 months and as recently as last Monday an approach was made.

HAT is buying Tighe with vendor warranties as to assets and future profitability. If either assets fall short of £7m or profits for the next two years are below £1.8m the vendors, the Tighe family and family trusts, will have to repay HAT up to £1.8m.

However, if profits in either of the two years to February 1983 and 1984 are between £1.8m and £2.5m the vendors will receive additional consideration amounting to 1/9 of the amount by which profits go over £1.8m. If profits are over £2.5m the additional payment will be half the profit.



Lloyds and Scottish Limited

1981 Results

Although market conditions were generally unhelpful to our financing activities, satisfactory performances were achieved by a number of the Group's subsidiaries and, helped by a lower cost of money, profits increased by 33% to £29.2 million.

Financial Highlights	1981	1980	
Group profit before taxation	£29.2m	£22.0m	+33%
Earnings attributable to shareholders	£22.2m	£12.5m	+78%
Earnings per share			
before exceptional item	18.72p	11.18p	+67%
after exceptional item	56.43p	11.18p	—
Dividends per share	5.57p	5.57p	—
Shareholders' funds (including minority interests)	£173.0m	£112.5m	+54%
Net borrowings	£768.9m	£708.9m	+8%
Gross assets	£1,238.2m	£1,124.6m	+10%

A Period of Change

Since we last reported on the results of the Group, two major events have occurred—

- Lloyds Bank increased its shareholding to 60.3%
- Bowmaker was acquired for £66.5 million.

The acquisition of Bowmaker is a major and exciting step in the development of our company and the enlarged Group will further consolidate its position as one of the biggest finance houses in the U.K. With the backing of our two major shareholders, Lloyds Bank and The Royal Bank of Scotland, we shall be well placed to secure an even stronger presence in the market for our services.

George Duncan, Chairman.



Lloyds and Scottish Limited

The Annual Report for 1981 deals with the Group's performance in detail. For a copy, please write to The Secretary, Lloyds and Scottish Limited, 8/9, Chesterfield Hill, London W1X 7RG.

LONDON-TRADED OPTIONS

Feb. 11 Total Contracts 3,567, Cuts 3,150, Put 407

Option	April				May				Equity close
	Expiry price	Closing offer	Vol.	Outstanding offer	Vol.	Closing offer	Vol.		
BP (c)	280	26	10	36	—	46	—	288p	
BP (c)	300	12	20	24	1	13	—	"	
BP (c)	320	3	1	17	—	13	—	"	
BP (c)	340	15	23	18	—	18	—	"	
BP (c)	360	1	25	24	—	23	—	135p	
CU (c)	450	—	—	—	—	—	—	477p	
Cons. Gld (c)	450	20	8	52	—	50	—	81p	
Cons. Gld (c)	460	13	13	28	—	35	—	"	
Cons. Gld (c)	470	12	15	13	—	17	—	"	
Cons. Gld (c)	480	17	15	13	—	17	—	"	
Cons. Gld (c)	490	60	6	87	—	100	—	834p	
Cons. Gld (c)	500	27	3	52	—	52	—	"	
Cons. Gld (c)	510	28	11	45	—	52	—	"	
Cons. Gld (c)	520	—	—	—	—	—	—	"	
Cons. Gld (c)	530	7	—	14	2	19	—	188p	
Cons. Gld (c)	540	13	4	17	2	19	—	"	
Cons. Gld (c)	550	59	12	54	—	50	—	846p	
Cons. Gld (c)	560	26	8	24	1	28	—	"	
Cons. Gld (c)	570	26	40	30	—	35	—	"	
Cons. Gld (c)	580	18	8	19	3	25	—	308p	
Cons. Gld (c)	590	24	8	40	—	50	—	145p	
Cons. Gld (c)	600	12	10	19	—	27	—	"	
Cons. Gld (c)	610	14	7	13	—	17	—	"	
Cons. Gld (c)	620	12	4	8	—	10	—	"	
Cons. Gld (c)	630	350	24	10	20	25	—	374p	
Cons. Gld (c)	640	30	25	23	—	25	—	"	
<hr/>									
February									
Barclays (c)	500	14	3	12	—	26	—	470p	
Imperial (c)	60	25	19	25	22	26	—	85p	
Imperial (c)	70	10	295	17	26	116	—	27p	
Imperial (c)	80	3	1	1	94	121	—	"	
Imperial (c)	90	1	1	24	—	10	—	"	
Imperial (c)	100	3	1	5	10	10	—	"	
Imperial (p)	80	3	15	5 1/2	—	7	—	84p	
Leasme (c)	590	2	12	18	4	26	—	"	
Leasme (c)	610	3	1	1	—	8	—	"	
Lorrho (c)	70	16 1/2	15	18	2	19	—	86p	
Lorrho (c)	80	7	77	9	19	10	—	"	
Lorrho (c)	90	2	21	10	8	6	—	"	
Lorrho (c)	90	2	1	5	—	5 1/2	—	"	
Lorrho (c)	90	7	105	10	1	12	—	"	
Lorrho (p)	100	17	4	—	—	—	—	"	
P & O (c)	120	17	7	25 1/2	10	18	—	158p	
P & O (c)	140	2 1/2	1	27	—	35	—	"	
P & O (c)	160	7	25	25	5	35	—	575p	
Racal (c)	290	18	2	27	22	50	—	444p	
Racal (c)	300	2	1	1	1	28	—	"	
RZT (c)	460	22	1	17	1	28	—	"	
RZT (c)	480	22	2	27	1	28	—	"	
RZT (c)	500	11 1/2	2	115	1	13	—	"	
RZT (c)	520	12	1	10	—	2	—	25p	
RZT (c)	540	5	6	5 1/2	6	—	—	"	
Real Rfa	60	5	—	2 1/2	—	—	—	"	
Real Rfa	70	4	—	2 1/2	—	—	—	"	

C=Call	P=Put
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UK CAR SALES

Cut-throat battle hits profits

By Kenneth Gooding, Motor Industry Correspondent

THE SOCIETY of Motor Manufacturers and Traders' committee has now disgorged the vital statistics about new car sales in Britain last year and it makes uncomfortable reading for some companies.

Cut-throat competition in the form of price-cutting and various other incentives remained the major feature of the market last year, something the bare statistics cannot show. But many people feel that this hectic activity pushed up total sales while doing nothing to help the profitability of individual companies or their dealers.

Certainly the new car market did not fall as far as was expected. Registrations totalled 658,089, down only 1.8 per cent against the 65 per cent drop forecast by the industry in January last year.

The importers' share of the market slipped from the record 55.7 per cent in 1980 to 55.7 per cent. The main influence was Renault's decision to assemble more of the cars it sold in Britain at its British plants instead of bringing them from Belgium or Germany.

Last year 203,281 of the Fords registered were assembled outside the UK—representing 13.6 per cent of the total British market—compared with 218,760 or 14.31 per cent in 1980.

Summing up you could say that it was a year of mixed fortunes for the UK-based manufacturers, a year when the Germans made great progress in Britain but it was something of a disaster for the French.

Only two years ago, for example, Renault seemed certain to reach a 6 per cent market share in the UK, was proclaiming loudly it would shortly take over from Datsun as the leading "traditional" importer and that it was aiming for annual registrations of 100,000 in Britain.

Instead Renault went into reverse, lost UK market share and suffered a sharp decline in car sales. Look for the reason and you get a different story from the manufacturer and the dealers. Renault hints, unofficially, that some of its dealers were not up to the mark and were simply not good enough to sell new cars in a competitive market. Some dealers maintain the company has been too bureaucratic and inflexible in its approach and has been too interested in market share rather than profitability.

This family quarrel will have to be patched up if the company is not to fall back again this year.

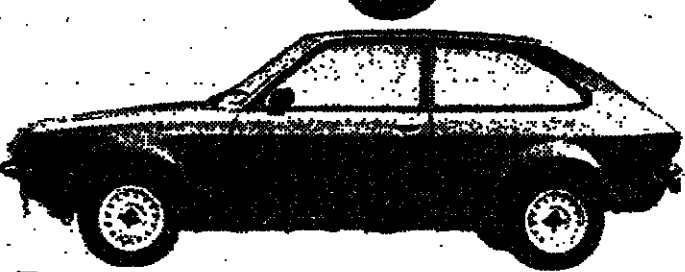
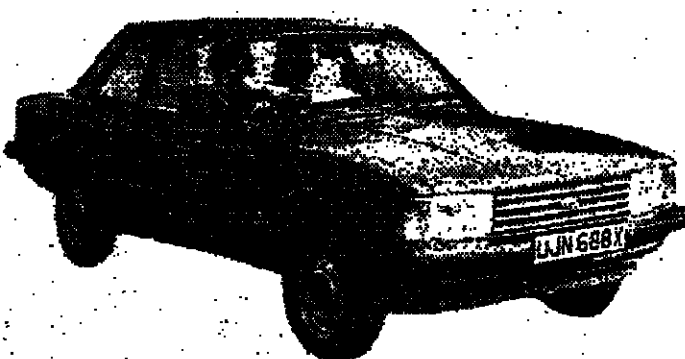
Renault now intends to build its market share back to 6 per cent more gradually and has stopped talking about 100,000 a year sales.

Last year was traumatic for the other French group, Peugeot. Its Citroën subsidiary managed to hold its place in the market. But sales of Peugeot cars and those of the Talbot UK subsidiary fell badly behind.

Paradoxically, this was in part because of moves to strengthen the Peugeot and Talbot networks by welding them together so that cars of both brands could be sold side by side in the same showrooms. This has caused internal disruption and to some extent diverted the management's attention away from the main objective: maintaining car sales in a very difficult market.

Talbot, according to assistant managing director Mr. Palmer, should have at least 7 per cent of the UK market but closure of its car plant at Glasgow in Scotland last year was bound to have more than just a psychological impact.

Talbot's small hatchback, the Sunbeam, and the medium-sized Avenger, went out of production when Linwood shut down and these two models could have given the company at least a 1 per cent market share. The Avenger with this year count as a "British" car as it is being assembled (from French kits) at Coventry and the company will soon have



The top-selling marques in 1981 of Britain's top three car manufacturers: the Ford Cortina (top), BL's Austin Metro and Vauxhall's Chevette.

right-hand-drive versions of the recently launched Samba, with its claimed 80 mpg economy.

These two cars in a full year should add 3 per cent to Talbot's penetration and the company's target is to be back at 7 per cent in 1983.

All three German car manufacturers made real progress in Britain last year—it was not simply a question of maintaining unit sales in a depressed market.

Registrations of Mercedes cars in Britain passed the 10,000 mark for the first time and the UK remained one of the best markets in the world for the more expensive end of the group's range. Indeed, Britain is the best European market for the top-of-the-range S-class saloons, SL sports cars and coupes, and TL estate cars.

Mercedes maintains: "Good service" from a soundly-based and profitable dealer network."

The Japanese played the game to the agreed rules last year by squeezing just below 11 per cent of the market which would have been the maximum acceptable to the British industry.

is one factor in its success while another is that its cars do not depreciate as fast as most rivals in the "executive" class.

Mercedes has owned its UK "import" company for the past seven years. BMW took over its importer in 1979. Since then sales of BMWs in Britain have risen by around 25 per cent.

The managing director of BMW (GB), Dr. Walter Hesselkus, reckons that, even though his company sold a record 17,000 cars last year, it could have disposed of another 2,000 if they had been available. Since taking over its own import business, BMW has concentrated on improving its "value for money" image by holding price increases to a minimum—both on cars and spare parts—self-helping the dealers make a sustained effort to improve productivity and thus keep down servicing costs.

BMW originally estimated it could sell 17,500 cars in Britain this year but, in the light of the 1981 performance, has increased the forecast to 18,500. Dr. Hesselkus believes the group ultimately could achieve and hold a 2 per cent market share in Britain without causing too

The Japanese "restraint" started in 1975 and was designed to give BL some time to recover from a position of severe weakness.

BL would claim that the recovery actually started last year. For the first time in seven years it showed a market-share improvement, up from the depths of 18.2 to 19.2 per cent. And it showed an increase in unit sales, up from 276,000 to 285,000.

Mr. Ray Horrocks, chairman of BL Cars, believes that if the 1982 new car market reaches the 1.5m, as has been widely forecast, the group will improve its penetration by at least another 1 per cent. In fact, the dealers insist that close to 23 per cent is a possibility this year.

Ford set itself a highly-optimistic target of 33 per cent of the market in 1981 and claims it would have met it if only its British plants had produced the number of cars they were scheduled to turn out.

Some Ford dealers, still exhibiting the scars from the price wars of 1981 are not so sure. Ford says that no customer can be more than five miles from any of its dealers in Britain. A proud boast. But it does mean that in difficult times the Ford dealers battle among themselves as much as with the competition.

"I had record turnover last year but I made hardly enough profit to keep the business afloat," said one Ford dealer who complained bitterly about some of the methods used by others in the network to snatch business from him.

Ford is looking for a 32 per cent market share this year, a modest 1 per cent improvement. But in 1982 the Cortina, best-selling individual model in Britain for so many years, will go out of production to be succeeded in the autumn by the Sierra, by all accounts very

different from the vehicle it replaces.

Ford also acknowledges that the Triumph Acclaim, in its first full year, might dent Escort sales a little while the new Vauxhall Cavalier, the British version of General Motors "J" car, is a major competitor for the Cortina.

Vauxhall ended 1981 in fine style, thanks mainly to the Cavalier, and had an 11 per cent market share in both November and December—the best months for the group since November 1978.

General Motors is combining the Vauxhall dealership network in Britain with that of its West German subsidiary Opel.

In 1982 the Cortina, best-selling individual model in Britain for so many years, will go out of production.

The man put in to supervise the restructuring and to oversee Vauxhall's predicted come-back, Mr. John Bagshaw, insists the network can sell 170,000 new cars this year for a market share of around 11 per cent.

By the mid-1980s Vauxhall-Opel will have over 16 per cent, he forecasts.

Of the other major importers, Fiat has been struggling to find the right formula in Britain for both its Fiat and Lancia marques. Its market share sunk from 4.6 in 1979 to 3.4 per cent in 1980. The group merged the Fiat and Lancia dealership networks and aimed for more than 5 per cent in 1981.

Having missed the target again—its actual share was just over 4 per cent—Fiat is more cautious about 1982 when it looks for a 4.5 per cent share of a 1.5m market.

In comparison, Volvo is one of last year's success stories. It not only had record car sales

UK NEW CAR MARKET 1981

		1980		1981	
Company	Country	Registrations	Market share %	Registrations	Market share %
WINNERS					
BL	UK	275,798	18.22	285,071	19.20
BMW	West Germany	13,451	0.89	17,084	0.94
Colt	Japan	10,273	0.68	11,209	0.76
Daihatsu	Japan	1,355	0.09	3,059	0.21
Fiat	Italy	51,299	3.39	61,977	4.17
Lada	Russia	13,043	0.86	15,508	1.04
Mercedes	West Germany	8,874	0.59	10,667	0.72
Seat	Sweden	8,072	0.53	9,461	0.64
Skoda	Czechoslovakia	7,906	0.52	8,507	0.57
Subaru	Japan	3,252	0.21	3,312	0.22
Suzuki	Japan	1,116	0.07	2,523	0.17
VAG (Volkswagen-Audi)	West Germany	68,285	4.51	80,221	5.40
Volvo	Sweden	38,283	2.53	44,558	3.00
NEUTRAL RESULTS					
Ford	UK/Germany	464,706	30.7	459,365	30.94
Vauxhall	UK/Germany	109,218	7.21	107,572	7.24
Mazda	Japan	15,370	1.02	15,394	1.06
Citroen	France	27,006	1.78	27,395	1.85
LOSERS					
Alfa Romeo	Italy	10,219	0.68	8,030	0.54
Datsun	Japan	91,893	6.07	88,209	5.94
PSO	Poland	3,989	0.26	2,329	0.16
Opel	West Germany	22,849	1.51	18,796	1.26
Honda	Japan	22,760	1.5	15,774	1.06
Jeep	U.S.A.	106	0.1	68	0.00
Panther	UK	95	0.01	42	0.00
Peugeot	France	24,333	1.60	17,805	1.19
Talbot	UK/France	90,874	6.0	68,048	4.58
Reliant	UK	682	0.05	308	0.02
Renault	France	88,343	5.84	72,041	4.85
Rolls-Royce/Bentley	UK	1,315	0.09	1,218	0.08
Toyota	Japan	34,167	2.26	23,405	1.58
Total British		655,089	43.3	658,089	44.33
Total imports		858,319	56.7	826,938	55.67
Total market		1,513,761	100	1,484,522	100

Source: Society of Motor Manufacturers and Traders

in 1981, but its market share reached a record 3 per cent.

Dr. Jim Maxmin, the chief executive of Volvo Concessionaires, the Volvo subsidiary which imports the cars, claims his company's 1981 performance "reflects the consistent application of professional management techniques to resolving business problems rather than simply employing a series of short-term sales gimmicks and giveaways." His strategy "is aimed at providing

our dealers and customers with the highest possible standard of service in order to ensure long-term growth through high levels of repeat purchase."

Certainly it does seem that those companies which have made real progress in Britain since the peak 1.71m market of 1979 are those which have not attempted overt "gimmicks and giveaways" (although what their dealers do in the privacy of their own sales rooms is another matter).

Dr. Maxmin predicts that the market conditions will not improve in 1982. "The recession is not the major problem the motor industry has to face. Over-capacity is. Because of the over-capacity, 1982 will be a battlefield of incentives and price-cutting."

Kenneth Gooding wrote on world car sales last Wednesday, February 10, and on personal car imports into Britain last Saturday, February 6.

HOW GAS HELPED GKN TO ENGINEER A 30% FUEL SAVING.

GKN Shardlow is among the world's largest manufacturers of fully machined diesel crankshafts, supplying automotive companies around the globe.

But until

complete, this figure is expected to reach 42%.

The case history is so impressive that GKN Shardlow have won the 1980 Gas Energy Management Award for industry. But in fact, the opportunities for such dramatic savings are by no means rare.

We can show you many other such case histories where large economies have been made. Because fuel conservation is not only in the nation's interest, it can also be highly profitable.

Perhaps you might take a look at your own use of fuel and

recently, GKN Shardlow was also the consumer of almost 5 million therms of gas per year, in forge and heat treatment furnaces and in general heating.

Consequently, they called in the Technical Consultancy Service of East Midlands Gas for some expert advice on energy conservation.

That advice ran to a 38 page report showing that most furnaces were operating less efficiently than they might. It recommended techniques such as ceramic fibre linings, high velocity burners, careful control of the air/gas ratio (rather like adjusting a carburettor) and extensive insulation.

As a result GKN Shardlow have already achieved a saving of almost 30% overall. But once the conservation work is

ask us for some expert advice on how to save more.

Then, in a year or two, your own dramatic savings may well be the subject of our latest award-winning case history.

BRITISH GAS
DON'T WASTE YOUR ENERGY.

NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD.

CONVERTIBLE DEBENTURES
DUE AUGUST 31, 1982

Pursuant to Clause 7(B) of the Company's Trust Deed dated as of 26th March, 1981 relating to the above-mentioned Bonds, notice is hereby given as follows:

1. On February 20, 1982 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of February 28, 1982 in Japan, at the rate of 1 new share for each 10 shares held.

2. Accordingly, the conversion price at which the above-mentioned Bonds may be converted into shares of Common Stock of the Company will be adjusted effective as of March 1, 1982, Japan time. The conversion price will be Yen 1,078.40 for the 5% Convertible Debentures due August 31, 1982, Yen 1,081.80 for the 5% Convertible Debentures due August 31, 1983, and the adjusted conversion price will be Yen 950.40 for the 6% Convertible Debentures due August 31, 1982, Yen 958.80 for the 5% Convertible Debentures due August 31, 1983 and Yen 1,132.70 for the 6% Convertible Debentures due August 31, 1983.

ITO-YOKADO CO., LTD.
By: The Bank of Tokyo
Trust Company
as Trustee

Dated: February 12, 1982

NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD.

6% CURRENCY LINKED
CONVERTIBLE BONDS
DUE 1981

Pursuant to Clause 7(B) of the Company's Trust Deed dated as of 26th March, 1981 relating to the above-mentioned Bonds, notice is hereby given as follows:

1. On January 20, 1982 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of February 28, 1982 in Japan, at the rate of 1 new share for each 10 shares held.

2. Accordingly, the conversion price at which the above-mentioned Bonds may be converted into shares of Common Stock of the Company will be adjusted effective as of March 1, 1982, Japan time. The conversion price will be Yen 1,184 per share of Common Stock and the adjusted conversion price will be Yen 1,076.40 per share of Common Stock.

ITO-YOKADO CO., LTD.
By: The Bank of Tokyo
Trust Company
as Trustee

Dated: February 12, 1982

NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD.

7% CONVERTIBLE BONDS
DUE 1990

Pursuant to Clause 7(B) of the Company's Trust Deed dated as of 24th July, 1980 relating to the above-mentioned Bonds, notice is hereby given as follows:

1. On February 2, 1982 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of February 28, 1982 in Japan, at the rate of 1 new share for each 10 shares held.

2. Accordingly, the conversion price at which the above-mentioned Bonds may be converted into shares of Common Stock of the Company will be adjusted effective as of March 1, 1982, Japan time. The conversion price will be Yen 1,184 per share of Common Stock and the adjusted conversion price will be Yen 1,054.50 per share of Common Stock.

ITO-YOKADO CO., LTD.
By: The Bank of Tokyo
Trust Company
as Trustee

Dated: February 12, 1982

UK COMPANY NEWS

Christie-Tyler losses mount

AS PREDICTED last October, increased losses have been shown by Christie-Tyler, furniture manufacturer and upholsterer for the six months to October 31 1981. At the pre-tax level, the deficit mounted from £445,000 to £739,000 on turnover 6 per cent higher at £35.55m.

Mr George Williams, the chairman, had also predicted that a loss for the year as a whole was also likely. The directors now add that the rate of loss in the second half to date has been greater than for the first half. However, "measures are now being taken to restore the company to profitability in 1982-83."

The difficult trading conditions have resulted in the interim dividend being passed. This compares with a previous interim payment of 1p. In the last full year a total of 4p was paid from pre-tax profits of £567,000 on turnover of £74.39m. Losses per 10p ordinary share were shown at 7.7p, against earnings of 7.6p.

The autumn trading period, which is normally the peak selling time, failed to meet expectations, say the directors, while trading during the January sales was extensively disrupted by exceptionally poor weather.

At the trading level, losses increased sharply from £183,000 to £811,000. Interest charges were lower at £128,000, compared with £262,000.

There was no charge for taxation this time, after a previous credit of £231,000 and a deferred tax release of £950,000. In the last comparable period there was also an extraordinary debit of £590,000, which left attributable profits of £146,000.

comment

Christie-Tyler's interim pre-tax losses, 66 per cent greater than in the comparable period, are due overwhelmingly to the performance of the lower end of the upholstery market. The combination of a high volume, low margin product and sharply falling demand has been disastrous. The company spent £200,000 during the half year on reorganisation, involving the loss of 100 jobs. In January a factory closed with a further 90 redundancies and its South Wales workforce of about 2,000 took a 10 per cent wage cut. Christie can justifiably blame the weather: in January, the key sales period, it was forced to shut down for two weeks and claims to have suffered in lost time of at least £1m in the price of sales. The rises in the price of raw materials will not help current trading. Last year the company made firm pre-tax in the second half. This year losses of some £1.5m for the year must be a possibility. The shares lost 1p to finish at 35p, barely above a seven-year low, where the market capitalisation is £3.4m.

Greycoat Estates ahead

TAXABLE PROFITS of Greycoat Estates rose from £239,688 to £265,151 for the half year to September 30 1981. Turnover was down at £345,330 against £480,952 previously.

This property investment and development company is not paying an interim dividend but Lord Chelmer, chairman, says it is his intention, given the availability of sufficient distributable profits, to declare a final dividend of 1p per 10p share for the full year to March 31 1982. A single payment of 0.37p net was paid last year.

Group profits before interest and tax dropped from £213,396 to £100,623 while net interest income rose sharply from £26,292 to £164,528.

Lord Chelmer says the results include substantial interest income on funds subsequently used in developments. The interest credit for the second half will thus be considerably lower, he says.

He points out that the results for the second half will include a contribution from City Offices, acquired in January and that the group's profits should continue the upward trend of recent years.

Tax took £105,000 against £130,000 leaving profit after tax of £160,151 (£109,688).

Robt. Douglas setback but workload improving

A DROP of £375,000 to £747,000 in pre-tax profits is reported by Robert M. Douglas Holdings for the half year to September 30 1981. Turnover of this civil engineering, builder and contractor, rose from £52.5m to £53.68m.

Following the one-for-two scrip, the interim dividend is 0.75p against an adjusted 0.74p. Last year a final of 2.5p (adjusted) was paid and the board expects to recommend a total for the current year of 3.5p. Mr J. R. Douglas, the chairman, says that although the results are "somewhat disappointing," the group entered the second half with a substantially increased workload in construction and in specialist sub-contracting. Most contracts were taken at keen margins, but he says it is encouraging to be able to report the improvement in work obtained.

Basically group profits have been hit by the reduction in total demand in the UK for goods and services supplied by the company's construction equipment division and in plant hire, although overseas companies in the division enjoyed buoyant trading conditions.

He says the benefits of the reorganisation in the specialist

contracting division have not yet materialised, and the division operated at a loss during the six months.

The construction division profits were greatly improved compared with the corresponding period last year, although substantial loss provisions are recoverable in due course in settlement of final accounts. There are prospects of further improvement in the division's overseas order books, albeit in markets which remain highly competitive.

The pre-tax figure for the half-year was struck after depreciation up from £1.5m to £1.68m and interest receivable of £324,000 (£31,000). There was a tax charge of £242,000 (£209,000), leaving attributable profits down from £813,000 to £505,000. Stated earnings per 25p share fell from 8p to 5p.

comment

The construction sector is still performing quite well, witness the performance of the FT Industrial Group (487) Index, but the upturn in UK work does seem to be accompanied by a rise in potential losses on public authority

contracts. Robert M. Douglas had hoisted its domestic workload by some 50 per cent by the start of the second half and, although margins remain extremely fine, more worrying is the firm plus provision against local authority work in the Midlands and Wales. But the interim pre-tax shortfall of a third can mostly be pinned on the construction equipment division which, with plant hire, turned down by about £200,000. The losses at specialist contracting, too, have deepened by some £200,000. So there may be loss elimination of perhaps £700,000, but the second half will depend, as ever, on the incidence of contract completions and, equally on any recovery on loss provision, not least the £150,000 written against DEE's Egyptian contract. It must be a fair bet that associate income will revive this year but any real improvement in margins either at home or overseas must still be some way ahead. Perhaps the best that can be said for the shares at 76p, down 7p yesterday, is that the important construction side has restored a full year's workload while the prospective yield of 6.6 per cent offers some support.

MINING NEWS
Acquisition of St Joe lifts Fluor profits

BY GEORGE-MILLING-STANLEY

THE ACQUISITION last year of St Joe Minerals boosted profits of America's Fluor Corporation to record levels for the fourth quarter of last year: the first period for which the mining company's results were consolidated.

Fluor returned net profits for the period of \$68m (\$38m), up from \$31.5m for the last quarter of 1980. The increase did not work through to the earnings per share level owing to the rise of 30m in the number of Fluor shares in issue as a result of the acquisition. Earnings came out at 84 cents a share, against 65 cents.

For the full year, Fluor made net profits of \$159.24m, an increase of 21 per cent, with earnings up to \$2.83 a share from \$2.32.

Mr Robert Fluor, chairman, said that although costs related to the acquisition of St Joe have temporarily moderated Fluor's earnings pattern, the company is stronger as a result.

He said that the takeover cost \$2.2bn and has added \$2.7bn to Fluor's assets, which now stand at \$4.4bn.

In recent years, St Joe has diversified widely, and its major products now include oil and gas, coal, lead, silver, zinc, iron ore. Mr Fluor said it was this wide spread of products which had enabled St Joe to maintain its earnings and outperform the industry last year.

Apart from the St Joe take-

over, engineering and construction operations for the mining and metals industries helped to raise Fluor's profits.

Mr Fluor said this was largely due to the active Australian market, where the company is involved in the big Oak Creek coking coal project in Queensland, among other things.

Fluor has also been commissioned to build a pilot plant for the Rio Pato-Zinc group's open-pit copper project at Cerro Colorado in Panama, where the total construction costs are likely to work out at in excess of \$1bn.

However, this project is currently on a care and maintenance basis, awaiting the outcome of talks between RTZ and the Panamanian Government, and Fluor's activity has been reduced accordingly.

Turning to the future, Fluor estimates that this year's output from the rich El Indio mine in Chile will reach 350,000 oz. of copper, up on 280,000 oz. of 1980.

This includes a significant amount of direct shipping ore, which is of such high grade that it is not processed at the mine site. This ore, which averages about 20 grammes of gold per ton, is now expected to last until 1984 at a production rate of around 2,200 tons a month. St Joe will be spending some \$33m on exploration this year, with around 25 per cent of this earmarked for the U.S.

Key Properties expands to £216,000

Pre-tax profits of Key City Properties, the Gibraltar-based property development and investment company, improved from £43,000 to £216,000 for the nine months to December 31 1981.

The figures included profits of £207,000 (£20,000) on disposals and were after management expenses of £160,000 (£85,000).

Tax took £4,000 (£1,000) and after convertible loan interest the available balance emerged at £211,000 (£11,000). Gross rentals totalled £188,000 (£187,000), including those of the Isle of Man subsidiary Dudula, and property expenses amounted to £19,000 (£56,000).

The directors say the disposals were of six flats: no further such sales are anticipated for the remainder of the year. They add that with plans for the Spanish frontier gates to open in April the future is viewed with considerable confidence and optimism.

A dividend of 3p was paid in January and no further payments are proposed for the current year. The company's shares are unquoted. Pre-tax profits for the full year to March 31 1981 totalled £77,000.

Thermal Synd. slides to £0.5m

AFTER TAKING "determined action" during the year to reduce costs—which resulted in redundancies—Thermal Syndicate is now financially strong and has reduced group borrowings from £770,000 in 1980 to £420,000, says Mr J. E. Bywater, the chairman.

He adds that the balance sheet will show that the group is in a very healthy position with access to sufficient funds to finance future expansion.

Meanwhile, the group's figures for the year to October 31 1981 show a substantial fall in pre-tax profits, which are down from £1.4m to £503,626. The final dividend is unchanged at 4p making 7p (same) net on increased capital following the one-for-three rights issue.

Turnover of this manufacturer and fabricator of fused quartz, fused silica and high temperature refractories, was down from £15.04m to £14.06m. Tax for the year was well down at £9,349 (£236,099), leaving net profits of £503,277 compared with £1.18m. Extraordinary items have not been included in the after-tax profit. These resulted in debits of £35,426 (nil).

Stated earnings per 25p share were 7.53p against 21.91p. The chairman says production techniques continue to be

improved and new products are being introduced and these actions should enable the group to maintain its position in world markets, and to improve profitability when the economic upturn does come.

On a CCA basis there was a pre-tax loss of £98,000.

comment

Thermal Syndicate's forecast of a better second half was justified by events but only to a very moderate degree. Even after cost trimming exercises and with the advantage of a £1.38m rights issue to reduce the interest charge over the final six months, Thermal's second-half profits were less than £0.4m.

Home Video to improve forecast

DEALINGS in the shares of Home Video Holdings, an unquoted distributor of video cassettes, have been suspended pending a revision of the £0.2m profit forecast made last June at the time of a placing of 230,000 shares at 115p per share.

Mr John Woolgar, of Hill Woolgar, the company's brokers, said Home Video's prospects had improved so much that it would be unfair to allow people to sell shares without an awareness of what was happening.

Mr Peter Abbey, managing director of Home Video, said the group had acquired video rights to many more films than expected as well as cinema rights in some cases.

Accountants Peat, Marwick, Mitchell and Co have been requested to carry out an interim audit before issuing the revised profit estimate.

Hill Woolgar makes the market in Home Video shares and the latest price prior to suspension was 300p.

HIGHGATE OPTICAL/BRACECARD

The acquisition by Highgate Optical and Industrial of Bracecard was completed on January 27 1982.

The total cash sum paid to the vendors at that date was £377,000. Net assets of Bracecard at November 30 1981 were in excess of that sum.

George Dew tops its forecast

TAXABLE profits announced by George Dew reached £3.4m for the year to November 30 1981. This is slightly ahead of the £3.1m forecast in the prospectus last September, which was issued in connection with the acquisition of G. Dew and Co.

The pre-tax figure was reached on turnover of £22.4m. Interest received came to £819,000 and there were associated profits of £250,000. Tax took £1.39m.

The pre-tax profit for G. Dew and Co. was given as £506,000 on turnover of £3.81m. A final dividend of 3.4p has been declared, which absorbs £22,000. Interest received was £86,000 and associated profits came to £30,000. The charge for taxation was £199,000.

The directors intend applying to the Stock Exchange for capital to be admitted to the Official List towards the end of March 1982.

The group trades as civil engineering contractors and industrial builders.

SHARE STAKES

Save and Prosper Linked Investment Trust—Merchant Navy Officers Pension Fund hold 1.5m capital shares (£15.5 per cent). City and Foreign Investment—Montague Burton Pensions Trust has sold 100,000 ordinary shares reducing holding to 130,000 shares (below 5 per cent).

First finance for Ok Tedi project

AN INITIAL financing agreement of \$150m (\$80.8m) for the big OK Tedi gold-copper mining project in Papua New Guinea was to be signed yesterday, according to the lead manager Citicorp International.

The syndicated facility is for 12 years if used as a term loan under the accord's flexible options, or eight years if used as a revolving credit facility. Interest is on a sliding scale and will start at 4 per cent over London Interbank Offered Rate.

The letters of credit will be secured in the same fashion as the term loan. Financing may be shown in U.S. dollars or the equivalent in yen, D-marks or sterling, or any combination of these currencies.

News of further financing for the big project, which could cost some \$1.4bn in all, is expected next week.

Partners in Ok Tedi are: Australia's Broken Hill Proprietary 30 per cent, Amoco Minerals (a unit of Standard Oil of Indiana) 30 per cent, a West German consortium led by Metallgesellschaft, with 20 per cent and the State of Papua New Guinea with the remaining 20 per cent.

Revenues from the project are expected to provide the PNG Government with a major source of funds for its programme of national development projects.

The ore deposit, which is amenable to open-pit mining operations lies in the remote Star Mountains in the centre of New Guinea island, some a thousand miles to the south-west of the Rio Tinto-Zinc group's Bougainville Island mine and is also in an area where the annual rainfall can go up to 400 inches.

Like Bougainville, copper grades are low at Ok Tedi but the latter has the advantage of a gold cap containing some 34m tonnes of ore grading 2.6 grammes gold per tonne. Mining operations are expected to start on this cap in 1984 and should provide a good initial cash flow.

Copper will also be mined as from about 1986 when, hopefully, copper prices will be considerably higher than they are today. The gold ore is expected to be exhausted in about 1989 when copper mining will be stepped-up. In all, Ok Tedi is expected to have a working life of some 25-30 years. But it will represent a major technical challenge every bit as great as that taken on at Bougainville.

February 11	Price	+ or -
Banco Bilbao	340	
Banco Central	362	
Banco Exterior	321	-3
Banco Hispano	322	-3
Banco Ind. Cat.	115	
Banco Santander	385	
Banco Urquijo	225	-1
Banco Vizcaya	386	-3
Banco Zaragoza	236	
Orsa	220	+2
Espartero Zinc	84	+1
Pecsa	62.5	+0.8
Gal. Pened.	67	
Hidroelé.	67	
Iberduero	51	
Petróleo	102	-2.5
Petrubier	94	
Sogefia	19	-1
Teléfonos	72	-0.8
Unión Eléc.	68	-0.8

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The Debentures, issued at 99 1/4 per cent., have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary global Debenture. Interest is payable annually in arrears on 15th February, the first payment being made on 15th February, 1983.

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de Zoets & Bevan,
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12th February, 1982

Mining Supplies incurs £0.68m loss halfway

FOR THE six months to October 31 1981 Mining Supplies plunged into the red, incurring a pre-tax loss of £677,000 compared with a profit of £237m for the same period a year ago.

However, Mr A. Snipe, the chairman, points out that the results now include the loss of Laurence Scott and its subsidiaries and consequently, there is no direct comparison between the two halves.

The Laurence Scott division has continued as a loss-maker but since its acquisition a severe rationalisation programme has been carried out with an encouraging reduction in losses and an improved reduction in bank borrowings.

With the very positive steps now taken the directors look forward to an overall improvement in the second half which should give the group a firm base to encourage customer support that has been lost through the recent difficult period.

Mr Snipe says the overall performance was a little better than expected, bearing in mind the difficulties experienced with the reduced levels of business in certain areas.

Turnover of the group, a designer, manufacturer, importer and exporter of modern mining machinery, showed a sharp rise to £282.7m, against £14.08m.

The taxable loss was struck after interest charges of £331,000, compared with credit of £76,000 and depreciation of £365,000 (£41,000). However, there was no tax charge (£1.19m) and after extraordinary credits this time of £881,000 the company moved back into the black at the attributable level with a profit of just £4,000 (£1.19m).

The extraordinary items comprise £1.13m received on settlement of damages claim, £486,000 closure and rationalisation costs and £49,000 being a surplus on the sale of a subsidiary.

As in previous years there is again no interim dividend — a single payment of 2p net was paid for 1980-81.

The mining supplies division continued to perform reasonably well during the half year. Sales were lower at £10.58m and profit was £548,000, the result of the continuing low demand for mining equipment within the UK.

Exports in the mining division were maintained at a reasonable level. As the contracts are of a high value and longer term the benefits from this business will be reflected in the second half.

New business is being achieved as a result of the acquisition of Laurence Scott, especially in export markets, and more particularly in electronic

developments used for health monitoring systems embodied within mining machinery.

The Agovox subsidiary was disposed of during the six months.

comment

In the six months up to last May Mining Supplies made substantial profits, only to see them extinguished by losses incurred in Laurence Scott (incidentally acquired for £6m cash at the end of 1980). Things at Scott have since improved. Shrinking the Scott business down to size has imposed some costs below the line, but these were more than offset by the sale of Scott's Agovox subsidiary and a £1.1m payment received in settlement of a conspiracy action. The cut-backs have apparently reduced the rate of loss in Scott by almost 80 per cent over the past six months. Unfortunately, turnover in Mining Supplies' original business has dropped by around a quarter since last year, under the influence of the NCB moratorium. Trading profits responded with a fall of more than 75 per cent. Thanks to its absorption of Scott, group income gearing for the first half was 540 per cent. Gearing is said to be headed downwards, and the pattern of mining exports should lead to a bigger trading surplus in the second half. But earnings seem likely to be modest. The shares, which touched 180p last year, slipped 3p to 164p.

Martin Ford £143,000 cut in profit

THE DIFFICULT trading conditions referred to by Martin Ford at the interim stage continued through the second six months and for the full year to November 25 1981 the company returned pre-tax profits well down at £101,087, compared with £243,880 previously.

Rising overheads and a fall in interest received were other factors contributing to the set-back in profits.

Despite the general uncertainties still prevailing, the directors have declared a final dividend of 0.65p net—the interim payment was passed. Last year an interim of 0.65p was followed by a final, also of 0.65p.

Full-year turnover, including VAT, edged ahead from £8.43m to £7.07m—the company is a retailer of ladies' separates and outerwear.

Profits at the attributable level emerged at £150,968, against £257,565, after taking account of a tax credit of £84,619 (£83,705) and an extraordinary debit this time of £14,735.

Ordinary dividend payments absorb £101,562 (£203,124). Stated earnings per 10p share declined from 1.54p to 1.06p.

CCA adjustments turn the taxable surplus into a deficit of £120,928 and on the same basis there was a loss per share of 0.36p.

At the six months' stage pre-tax profits had fallen back from £101,326 to £43,673 and the directors said uncertainties made it difficult to forecast the outcome for the year.

Dale Electric rises to £301,000 midway

IN LINE with Dale Electric International's predictions of improving prospects, the first half taxable profits to October 25 1981 jumped by almost one half from £208,000 to £301,000.

Turnover for the six months rose from £11.2m to £13.21m, while the largest increase was in the outstanding order book which stood at £23m compared with £14m.

And despite an increase in stated earnings per 10p share to 2.13p (1.54p) the net interim dividend of this Yorkshire-based electric generating set manufacturer is being maintained at 0.7p. Last year a total of 2.5p was paid from pre-tax profits of £459,000 (£1.31m).

Mr Leonard H. Dale, chairman, says: "The improving trend predicted in my last statement is now beginning to show through. The current strong order book has been achieved at the cost of a reduction in margins from the all-time highs of 1978-79. In recent months, however, there has been a steady trend towards improved margins."

The performance at Dale Electric, the generating set company, improved during the first half. The three-day week at Houchin, the aerospace ground power manufacturer, affected its turnover and profits, though it is now back on a five-day week.

The 1981 overseas acquisitions, in Mexico and France, are both fulfilling expectations says Mr Dale and he looks forward to steady increasing returns from them.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchanges. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based solely on last year's timetable.

Interim:—Second Alliance Trust, Finance—Alexander Holdings, Beute Tool Engineering, Marine Construction, Remcon Inc., Wigton Finance.

Future Dates

Agas Properties	Feb 15
Consolidated Plantations	Feb 16
Elco	Feb 24
Stone Darby	Feb 26
Finels	Mar 2
Living Properties	Mar 24
Marquette Investment Trust	Mar 2
Ransomes Sims and Jefferies	Mar 4
Sharpe (W. N.)	Mar 4
Transport Development	Mar 15

Although trading remains difficult, the directors see a continuation of the positive trend, particularly in the second half, which is traditionally a stronger one, Mr Dale adds.

The taxable profits were struck after interest charges of £355,000 (£254,000), and with full tax (issue) and minority interests and extraordinary debits of £44,000 (nil) the attributable profits emerged at £257,000 (£205,000).

comment

Dale's 47 per cent profits increase represents the beginning of recovery but a return to the

Lowland Drapery improves

ALTHOUGH LOSSES after tax shown at Lowland Drapery are not a satisfactory result, the directors say it is nevertheless a material improvement on both the immediately preceding period and the comparative period. The pre-tax deficit has been reduced from £168,300 to £80,800.

The directors point out that, as indicated last September, the company's accounting period end has been altered from December 31 1981 to May 31 1982, hence the need for a further set of interim figures for the six months to November 30 1981.

The directors hope that steps taken and being taken, by the new board will result in the improvement being maintained.

There is no interim dividend (same) for this wholesale and retail textile warehouseman. The loss per ordinary 25p share was given as 0.55p, an improvement on the previous loss of 5.16p.

Turnover was marginally down at £2.97m against £2.48m last time. Pre-tax losses were struck after higher depreciation of £82,000 (£44,500) and lower interest charges of £39,800 (£79,700). There were reduced tax credits this time of £9,300, compared with £45,500.

NORTHERN AMERICAN TRUST

The Northern American Trust has been granted listing for 98,805 ordinary shares of 25p each, which have been issued against conversion of £11,017.5 per cent convertible unsecured loan stock 1983-97, with effect from February 1, 1982.

Christy Bros. advances to £25,000 in first half

IN THE first half to December 31, 1981, mechanical and electrical engineer Christy Brothers made taxable profits of £25,000 compared with losses last time of £34,000—and second half profits of £203,000 in the previous year. Turnover for the six months fell from £2.49m to £1.58m.

The interim dividend is again being missed—the last distribution by the company was the interim in 1978-79. Earnings of 25p share are given as 1.2p (2.7p losses).

Although the results show some improvement on those of the previous half year, the directors say sales and profits were below anticipated levels. The order intake shows no improvement and therefore it is not possible to foresee with any

certainly the likely outcome of the year's trading, they add.

Pre-tax profits were struck after lower interest charges of £111,000 (£142,000), following further progress on the management of assets. There was no tax charge and the attributable profits emerged at £21,000 (£77,000 losses) after extraordinary debits of £4,000 (£23,000).

The directors say that the group's Chelmsford site was advertised for sale—in part and as a whole—but the offers received, although confirming the book value, were not sufficiently attractive to enable the company to move to more suitable premises. They therefore decided to vacate the front third of the site and try to let the accommodation there.

Hampson Inds. downturn

TAXABLE PROFITS of Hampson Industries for the half year to September 30 1981 dropped from £217,000 to £169,000. Turnover was down at £7.02m against £8.37m previously.

This holding company in the engineering, manufacturing and industrial cleaning industries, is holding the net interim dividend of 0.25p per 5p share. A final of 0.5p was paid last year out of profits of £544,486. Net earnings per share are stated as 0.35p after a 4.5p.

Mr John Wardle, chairman, points out that he made it clear in the year-end report and at the annual meeting that life continued to be far from easy.

"During the six months a number of our companies faced a reduction in demand more severe than at any time in our history and against this background I am by no means

unhappy with the interim figures," he says.

He also says that the difficulties first encountered by the engineering industry towards the middle of 1980 continued throughout 1981.

He predicts, however, that in the absence of unforeseen circumstances, the second half of the current year should show a material improvement over the first.

But he says this should not be interpreted as an indication of "figures comparable to the in my view—remarkable results in the second half of last year."

He adds that present indications are that the company may be able to look forward to a cautious optimism to the next financial year, although he will be in a better position to be positive in August.

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INTERIM STATEMENT 1982
The unaudited results for the half year to 30th September, 1981, are as follows:

	1981	1980	Year to 31 Mar 81
	£'000	£'000	£'000
Turnover	53,658	52,798	103,789
Trading profit before depreciation	2,423	2,621	6,028
Depreciation	1,678	1,499	3,043
Profit before taxation	747	1,122	3,049
Taxation	242	309	(559)
Profit attributable to members	505	813	3,344
Earnings per share	5.0p	8.0p	35.7p

It is group practice to incorporate interim profits of associated companies only to the extent of any dividends received from those companies.

Although the results are somewhat disappointing, the Group entered the second half of the financial year with a substantially increased workload in construction and in specialist sub-contracting. Most contracts were taken at keen margins, but it is encouraging to be able to report the improvement in work obtained.

Basically Group profits have been hit by the reduction in total demand in the UK for the goods and services supplied by our Construction Equipment Division and in Plant Hire, although overseas companies in the Division enjoyed more buoyant trading conditions. The benefits of the reorganisation in the Specialist Contracting Division have not yet materialised, and the Division operated at a loss during the six months.

The Construction Division profits were greatly improved compared with the corresponding period last year, although substantial loss provisions have been made on two public sector contracts of RM Douglas Construction Ltd. No doubt some of these provisions are recoverable in due course in settlement of final accounts. There are prospects of further improvement in the Division's overseas order books, albeit in markets which remain highly competitive.

A scrip issue of one for two ordinary shares was made on 9th October, 1981. The Board have declared an interim dividend of 0.75p (1981 1.1p) per ordinary share payable on 8th April, 1982 to members on the register at the close of business on 15th March, 1982. Subject to unforeseen circumstances it is anticipated that the dividend for the full year will be in the order of 3.5p.

11th February, 1982
JOHN DOUGLAS, Chairman

December, 1987

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January 1982

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11th February, 1982

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Companies and Markets

Record earnings at Credit Commercial

By David White in Paris

SHAREHOLDERS of Credit Commercial de France packed in to their last meeting to hear the swansong of M. Jean Lévesque, the chairman, who told them that in its last year before nationalisation the bank had achieved the best results in its history.

Consolidated net profit for 1981 rose to FF 232m (\$38.7m) from FF 192m, an increase of 21 per cent and higher than forecast. The improvement was mostly the result of the group's expansion and earnings overseas, M. Lévesque said.

"As you see, it is a solid gold financial position that we are leaving for the state, which is expropriating us," he said.

M. Lévesque, one of the most vociferous opponents of the French Government's nationalisation programme, said the bank would have been able to pay a net dividend of FF 15 per share for the year, up from FF 11.50. Parent company net earnings were 18 per cent up at FF 150.5m.

Expressing "a certain relief" that the compensation offered had been increased to FF 254 per share from FF 164, he said this was still well below the real worth of the shares.

Banque Nationale de Paris (BNP), the biggest of the three top commercial banks which are already nationalised, said yesterday it expected a 40 per cent rise in consolidated results for 1981, before tax and provisions. But net earnings would be hit by the need to provide for lending risks.

Cie Financière de Suez, the banking arm of the Indesuez group, also said yesterday that 1981 profits would show an increase.

Montedison sales up 15%

By James Buxton in Rome

MONTEDISON, the Italian chemical concern, recorded a 15 per cent rise in group sales last year to L.3,362bn (\$7.4bn) against L.2,978bn in 1980.

Chemicals sales accounted for 87 per cent of the total, while exports and production by foreign subsidiaries contributed 33.2 per cent of sales against 36.1 per cent in 1980.

Montedison incurred a L267bn net loss in the first half of last year. Results for the second half have not been announced, but the company has indicated that the poor state of the chemical market did not make the second half of the year any easier.

As part of the restructuring which the group is currently undergoing, Montedison recently appointed two new managing directors. Sig Giorgio Porta, formerly head of strategic co-ordination, was made managing director with responsibility for base chemical production, and Mr John Sweeney, an American, became managing director for secondary chemicals.

INTL. COMPANIES & FINANCE

Deutsche BP slides into the red

By Kevin Done in Hamburg

DEUTSCHE BP, the West German subsidiary of British Petroleum, slumped deeply into losses last year with an after-tax deficit of DM 259m (\$109m) compared with the small profit of DM 13m achieved in 1980.

The deficit was kept within these bounds only through the release of provisions totalling DM 280m set aside in 1979 and 1980. The company may be forced to call upon its parent for fresh capital later this year.

Deutsche BP is pushing ahead with its strategy of developing own crude oil supply sources independently of the BP parent, and it is taking first deliveries of crude from both Venezuela and Mexico later this year under new supply contracts.

Dr. Helmuth Buddenberg, chief executive, said the company was aiming to build Mexi-

can and Venezuelan oil deliveries to a share of around 10 per cent of its total crude oil supplies.

Last year Deutsche BP took 27 per cent of its crude needs of 13.9m tonnes from the North Sea through BP, a further 51 per cent from the Middle East and 22 per cent from Africa.

About 29 per cent of its oil needs was purchased as refined oil products, but this year, with the attraction of depressed spot market prices, the company plans to buy as much as 50 per cent of its oil needs as products with only 50 per cent coming as crude for processing in its refineries.

It is pressing on with rigorous measures to cut loss-making refinery operations in West Germany and by the end of 1982 will have reduced capacity to 14m tonnes, from

the 24m tonnes available in 1979.

In addition to measures already announced for permanent closures, the company said yesterday that it is temporarily closing its remaining 6m tonnes capacity in Dinslaken, in the Ruhr region, from Monday. Last year the company processed 13m tonnes of crude compared with 16m tonnes in 1980, operating at just 63 per cent of capacity.

Oil sales dropped by 15 per cent to 19.8m tonnes from 23.2m tonnes in 1980, and Dr Buddenberg said "volume" sales were likely to decline further to around 18m tonnes in 1982. The company aims to stabilise sales at around 17m tonnes by 1985.

Its share of the West German oil products market dropped to 17 per cent from 21 per cent in 1979. After the release of provisions net losses on oil opera-

tions totalled DM 29m last year, compared with a loss of DM 97m in 1980.

The company also slumped into deep losses on chemicals. Losses of DM 53m compared with a profit of DM 55m in 1980, and the company has launched a study with Bayer, its partner in petrochemicals, into ways of closing parts of their joint production.

Deutsche BP profits on gas operations fell to DM 24m from DM 72m in 1980. It has a 10 per cent share of the German gas network taking new Russian gas supplies from 1984. Profits from coal activities dropped to DM 2m from DM 4m.

The rapid trading deterioration of last year forced Deutsche BP to cut capital investments by 17 per cent to around DM 200m.

Exports boost Daimler-Benz

By our Frankfurt correspondent

DAIMLER-BENZ, the West German car and commercial vehicle manufacturer, boosted group sales by 17.9 per cent last year to DM 36.6bn (\$15.5bn). Demand from foreign markets, particularly for heavy trucks, helped to compensate for falling domestic sales.

In a letter to shareholders, Daimler-Benz said yesterday that group sales had risen by DM 4.4bn or 14 per cent last year on a comparable basis with 1980. Last year the group consolidated for the first time its production interests in Spain.

Mercedes-Benz España, with sales of DM 500m, and also included its new acquisition in the U.S., Freightliner, with sales of DM 600m, for the period August-December.

These moves allowed Daimler-Benz to show an overall increase

of 4.3 per cent to 72,949 units in its foreign commercial vehicles manufacturing operations despite serious setbacks in Brazil and Argentina.

In Brazil, where the truck market collapsed in the second half of 1981, Daimler-Benz produced only 48,899 vehicles compared with 60,030 in 1980, a fall of nearly 19 per cent. Commercial vehicles production in Argentina also dropped sharply, by 44 per cent to 5,469 units.

Commercial vehicle production worldwide showed a fall of only 1.4 per cent to 388,925 vehicles. Overall commercial vehicle exports from West Germany rose by 4.4 per cent to 121,510 units, while home sales slumped by 20 per cent to 68,588 vehicles. Total new commercial vehicle registrations in the Federal Republic last year

dropped by 15.4 per cent to 148,553.

Daimler-Benz increased car production by 17,700 vehicles to 440,778 units, supported by strong export sales. On a daily basis car output rose by 3.5 per cent.

Car exports increased by 6.4 per cent to 200,000 vehicles, while sales in the home market dropped to 239,000 from 241,000 in 1980. Given the overall fall in domestic car registrations of 4 per cent, Daimler-Benz managed to raise its share of the home market marginally to 10.5 per cent from 10.1 per cent a year earlier.

In the U.S., the group's most important foreign market, car sales rose by 17 per cent to 63,000 vehicles.

Group capital investment rose to DM 2.5bn from DM 2.1bn in 1980.

AGA profits more than halved

By William Dullforce, Nordic Editor, in Stockholm

PROFITS AT AGA, the Swedish industrial gas and heat engineering group, more than halved to SKr 155m (\$27m) before tax for 1981 from SKr 350m in 1980, after SKr 190m of currency losses.

Before these losses and other extraordinary items, group earnings reached SKr 365m, or almost the same as the SKr 368m posted in the previous year.

As the bulk of AGA's business is abroad, the management expects the currency losses will be recovered over the next two years. The board proposes a dividend of SKr 7.75 a share, representing an increase of around SKr 0.75 after adjusting

for last year's share issue.

Sales climbed by 13 per cent to a little more than SKr 5bn (\$877m) last year. Gas turnover rose by 20 per cent to SKr 2,950m and the operating profit was improved by 45 per cent to SKr 469m. Growth was particularly strong in the U.S., where AGA bought a gas company, Burdick, in 1978.

Frigocondia, the refrigerated transport subsidiary, could only increase sales by 4 per cent to SKr 685m, and its operating profit sunk from SKr 61m to SKr 23m. Operating income from Pharos, the engineering company, slipped from SKr 63m to SKr 50m.

The currency losses caused

by the devaluation of the Krona in September and the unexpected high appreciation of the dollar, were substantially higher than the SKr 70m expected in the half-year report.

The management has included all the unrealised losses in the 1981 accounts.

Despite the setbacks in Frigocondia and Pharos, group operating profit advanced from SKr 469m to SKr 535m. Net financial charges, however, slipped sharply, by SKr 78m to SKr 175m, as a result of the high interest rates and increased borrowing to finance ambitious investment programmes of SKr 600m a year in the years 1982-84.

French hitch on DSM plant

By Charles Batchelor in Amsterdam

DSM, the Dutch state-owned chemicals group, has run into difficulties with its plan to build a FF 400m (\$86m) fertiliser plant in France. The French authorities are unwilling to grant a permit for construction of the 300,000-tonne plant at Gouaix, south-east of Paris, but would be willing to approve a plant near La Rochelle, on the west coast. DSM has been told unofficially.

DSM's fertiliser subsidiary, Unie van Kunststofabrieken (UKF), said La Rochelle would be a much less convenient location for its planned nitric acid and ammonium nitrate plant. Gouaix is in the main French grain growing region and nearer to the Netherlands, from where UKF plans to supply ammonia for the plant. The Dutch company already has a smaller plant at Gouaix.

The French had suggested La Rochelle because of their policy of directing new industry to the less developed regions, UKF said. The Dutch suspect, however, that this may also be an attempt to protect the French fertiliser producers.

Swedish Government plan to break up Statsforetag

By our Nordic Editor in Stockholm

MR NILS AASLING, Sweden's Minister of Industry, has unveiled a highly controversial plan to break up Statsforetag, the state holding company. Statsforetag controls about 30 companies with a combined turnover of more than SKr 14bn (\$2.45bn).

Mr Karl-Axel Linderoth, chairman of the state group, who had been designated to replace the retiring managing director, Mr Per Skold, resigned last month after being given advance notice of Mr Aasling's intentions. The Social Democrat opposition party has already expressed its hostility to the reorganisation.

Some of Statsforetag's heavy industrial units, such as LKAB, the iron mining company, and ASSI, the pulp, paper and board company, are in deep trouble. Since 1976 the Government has pumped about SKr 13bn into Statsforetag, according to industry Ministry estimates, and it now requires a further SKr 3bn.

Under Mr Aasling's plan the

Government would pay SKr 2bn of this sum by buying from Statsforetag the Procordia group of companies and setting them up as a separate consumer goods unit, directly under the Ministry.

Procordia is the most profitable part of the group. It posted earnings of SKr 308m on a SKr 1.5bn turnover in 1980. About 90 per cent of the profit derived from the tobacco company. The Government has said it would consider selling some Procordia companies to private enterprise.

ASSI, the forest products company which is expected to report a loss of around SKr 600m for 1981, would also be taken out of Statsforetag and given SKr 1bn in fresh capital. Its operations would eventually be co-ordinated with those of NCB, the north Swedish co-operative pulp and paper concern, in which the Government had to take a controlling interest and Domänverket, the profitable state forest company.

German groups face new reporting rules

By James Buxton in Bonn

A BILL proposing sweeping changes to the reporting requirements of West German companies is to go before the Bonn Parliament, despite energetic opposition from wide sections of business and industry.

The German cabinet this week approved the bill, prepared by the Justice Ministry over the past few years and designed to bring German accounting procedures in line with the EC's fourth directive on company accounts. It is expected to be debated after the summer recess.

The most important provision is that the GmbH, the private limited company, which are Germany's most widespread corporate structure, will be required to publish annual reports from the beginning of 1983.

Companies with a balance sheet total of more than DM 245m (\$12.2m), annual sales of DM 57m and more than 50 employees - any two criteria - must apply - will become subject to auditing by independent accountants from the middle of 1985.

The proposals will bring the GmbH into line with the AG, or stock market-listed joint stock corporations. What is troubling business is the extension of the "principles" beyond the Brussels directive to include the 20,000 GmbH and KG, a form of limited partnership peculiar to Germany. Co-operatives are also included in the new reporting requirements.

Herr Juergen Schmude, the Bonn Justice Minister, said that he hoped the new regulations would reduce the "high proportion" of GmbH and KG and Co KG insolvencies, which rose by more than a quarter last year to a post-war record of 11,600. Companies have been assured that the new accounting will not affect their tax positions.

Even so, the bill cannot expect an easy passage. Business organisations say that the inclusion of the GmbH and Co KG, which are predominantly small and middle-sized companies, would impose an "intolerable burden of new costs."

The Federation of German Industry (BDI) said yesterday it would mobilise all the support possible in the Bundestag, the lower House, against the bill.

Saab to set up French offshoot

By Kenneth Gooding Motor Industry Correspondent

SAAB's car division is to set up a subsidiary at Colombes, near Paris, for imports and distribution in France. The company expects to appoint 30 to 35 dealers in the first year, with a long-term target of 60 to 80.

The initial sales target is equally modest, with a first year goal of 300 to 500 units, with concentration in the up-market models headed by the 900 Turbo range. The subsidiary will have a share capital of FF 3m (\$500,000).

We are pleased to announce
the election of

DANIEL P. DAVISON
Chairman and President
of United States Trust Company

as a member of our
Board of Directors

DISCOUNT CORPORATION
OF NEW YORK
53 Pine Street, New York, N.Y. 10005

KRUNG THAI
(CAYMAN) LIMITED
U.S.\$25,000,000
Guaranteed Floating
Rate Notes due 1984
Guaranteed by
Krungrat Bank Limited
In accordance with the provisions of the Notes notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 14 1/2% per annum. The Coupon Amount of U.S.\$83.90 will be payable on 17th August, 1982 against the surrender of Coupon No. 6.
12th February, 1982
Manufacturers Hanover Limited
Agent Bank

THE PHILIPPINE
INVESTMENT COMPANY S.A.
Net Asset Value as of
January 31, 1982
U.S.\$6.53
Listed Luxembourg Stock Exchange
Agent:
Banque Générale de Luxembourg
Investment Bankers:
Manila Pacific Securities, SA

Manila sets loan limit of \$2.4bn

By Emily Tagaza in Manila

THE CENTRAL BANK of the Philippines has imposed a limit of \$2.4bn on the country's foreign borrowing for this year in a move intended to ease the burden of interest on the balance of payments. The ceiling is the same as that set for last year, when, however, foreign borrowings exceeded the target by \$700m.

Debt service payments last year reached 10.3 per cent of the country's 1980 foreign exchange receipts, against 12 per cent on a similar basis the year before, so nearing the official limit of 20 per cent. Against this background, stricter application of the \$2.4bn limit is expected in 1982.

At the same time, foreign borrowing by companies is to be restricted to concerns operating in selected fields, and there are to be restraints on maturities and interest rates.

Of this year's \$2.4bn, some \$1.4bn is to be in the form of commercial loans, where priority will be given to export credits. The remaining \$1bn will be in the form of loans with maturities of more than 12 years.

Singapore investment group ahead

By George Lee in Singapore

GENERAL SECURITIES Investments, a major Singapore closed-end investment trust, has reported a 19.5 per cent rise in pre-tax profit to \$93.45m (\$1.62m) for the year ended December 1981.

Group post-tax profit went up by 17.2 per cent to \$81.77m.

Much of the improvement came from securities trading profits and income from underwriting and discounting of bills receivable.

Securities trading income went up by 90 per cent to \$8746,000, while income from underwriting and discounting of bills receivable went from zero to \$8720,000.

The group has declared a first and final gross dividend of 5 per cent.

Trust Bank lifts interim earnings to R15.1m

BY JIM JONES IN JOHANNESBURG

TRUST BANK, South Africa's fifth largest bank, has disclosed an increased after-tax profit of R15.1m (\$15.3m) for the six months ended December 31, 1981. In the corresponding period in 1980, the after-tax profit was R12.5m and in the year ended June 30, 1981, R25.2m.

Unlike other South African banks, Trust Bank does not disclose profits fully and makes transfers to and from hidden reserves.

Directors said the bank's property portfolio still had a negative effect on profits for the half year. This was likely to continue they said, until the portfolio had been reduced to a level at which a reasonable return could be obtained.

However, Trust Bank has been granted loans at preferential rates by the South African Reserve Bank, which allow it to weather the problems of poor property performance.

This is tied to an agreement that ordinary dividend payments will not resume until 1985.

The past six months were

characterised by the rising cost of money, which constrained earnings. The bank said however, that this rise in interest rates had been foreseen and that hire purchase and lending contracts had been written with escalation clauses, which cushioned the impact of rising rates.

After preference dividends, attributable profit was R12.6m. Of this, R12.5m was transferred to disclosed reserves. In the year to June 30, 1981, R21m was transferred to disclosed reserves.

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Edgars boosts profits by 35%

BY OUR JOHANNESBURG CORRESPONDENT

EDGARS STORES, the South African retail chain which last week was the subject of a thwarted bid from South African Breweries, increased operating profit by 35 per cent to R39.7m (\$40.3m) in the 26 weeks to January 8, 1982, operating profit was R29.4m while in the 53 weeks to July 11, 1981, it was R57.3m.

Turnover in the latest half year was R255.5m, 31 per cent higher than the corresponding figure of R194.6m in 1980-81.

Edgars, a clothing and soft goods chain, offering credit facilities, and the Jet chain, which operates in a lower market sector, contributed most to the interim profit and turnover advances. The Ackermans clothing store group, which was acquired last November for R30m, contributed a small net surplus which has not been included in the interim figures.

Its results will be incorporated at the end of the current financial period.

The number of stores managed by the group increased by three to 416 in the half-year while the trading area was increased by 30,000 square metres to 380,000 sq m. It is intended to add a further 10,000 sq m.

An interim dividend of R2.70 has been declared from first-half earnings per share of R2.0. Last year the interim dividend was R2.05 and earnings R6.68 a share. The year to July 11, 1981, resulted in an earnings total of R12.89 and a total dividend payment of R5.70.

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Plans for HK financial futures market due soon

PROPOSALS to establish a financial futures market in Hong Kong should be ready by this summer according to Mr Peter Scales chairman of the Hong Kong Commodity Exchange (HKCE).

Subject to Government acceptance and legislative approval the market could be set up by the time the London financial futures market is due to get under way in September he said.

The formation of a working party to study establishment of a financial futures market in Hong Kong was announced last September.

Thus the period between its establishment and the possible

implementation of its proposals will have been substantially less than that taken in the UK where a working party for that market was set up in April 1980.

But Mr Scales pointed out that the working party in the colony had had extensive and regular contact with the UK financial futures steering committee whose formula was being looked at as a model.

When the exchange is functioning currency contracts are likely to be proposed for those units most widely traded in the colony's foreign exchange market including the US dollar, the yen, the D-mark, sterling and the Swiss franc.

Reuter

Israeli solar group seeks cash

By L. Daniel in Tel Aviv

LUZ, the Jerusalem-based company which has developed a solar energy system for industrial steam using oil-filled pipes, intends to raise \$3.5m through a private placement in the U.S. and is planning to float a public issue in about a year's time of \$25m to \$35m.

The company does not sell its equipment, but installs it at industrial plants which pay for the steam used at a rate 10 per cent below the cost of producing such steam with conventional fuel. It has two big orders in Israel but sees the U.S. as its main market.

NORTH AMERICAN QUARTERLY RESULTS

1981		1980	
Fourth quarter	\$	Fourth quarter	\$
Revenue	350.0m	327.4m	
Net profits	12.7m	17.5m	
Net per share	0.52	0.80	
Year			
Revenue	1,570m	1,210m	
Net profits	67.25m	53.77m	
Net per share	2.85	2.38	
Operating			
Revenue			
Net profits			
Net per share			

1981		1980	
Fourth quarter	\$	Fourth quarter	\$
Revenue	245.0m	224.0m	
Net profits	11.2m	11.0m	
Net per share	1.10	1.08	
Year			
Revenue	953.0m	856.0m	
Net profits	28.6m	28.8m	
Net per share	2.88	2.81	

1981		1980	
Fourth quarter	\$	Fourth quarter	\$
Revenue	115.5m	127.2m	
Net profits	721.000	5.77m	
Net per share	0.08	0.72	
Year			
Revenue	486.14m	428.85m	
Net profits	12.42m	7.85m	
Net per share	1.64	0.92	

1981		1980	
Fourth quarter	\$	Fourth quarter	\$
Revenue	97.5m	92.4m	
Net profits	8.94m	7.67m	
Net per share	0.95	0.82	
Year			
Revenue	406.3m	380.6m	
Net profits	35.32m	25.8m	
Net per share	3.76	2.76	

1981		1980	
Fourth quarter	\$	Fourth quarter	\$
Revenue	268.0m	189.7m	
Net profits	4.33m	3.85m	
Net per share	0.47	0.39	
Year			
Revenue	818.1m	733.4m	
Net profits	21.3m	15.6m	
Net per share	2.25	1.50	

1981		1980	
Fourth quarter	\$	Fourth quarter	\$
Revenue	1.13m	837.0m	
Net profits	38.47m	30.53m	
Net per share	0.81	0.84	
Year			
Revenue	3.91m	3.2m	
Net profits	147.26m	108.9m	
Net per share	3.07	2.30	
Operating			
Revenue			
Net profits			
Net per share			

1981		1980	
Fourth quarter	\$	Fourth quarter	\$
Revenue	629.4m	589.2m	
Net profits	22.1m	17.3m	
Net per share	1.33	1.08	
Year			
Revenue	2.43m	2.26m	
Net profits	84.1m	51.0m	
Net per share	5.11	3.12	

1981		1980	
Fourth quarter	\$	Fourth quarter	\$
Revenue	584.7m	532.8m	
Net profits	31.1m	28.9m	
Net per share	1.13	1.06	
Year			
Revenue	2,180m	1,760m	
Net profits	96.9m	122.2m	
Net per share	3.51	4.48	

1981		1980	
Fourth quarter	\$	Fourth quarter	\$
Revenue	123.7m	113.0m	
Net profits	10.21m	8.84m	
Net per share	0.71	0.68	
Year			
Revenue	484.4m	441.8m	
Net profits	38.7m	36.0m	
Net per share	2.79	2.55	

1981		1980	
Fourth quarter	\$	Fourth quarter	\$
Revenue	527.4m	580.1m	
Net profits	19.44m	25.33m	
Net per share	0.50	0.64	
Year			
Revenue	2,190m	2,270m	
Net profits	80.32m	80.84m	
Net per share	1.53	2.47	

1981-82		1980-81	
Third quarter	\$	Third quarter	\$
Revenue	448.3m	401.3m	
Net profits	11.3m	9.35m	
Net per share	0.80	0.65	
Year			
Revenue	1,410m	1,340m	
Net profits	47.39m	36.25m	
Net per share	3.38	2.58	

1981		1980	
Fourth quarter	\$	Fourth quarter	\$
Revenue	867.3m	798.9m	
Net profits	41.7m	49.1m	
Net per share	1.32	1.57	
Year			
Revenue	3,330m	3,090m	
Net profits	175.0m	181.1m	
Net per share	5.56	5.96	

This announcement appears as a matter of record only.
The Notes were offered and sold outside the United States of America

\$140,000,000

Caterpillar Financial Services N.V.

Zero Coupon Guaranteed Notes, due February 11, 1994

Unconditionally Guaranteed by

Caterpillar Tractor Co.

Offering Price 19.940% and Accrued Amortization of Original Issue
Discount (if any) from February 11, 1982

Goldman Sachs International Corp.

Lehman Brothers Kuhn Loeb International, Inc.

Merrill Lynch International & Co.

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

Barclays Bank Group

Credit Suisse First Boston Limited

Dresdner Bank Aktiengesellschaft

Rabobank Nederland

Société Générale de Banque S.A.

Union Bank of Switzerland (Securities) Limited

Yamaichi International (Europe) Limited

February 12, 1982

مكتبة

A subsidiary of

Agfa-Gevaert N.V.

an indirect, wholly owned
subsidiary of

Bayer AG

has acquired through a cash tender offer and the purchase of newly issued common stock
approximately 69% of the outstanding common stock of

Compugraphic Corporation

The undersigned acted as financial advisor to Agfa-Gevaert N.V.
and as Dealer Manager of its tender offer.

The First Boston Corporation

Credit Suisse First Boston Limited

February 4, 1982

This announcement appears as a matter of record only

February, 1982



New promise after the freeze

EUROPEAN MARKETS

ROTTERDAM, February 11.

Wheat—(U.S.: \$ per tonne): U.S. No. 2 Dark Red Winter, 1st per cent. Feb. 20/March 15 close; March 7/March 25 196. U.S. No. 2 Red Winter: Feb 15/ March 15 168.50; Feb 25 /March 15 168.75. March 168.75. April, 172.50.

U.S. No. 3 Amber Durum: Feb 23, March 206, April/May 186.50, June 166.50, July 167, Aug 189, Sept 190.

U.S. No. 2 Northern Spang, 14 per cent Spot 214, Feb 214, April/May 169, June 190, July 191, Aug 183, Sept 196, Oct 191, Nov 197, Canadian Western Red Spring Wheat: Feb 23, April/May 214.

Malta—(U.S.: \$ per tonne): U.S. No. 3 Curd/Vicous: April 123, Feb 127.50, March 183.50, April/May 127.50, July/Sept 132.50, Oct/Dec 136, Jan/ March 130, April 125.75 sales.

Soybeans—(U.S.: \$ per tonne): U.S.

No. 2 Yellow, Gultups: Feb 254, March 254, April 258, May 260.75, June 264, July 265.50, Aug 267, Sept 267.50, Oct 268.50, Nov 268, Dec 273, sellers.

Soyamoll—(U.S.: \$ per tonne): 44 per cent protein: U.S. April/Sept 231.50 traded, April 231.50, Feb 237, March 248, April/Sept 232.50, Nov/ March 243, sellers. Brazil, Pansols: Feb 254.50, March 262, April 241.50, May 240.50, April/Sept 241 sellers.

PARIS, February 11.

Cocoa—(FFr per 100 kilos): March 1192-1205, May 1202-1035, July 1194, Sept 1315-1326, Dec. 1340-1343, March 1745-1363, May 1350-1360: Sales at call: 2.

Buenos—(FFr per tonne): "March 2070-2025, May 2028-2027, July 2030-2065, Aug 2070-2074, Oct 2060-2070, Nov 2060-2070, Dec 2060-2070, March 2100-2102. Sales at call: 8."

INDICES

FINANCIAL TIMES

Feb. 10	Feb. 9	Month ago	Year ago
850.58	244.65	247.71	252.42

(Base: July 1, 1952=100).

DOW JONES

Dow Jones	Feb. 10	Feb. 9	Month Ago	Year Ago
Spot	1335.19	1326.68	1265.45	948.35
Fut'r's	1336.13	1326.68	1265.45	948.35

(Base: December 31, 1974=100).

MOODY'S

Feb. 8	Feb. 9	Month ago	Year ago
1014.5	1009.4	999.5	1159.1

(December 31, 1991=100)

REUTERS

Feb. 11/Feb. 10	Month ago	Year ago
1615.8 / 1615.7	1618.0	1698.9

(Base: September 18 1991=100)

26/28-lb 1.00-1.50. Tonnes—Per pound D 0.40-0.50.

★

GRIMSBY FISH—Supply good, demand good. Prices at ship's side:

	Large	Small
Flatfish	£4.00-£4.50	£3.20-£3.80
Large haddock	£0.40-£0.45	medium £5.00-£5.50
Plaice	£4.00-£4.50	Best small plaice, £2.75-£3.00
Lemon sole (large)	£14.50	(medium) £12.00

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INSURANCE PROPERTY BONDS

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Trident Life Assurance Co. Ltd		0452
London Road, Gloucester		
Cap. Paid	£100	100.0
Reserves	100	100.0
Assets	100	100.0
Liabilities	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	100	100.0
Expenses	100	100.0
Profit	100	100.0
Loss	100	100.0
Profit & Loss	100	100.0
Dividends	100	100.0
Income	1	

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BRITISH FUNDS

"Shorts" (Lives up to Five Years)

Yield	Stock	Price	Yield	Yield
10.1	10.1	10.1	10.1	10.1
10.2	10.2	10.2	10.2	10.2
10.3	10.3	10.3	10.3	10.3
10.4	10.4	10.4	10.4	10.4
10.5	10.5	10.5	10.5	10.5
10.6	10.6	10.6	10.6	10.6
10.7	10.7	10.7	10.7	10.7
10.8	10.8	10.8	10.8	10.8
10.9	10.9	10.9	10.9	10.9
11.0	11.0	11.0	11.0	11.0
11.1	11.1	11.1	11.1	11.1
11.2	11.2	11.2	11.2	11.2
11.3	11.3	11.3	11.3	11.3
11.4	11.4	11.4	11.4	11.4
11.5	11.5	11.5	11.5	11.5
11.6	11.6	11.6	11.6	11.6
11.7	11.7	11.7	11.7	11.7
11.8	11.8	11.8	11.8	11.8
11.9	11.9	11.9	11.9	11.9
12.0	12.0	12.0	12.0	12.0

Five to Fifteen Years

Yield	Stock	Price	Yield	Yield
12.1	12.1	12.1	12.1	12.1
12.2	12.2	12.2	12.2	12.2
12.3	12.3	12.3	12.3	12.3
12.4	12.4	12.4	12.4	12.4
12.5	12.5	12.5	12.5	12.5
12.6	12.6	12.6	12.6	12.6
12.7	12.7	12.7	12.7	12.7
12.8	12.8	12.8	12.8	12.8
12.9	12.9	12.9	12.9	12.9
13.0	13.0	13.0	13.0	13.0
13.1	13.1	13.1	13.1	13.1
13.2	13.2	13.2	13.2	13.2
13.3	13.3	13.3	13.3	13.3
13.4	13.4	13.4	13.4	13.4
13.5	13.5	13.5	13.5	13.5
13.6	13.6	13.6	13.6	13.6
13.7	13.7	13.7	13.7	13.7
13.8	13.8	13.8	13.8	13.8
13.9	13.9	13.9	13.9	13.9
14.0	14.0	14.0	14.0	14.0

Over Fifteen Years

Yield	Stock	Price	Yield	Yield
14.1	14.1	14.1	14.1	14.1
14.2	14.2	14.2	14.2	14.2
14.3	14.3	14.3	14.3	14.3
14.4	14.4	14.4	14.4	14.4
14.5	14.5	14.5	14.5	14.5
14.6	14.6	14.6	14.6	14.6
14.7	14.7	14.7	14.7	14.7
14.8	14.8	14.8	14.8	14.8
14.9	14.9	14.9	14.9	14.9
15.0	15.0	15.0	15.0	15.0
15.1	15.1	15.1	15.1	15.1
15.2	15.2	15.2	15.2	15.2
15.3	15.3	15.3	15.3	15.3
15.4	15.4	15.4	15.4	15.4
15.5	15.5	15.5	15.5	15.5
15.6	15.6	15.6	15.6	15.6
15.7	15.7	15.7	15.7	15.7
15.8	15.8	15.8	15.8	15.8
15.9	15.9	15.9	15.9	15.9
16.0	16.0	16.0	16.0	16.0

Undated

Yield	Stock	Price	Yield	Yield
16.1	16.1	16.1	16.1	16.1
16.2	16.2	16.2	16.2	16.2
16.3	16.3	16.3	16.3	16.3
16.4	16.4	16.4	16.4	16.4
16.5	16.5	16.5	16.5	16.5
16.6	16.6	16.6	16.6	16.6
16.7	16.7	16.7	16.7	16.7
16.8	16.8	16.8	16.8	16.8
16.9	16.9	16.9	16.9	16.9
17.0	17.0	17.0	17.0	17.0
17.1	17.1	17.1	17.1	17.1
17.2	17.2	17.2	17.2	17.2
17.3	17.3	17.3	17.3	17.3
17.4	17.4	17.4	17.4	17.4
17.5	17.5	17.5	17.5	17.5
17.6	17.6	17.6	17.6	17.6
17.7	17.7	17.7	17.7	17.7
17.8	17.8	17.8	17.8	17.8
17.9	17.9	17.9	17.9	17.9
18.0	18.0	18.0	18.0	18.0

INT. BANK AND O'SEAS

Yield	Stock	Price	Yield	Yield
18.1	18.1	18.1	18.1	18.1
18.2	18.2	18.2	18.2	18.2
18.3	18.3	18.3	18.3	18.3
18.4	18.4	18.4	18.4	18.4
18.5	18.5	18.5	18.5	18.5
18.6	18.6	18.6	18.6	18.6
18.7	18.7	18.7	18.7	18.7
18.8	18.8	18.8	18.8	18.8
18.9	18.9	18.9	18.9	18.9
19.0	19.0	19.0	19.0	19.0
19.1	19.1	19.1	19.1	19.1
19.2	19.2	19.2	19.2	19.2
19.3	19.3	19.3	19.3	19.3
19.4	19.4	19.4	19.4	19.4
19.5	19.5	19.5	19.5	19.5
19.6	19.6	19.6	19.6	19.6
19.7	19.7	19.7	19.7	19.7
19.8	19.8	19.8	19.8	19.8
19.9	19.9	19.9	19.9	19.9
20.0	20.0	20.0	20.0	20.0

CORPORATION LOANS

Yield	Stock	Price	Yield	Yield
20.1	20.1	20.1	20.1	20.1
20.2	20.2	20.2	20.2	20.2
20.3	20.3	20.3	20.3	20.3
20.4	20.4	20.4	20.4	20.4
20.5	20.5	20.5	20.5	20.5
20.6	20.6	20.6	20.6	20.6
20.7	20.7	20.7	20.7	20.7
20.8	20.8	20.8	20.8	20.8
20.9	20.9	20.9	20.9	20.9
21.0	21.0	21.0	21.0	21.0
21.1	21.1	21.1	21.1	21.1
21.2	21.2	21.2	21.2	21.2
21.3	21.3	21.3	21.3	21.3
21.4	21.4	21.4	21.4	21.4
21.5	21.5	21.5	21.5	21.5
21.6	21.6	21.6	21.6	21.6
21.7	21.7	21.7	21.7	21.7
21.8	21.8	21.8	21.8	21.8
21.9	21.9	21.9	21.9	21.9
22.0	22.0	22.0	22.0	22.0

COMMONWEALTH AND AFRICAN LOANS

Yield	Stock	Price	Yield	Yield
22.1	22.1	22.1	22.1	22.1
22.2	22.2	22.2	22.2	22.2
22.3	22.3	22.3	22.3	22.3
22.4	22.4	22.4	22.4	22.4
22.5	22.5	22.5	22.5	22.5
22.6	22.6	22.6	22.6	22.6
22.7	22.7	22.7	22.7	22.7
22.8	22.8	22.8	22.8	22.8
22.9	22.9	22.9	22.9	22.9
23.0	23.0	23.0	23.0	23.0
23.1	23.1	23.1	23.1	23.1
23.2	23.2	23.2	23.2	23.2
23.3	23.3	23.3	23.3	23.3
23.4	23.4	23.4	23.4	23.4
23.5	23.5	23.5	23.5	23.5
23.6	23.6	23.6	23.6	23.6
23.7	23.7	23.7	23.7	23.7
23.8	23.8	23.8	23.8	23.8
23.9	23.9	23.9	23.9	23.9
24.0	24.0	24.0	24.0	24.0

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by J.A. Donaldson

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LOANS

Yield	Stock	Price	Yield	Yield
10.1	10.1	10.1	10.1	10.1
10.2	10.2	10.2	10.2	10.2
10.3	10.3	10.3	10.3	10.3
10.4	10.4	10.4	10.4	10.4
10.5	10.5	10.5	10.5	10.5
10.6	10.6	10.6	10.6	10.6
10.7	10.7	10.7	10.7	10.7
10.8	10.8	10.8	10.8	10.8
10.9	10.9	10.9	10.9	10.9
11.0	11.0	11.0	11.0	11.0
11.1	11.1	11.1	11.1	11.1
11.2	11.2	11.2	11.2	11.2
11.3	11.3	11.3	11.3	11.3
11.4	11.4	11.4	11.4	11.4
11.5	11.5	11.5	11.5	11.5
11.6	11.6	11.6	11.6	11.6
11.7	11.7	11.7	11.7	11.7
11.8	11.8	11.8	11.8	11.8
11.9	11.9	11.9	11.9	11.9
12.0	12.0	12.0	12.0	12.0

FOREIGN BONDS & RAILS

Yield	Stock	Price	Yield	Yield
12.1	12.1	12.1	12.1	12.1
12.2	12.2	12.2	12.2	12.2
12.3	12.3	12.3	12.3	12.3
12.4	12.4	12.4	12.4	12.4
12.5	12.5	12.5	12.5	12.5
12.6	12.6	12.6	12.6	12.6
12.7	12.7	12.7	12.7	12.7
12.8	12.8	12.8	12.8	12.8
12.9	12.9	12.9	12.9	12.9
13.0	13.0	13.0	13.0	13.0
13.1	13.1	13.1	13.1	13.1
13.2	13.2	13.2	13.2	13.2
13.3	13.3	13.3	13.3	13.3
13.4	13.4	13.4	13.4	13.4
13.5	13.5	13.5	13.5	13.5
13.6	13.6	13.6	13.6	13.6
13.7	13.7	13.7	13.7	13.7
13.8	13.8	13.8	13.8	13.8
13.9	13.9	13.9	13.9	13.9
14.0	14.0	14.0	14.0	14.0

AMERICANS

Yield	Stock	Price	Yield	Yield
14.1	14.1	14.1	14.1	14.1
14.2	14.2	14.2	14.2	14.2
14.3	14.3	14.3	14.3	14.3
14.4	14.4	14.4	14.4	14.4
14.5	14.5	14.5	14.5	14.5
14.6	14.6	14.6	14.6	14.6
14.7	14.7	14.7	14.7	14.7
14.8	14.8	14.8	14.8	14.8
14.9	14.9	14.9	14.9	14.9
15.0	15.0	15.0	15.0	15.0
15.1	15.1	15.1	15.1	15.1
15.2	15.2	15.2	15.2	15.2
15.3	15.3	15.3	15.3	15.3
15.4	15.4	15.4	15.4	15.4
15.5	15.5	15.5	15.5	15.5
15.6	15.6	15.6	15.6	15.6
15.7	15.7	15.7	15.7	15.7
15.8	15.8	15.8	15.8	15.8

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NUR LEADER URGES MINERS NOT TO INTERVENE

Inquiry unlikely to end rail dispute

BY PHILIP BASSETT AND JOHN LLOYD

PROSPECTS of the rail inquiry providing an acceptable solution to the British Rail pay and productivity dispute seemed slim yesterday as the committee chaired by Lord McCarthy finished taking evidence and began deliberations on its findings.

Leaders of the Associated Society of Locomotive Engineers and Firemen seem unlikely to relax their series of strikes unless the inquiry comes out unequivocally in the union's favour both over the payment of a disputed 3 per cent and the crucial productivity issue of flexible rostering.

BR was careful not to commit itself to accepting the outcome of the inquiry. Mr Cliff Rose, board member for industrial relations, said the board would "look constructively" at whatever recommendations Lord McCarthy made.

However, BR is unlikely to accept the inquiry's non-binding outcome if it comes down heavily in Aslef's favour.

quity's findings is likely before early next week, although the BR board's decision to postpone its meeting due today until Tuesday afternoon may give some indication of the likely time of publication.

Many in the industry accept that the inquiry will find the board in the wrong for withholding the 3 per cent from Aslef, as the board has already admitted it was in breach of agreement in doing so. The question is over the inquiry's attitude to flexible rostering.

Prospects of the mineworkers, the most powerful industrial group, aiding Aslef have effectively been squashed by a letter to the National Union of Mineworkers from Mr Weighall, general secretary of the National Union of Railwaymen, asking the NUM executive to "refrain from making any declarations about the dispute in any way, shape or form."

Mr Weighall's letter was discussed by the NUM executive yesterday with a letter from Mr Ray Buckton, general secretary of Aslef, calling for "any

further positive action your union can give."

Mr Joe Gormley, NUM president, has called for a meeting of the three rail unions—including the white collar rail union TSSA—for next Monday. The main purpose will be to ensure that the rail dispute does not affect the coal industry.

Mr Gormley said the executive had agreed to reaffirm its previous support for Aslef, but "we are not going to stop our own pits if we can avoid it."

Mr Arthur Scargill, the NUM's president-elect, took a different line. He said in most areas unions had instituted a "complete blacking operation." He reminded mineworkers that Aslef supported them in 1972 and 1974.

Mr Gormley gave an example of a "sensible arrangement" between the union and the Coal Board at the South Wales pit of Beluys to move coal to a nearby sideway by lorry to relieve pressure on pit storage space.

The board said yesterday 3.2m tonnes of deliveries had

been held up by the strike and 2m tonnes by the weather, representing a delayed cash flow of £200m. The Central Electricity Generating Board said it had stocks of 12.7m tonnes of coal, which was average for the period.

The Coal Board said stocking was "getting a bit tight" in some areas, but it was a long way from crisis. There was no need for layoffs or temporary pit closures.

Mr Weighall's letter was a forthright call to the NUM executive to leave the rail strike alone. Mr Weighall reminded the executive that both unions are members of the Triple Alliance grouping of rail, coal and steel unions—Aslef is not a member—and said there are some areas of difference between the unions.

Mr Buckton's letter is less pointed. Much of it is an explanation and justification of Aslef's position.

Feature, Page 18
BR explains flexible rostering, Page 9

Way cleared for state takeover in France

By David White in Paris

A LARGE slice of France's industrial and banking sectors will be taken under state control at the weekend following the Constitutional Council's rejection yesterday of a second Opposition appeal against the Government's Nationalisation Bill.

Five large industrial groups, 18 private sector banks and two holding companies with far-flung banking and industrial interests are immediately nationalised under the Act.

A further 21 banks whose shares are not quoted on the stock market are due to be taken over on July 1 after special compensation terms have been worked out.

The last domestic obstacle has now been removed. But the law may still be challenged in foreign courts.

The Government intends to name new chairmen for the nationalised companies at its Cabinet meeting next Wednesday.

Threatened boards will be dissolved as soon as the law is signed by President Mitterrand and published in the Official Journal.

A revised version of the law, which brings a large part of the country's chemicals, metals, glass and electronics industries into the public sector, and extends the state's control of banking, was passed by the Socialist-dominated National Assembly at its third reading a week ago.

The nine-man Constitutional Council, which has supreme powers as guardian of France's 1958 Constitution, consented to the Act after once sending it back to the Government for revision.

With a separate law covering the two largest French steel companies, Usinor and Sacilor, the Act introduces the first nationalisations in France since the immediate post-war period.

The cumulative cost of compensation, including interest, is put by the Government at FF 47bn and FF 49bn (£4.2bn-£4.4bn). This figure, which will be reduced by several billion francs because of cross-shareholdings between the companies involved, is FF 7bn-FF 9bn more than it would have been under the original compensation terms proposed by the Government.

The Constitutional Council, which provoked a storm in the government benches when it turned down parts of the first version of the Act—notably the compensation terms—yesterday accepted the changes as bringing the text into line with the constitution.

Weather
UK TODAY
SUNNY intervals, some mist or fog, rain spreading from north and west.

London, East, E. Midlands and Central England
Becoming cloudy, some rain. Max. 11C (52F).

Wales, W. England, S.W. Scotland
Outbreaks of rain. Some gales. Max. 11C (52F).

Rest of England and Scotland, Northern Ireland
Some rain, mild. Max. 9C (48F).

Outlook: Unsettled, night frost.

WORLDWIDE

Y day
midday
Y day
midday

Algeria C 15 5 L And F 2 23
Algeria C 16 6 L Luvms S 8 46

Algeria C 17 7 L Luvms S 7 45
Algeria C 18 8 L Luvms S 7 45

Algeria C 19 9 L Luvms S 7 45
Algeria C 20 10 L Luvms S 7 45

Algeria C 21 11 L Luvms S 7 45
Algeria C 22 12 L Luvms S 7 45

Algeria C 23 13 L Luvms S 7 45
Algeria C 24 14 L Luvms S 7 45

Algeria C 25 15 L Luvms S 7 45
Algeria C 26 16 L Luvms S 7 45

Algeria C 27 17 L Luvms S 7 45
Algeria C 28 18 L Luvms S 7 45

Algeria C 29 19 L Luvms S 7 45
Algeria C 30 20 L Luvms S 7 45

Algeria C 31 21 L Luvms S 7 45
Algeria C 32 22 L Luvms S 7 45

Algeria C 33 23 L Luvms S 7 45
Algeria C 34 24 L Luvms S 7 45

Algeria C 35 25 L Luvms S 7 45
Algeria C 36 26 L Luvms S 7 45

Algeria C 37 27 L Luvms S 7 45
Algeria C 38 28 L Luvms S 7 45

Algeria C 39 29 L Luvms S 7 45
Algeria C 40 30 L Luvms S 7 45

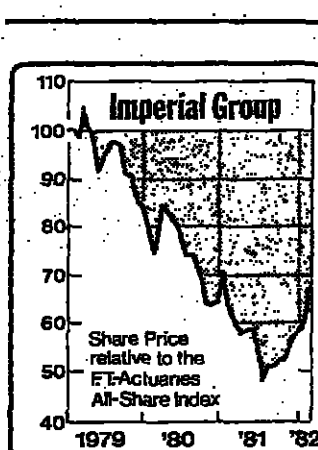
Algeria C 41 31 L Luvms S 7 45
Algeria C 42 32 L Luvms S 7 45

Algeria C 43 33 L Luvms S 7 45
Algeria C 44 34 L Luvms S 7 45

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Imperial rolls up its sleeves

Index fell 1.7 to 572.0



Imperial Group's share price has been signalling a much needed change of direction since last summer and yesterday's preliminary figures fulfilled best hopes. Far from being cut, the dividend is actually covered by current cost earnings according to Imperial's reckoning, and the downturn in profits has been sharply reversed in the latter part of the year. The balance-sheet looks sound, and the first quarter of 1982 has seen a marked improvement on last year's very poor outcome.

These numbers need to be treated with care. After all, there has been another £38.8m of (unspecified) extraordinary losses in 1980-81, following a similar level of provisions in the previous year. And pre-tax profits include around £4m from pub disposals, rather more than in 1979-80. But there is no denying that pre-tax profits of £106m are far higher than could have been expected last July, when Imperial reported a half-yearly total of just £29.7m, and the previous chairman resigned.

The key to the second half improvement is a sharp recovery in tobacco profits after a period of intense price competition, volume declines, and unprecedented promotion spending. In addition, the Howard Johnson business has gained from seasonal swings, and the UK poultry side has moved out of the red.

However Imperial still has a lot to do. The UK cigarette business remains a long-term decline, shorter term, Imperial thinks that competitive pressures might now be boiling up again, and the Budget poses an obvious threat. There are still big problems in the poultry business, which lost over £10m last year of which perhaps £3m arose in the U.S. And although Imperial has made a gallant attempt to dress up the Howard Johnson figures, a trading profit of around £26m (including investment income) is a very poor return on a deal which cost £280m.

A major reassessment of the group's activities is now under way. Meanwhile the shares still yield nearly 13 per cent.

Amersham Int.

Despite the obvious high-tech glamour of Amersham International, the Government's advisers have not quite dared to pitch the prospective fully-taxed

p/e in the offer for sale quite as high as 20; at an offer price of 142p the p/e is 19, or 111 on an actual tax basis. The yield, for those who care about such things in this fancy sector, is 3.1 per cent on a dividend twice covered by fully-taxed earnings. This has all the makings of a lively issue next week. Meanwhile new employees of Amersham will experience one of the joys of privatisation: a non-inflation-proofed pension scheme.

Dowry

One of Dowry's most pressing problems in recent years has been a shortage of manufacturing capacity to meet booming aerospace demand. But that particular difficulty is now history, with a lower contribution from this business partly responsible for the 18 per cent drop in pre-tax profits to £13.7m in the half year to September.

The aerospace performance has been hit by strikes, but there has also been a slight decline in underlying volume, with Tornado sets, for instance, going through at a slower rate. On the civil side meanwhile, lower demand for new planes and, since usage is down, for spares, has kept trading margins below last year's levels.

By contrast, after last year's rationalisations, a measure of recovery is showing through in the group's mining and industrial divisions. Mining equipment profits have doubled to £4.7m from the level of the preceding six months, helped by strong exports to North America. On the industrial side

volume is a little better, and the railway marshalling business is also making a contribution. However the electronics division has slipped because of the cut-back in defence orders for some buys.

So, in spite of a fairly flat demand picture all round, the company should recoup the first-half shortfall in the current six months and produce a pre-tax outcome in the region of 1c year's £36.2m. After the sharp drop last year, the shares, down 3p yesterday at 116p, are standing on a p/e of about 13, fully-taxed.

Lonrho

Lonrho's figures for the year to last September, rather overshadowed yesterday by the group's excursion into airline finance, show a solid performance at the pre-tax level, where there is a marginal advance from £119.1m to £120.6m. In what must have been a difficult year, Associates again contribute a quarter of the total, and after a 45 per cent tax charge and a large deduction for minorities (some relating to Princess Properties, now wholly owned), attributable profits have fallen by 15 per cent to £35.1m. This is just enough to cover net extraordinary costs and pay the dividend.

This year's dual metal prices may hit Lonrho even more than in 1980-81, and there is a 27 per cent rise in loan capital to service. Against that the Hadfields losses—£5m above the line and £21m below—should be eliminated, and there is good recovery elsewhere.

In the last three years Lonrho has produced retentions of less than £20m on sales of more than £8bn. But net worth has bounced up by nearly half over the same period to £488m, thanks to a rights issue and lots of write-ups. There will be an extra £47m boost to stated equity from Princess, which is worth its own weight in new shares.

The company's character is displayed to advantage in the dividend declaration. Lonrho paid 10p for 1979, including a 1p "special," as now proposing 10p for 1980 with an extra penny on top for this year. It is almost as if the company is determined to decide whether the yield at 15.7 pps, up 3p yesterday, is 15.7 pps, or an even more eloquent 17.4 per cent.

Law Lords support union in blacking case

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THERE WERE strong grounds for the belief that the blacking of a television series by the television technicians union was legitimate industrial action, the House of Lords decided yesterday.

The judgment is the first major test case of the secondary blacking provisions in the 1980 Employment Act. It could limit the extent to which the legislation was thought to have widened anti-blackening laws.

Five Law Lords unanimously allowed an appeal by two officials of the Association of Cinematograph, Television and Allied Technicians against a temporary injunction granted by the Court of Appeal to Hadmor Productions.

The injunction ordered the union to stop its members at Thames Television blacking a £300,000 musical series about pop stars, produced by Hadmor a facility company, which makes programmes for television stations.

Thames transmitted part of the series but withdrew it before the blacking began.

The Appeal Court ruled the union's action illegal, holding that there was no trade dispute between Hadmor and ACTT, and granted an injunction pending full trial of Hadmor's court action.

Lord Diplock said yesterday it appeared to be "a classic instance of a trade dispute arising

out of fears for job security in a period of high unemployment."

When the case came for trial it was likely the two officials would establish that they were covered by the immunities from legal action given by section 13 of the 1974 Trade Union and Labour Relations Act.

Lord Diplock had no doubt that they had been acting in contemplation of or furtherance of a trade dispute.

He said that ACTT members at Thames feared redundancies if the company used material produced by outside companies, rather than making programmes in their own under-4s studios. There was uncontradicted evidence of an agreement

between Thames and the union about prior consultation before Thames would use programmes from facility companies. ACTT claimed that Thames had broken that agreement in relation to the Hadmor series.

However misguided the union had been in threatening to black the series, its purpose had not been to injure Hadmor, however inevitable such injury might be, said Lord Diplock.

Hadmor Productions said later that, although its £1.5m damages claim against ACTT was still in existence, the company would have to consider the Law Lords' ruling fully before deciding whether or not to pursue the claim.

Nott will urge Trident D5 purchase

By Bridget Bloom, Defence Correspondent

MR JOHN NOTT, the Defence Secretary, will recommend to the Cabinet that the new larger and more expensive Trident D5 missile should be Britain's next-generation nuclear deterrent.

Mr Nott said yesterday that he hoped the government would decide "as soon as possible" to buy the D5 missile, which, with new submarines, is designed to replace the ageing Polaris system in the 1990s.

The government's initial agreement to replace Polaris with Trident, announced in July 1980, was badly shaken by President Reagan's decision last October to phase out the C4 Trident missile. Britain was ordered to it in preference to the larger D5, which is still being developed.

Mr Nott admitted that the new missile, expected to have a range of 6,000 miles and at least 10 warheads per missile, would be more expensive than the C4, and that it would need a larger and considerably more expensive submarine.

The advantages of choosing a weapon which would be in production in the U.S. for as long as Britain was likely to need it were overwhelming. Britain's recent experience with Polaris had shown the difficulties in going for a "unique" weapon. The Polaris production line was having to be reopened at a considerable cost to rejoin the Polaris missiles, while Chevaline, a device to modernise the "front end" of the missile, while now apparently successful, cost £1bn at 1980 prices, three times more than planned.

Continued from Page 1

Laker

Sir Freddie and Mr Rowland met Mr Iain Spratt, Parliamentary Under-Secretary for Trade, on Wednesday evening to describe their plans for the new airline. Mr Rowland said last night: "I think the Government will be extremely helpful on the licences. Mr Spratt was very helpful when we met."

It is understood the route licences were originally issued to Laker Airways International Limited, the Jersey-registered holding company which is not in receivership. The route licences are still held by the company and could be more easily transferred to any new airline than originally thought likely.

Sir Freddie and Mr Rowland will still need to convince the authority of the extent of the financial arrangements behind the new airline and its ability to meet stringent airworthiness and safety regulations.

Abolition of all metropolitan counties to be studied

BY ROBIN PAULEY

A PAPER detailing how all the metropolitan counties in England could be abolished before the next general election is being prepared for the Cabinet as a matter of priority. The counties are Greater Manchester, Merseyside, South Yorkshire, Tyne and Wear, West Midlands and West Yorkshire.

The paper, most of which is being prepared by Environment Department officials, will look at abolishing the Greater London Council, the Government's view being that this move could not be contemplated, however, until after the election because of the complex practical issues involved.

Ministers feel there may be substantial political capital to be gained from removing the metropolitan counties.

They are all Labour-controlled. Together with the GLC and Inner London Education Authority, they are re-

garded by the Government as being responsible for the majority of the overspending of expenditure targets. Three of them levied supplementary rates during 1981-82.

The six metropolitan counties had total budgets for the current year of £1,338m compared with the Government's assessment that they would need £788m to provide a standard level of services. Although government assessments are generally seen as unrealistic, grant entitlements are reduced once these benchmarks have been passed. Thus heavy metropolitan county spending has contributed much to rising rate bills in their areas.

Ministers also feel that it would be difficult for the opposition to campaign strongly against the ending of the metropolitan counties. Many of the Labour-controlled metropolitan districts support such a move and are anxious to take

over all the functions for their areas.

The principal function of the metropolitan counties is transport, which could not be organised on a district by district basis although the districts could co-operate on an area passenger transport authority if necessary. Other metropolitan county functions which could be reorganised on a similar basis include the fire service and police.

Many members of the metropolitan counties feel that the way in which the counties were structured in the 1974 reorganisation of local government makes it hard to justify their continuance since they are long on administration, short on services and electorally remote.

The issue has been before the Cabinet on at least two previous occasions. Although there has been wide-spread agreement in principle, no timetable for abolition has been fixed.

Imperial shows improvement

BY RICHARD LAMBERT, FINANCIAL EDITOR

IMPERIAL GROUP, the leading tobacco, brewing and food manufacturer, disclosed better than expected results yesterday for 1980-81, and outlined a wide-ranging reassessment of its business activities.

Profits in the year to October fell by £20.9m to £106m pre-tax. This marked a sharp improvement from the first six months, when profits were £41m lower. The dividend for the year is unchanged at 7.25p a share.

Mr Geoffrey Kent, who took over as chairman last July after the sudden departure of Mr Malcolm Anson, said that no-one could pretend that the latest figures were satisfactory. All parts of the group were being examined with regard to their potential for the future.

and no options closed. The poultry business in particular had made substantial losses last year. "No decision has been made to sell these businesses to a particular buyer," Mr Kent said.

Another possibility which had to be considered was closure of cigarette-making capacity. Mr Kent thought it extremely unlikely that modern factories like those at Bristol or Nottingham would close.

Imperial claims about half the UK cigarette market, with brands including John Player and Embassy. It owns Courage, the brewing concern, Buxton Poultry, Golden Wonder, and the Howard Johnson restaurant chain in the U.S.

The group has already implemented substantial closures in the UK. Provisions

for extraordinary losses last year totalled £38.8m, and the U.S. workforce, which was \$2,000 in 1980, has been cut by 6,800.

Explaining Imperial's better performance in the second half, Mr Kent said that the tobacco side benefited from better prices and a return to more normal levels of promotional spending.

The UK poultry side had begun to move into profit by the New Year and some of the other food activities had done very well.

Overall the first quarter of 1982 showed a significant improvement over the very depressed levels of last year. The shares closed 4 1/2p higher, at 54 1/2p.

Details Page 20

Continued from Page 1

Attack on U.S. budget

In question time exchanges in the Commons, Sir Geoffrey took a similar line. He said European countries had made their concern plain to the U.S. authorities. He promised to consider the possibility of making representations on the issue to Congressional leaders.

Herr Pöhl's comments followed the meeting of central bank governors from the main industrial countries in Basel earlier this week.

He and other European central bankers left the meeting deeply pessimistic about the effect of the latest

American budget announcements on international interest rates. The focus of Herr Pöhl's criticism is not the Federal Reserve Board, but the policies of the Reagan Administration itself. "On the finance markets it is apparently feared that the enormous increases in armaments, the simultaneous massive tax cuts, and as a result a budget deficit of alarming proportions can lead to a situation in the U.S. in which either interest rates remain extremely high or inflation will accelerate," he said.

Continued from Page 1

S. Africa

50 per cent of the republic's exports. Mr Horwood said the deterioration in the balance of payments appeared to be slowing. Imports had declined.

One of the advantages of the Government's strategy is that both the measures announced yesterday will bring in revenue immediately. The measures will generate an extra \$800m (£300m), and Mr Horwood yesterday estimated that the two measures would bring additional revenue of about £120m in the next financial year.

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